Discussion Materials

Town of Chapel Hill, North Carolina



February 18, 2022



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Topics for Discussion



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- Credit Rating Overview and Peer Comparatives
- Existing Tax Supported Debt and Financial Profile.
 - Current Credit Ratings and Rating Peers
 - Key Financial Ratios / Policies.
 - Peer Comparatives.
 - Debt Service Budgeting Approach.
- Capital Planning.
 - Capital Projects / Funding Overview.
 - Debt Capacity.
 - Debt Affordability.
- Observations.





Credit Rating Overview and Peer Comparatives





Credit Rating Overview and Peer Comparatives



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Rating Overview

■ The Town currently has the following ratings:

- Moody's: Aaa

Last Rating Report: 7/1/2021

- Last Rating Change: Upgrade to Aaa (2/24/1998)

- S&P: AAA

Last Rating Report: 7/9/2021

- Last Rating Change: Upgrade to AAA (10/11/2006)

Moody's Investor Services	Standard & Poor's	Fitch Ratings
Aaa	AAA	AAA
Aa1	AA+	AA+
Aa2	AA	AA
Aa3	AA-	AA-
A1	A+	A+
A2	А	А
A3	A-	A-
Baa1	BB+	BB+
Baa2	BBB	BBB
Baa3	BBB-	BBB-
	Non Investment Grade	

Peer Comparative Introduction

 The following pages contain peer comparatives based on the below Moody's rating categories.

National Aaa Cities & Towns (Median): 212 Credits

North Carolina Aaa Cities & Towns (Median): 13 Credits

North Carolina Aaa Cities & Towns:

Apex

- Huntersville

Asheville

Morrisville

Cary

Raleigh

Chapel Hill

Wake Forest

Charlotte

Wilmington

Durham

Winston-Salem

- Greensboro

Note: The data shown in the peer comparatives is from Moody's Municipal Financial Ratio Analysis database. The figures shown are derived from the most recent financial statement available as of December 20, 2021 (a combination of FY 2020 and FY 2021 figures).



Rating Agency Commentary – Moody's (7/1/2021)



Moody's

Rating Action: Moody's assigns Aa1 to Chapel Hill, NC's LOBs, Ser. 2021 A&B; outlook stable

01 Jul 2021

New York, July 01, 2021 – Moody's Investors Service has assigned a Aa1 rating to the Town of Chapel Hill, NC's \$33.1 million Limited Obligation Bonds (LOBs), Series 2021A and \$16.7 million Taxable Limited Obligation Bonds, Series 2021B. The outlook is stable.

RATINGS RATIONALE

The LOBs are rated one notch below the town's general obligation (GO) rating of Aaa, reflecting the legal structure and the risk of non-appropriation, which is somewhat mitigated by a pool of leased assets that includes more essential assets (town operations center) and less essential assets (a parking garage).

RATING OUTLOOK

The stable outlook reflects the expectation that the town's financial position will remain healthy supported by formal policies, conservative budget management and stable property tax revenues. Additionally, the tax base will continue to benefit from ongoing development and the presence of the University of North Carollina at Chapel Hill (UNC. Aaa stable).

FACTORS THAT COULD LEAD TO AN UPGRADE OF THE RATINGS

- N/A

FACTORS THAT COULD LEAD TO A DOWNGRADE OF THE RATINGS

- Sustained trend of structural imbalance leading to weakened reserves and liquidity
- Significant increase in debt or capital needs
- Marked tax base deterioration or weakened income and wealth metrics

LEGAL SECURITY

Debt service on the town's Limited Obligation Bonds are subject to annual appropriation and a first lien on essential pledged assets (town operations center), as well as a less essential parking garage. Further, the town's budget officer is required to include annual installment payments in each proposed budget for the life of the bonds. The board may delete the appropriation only through the adoption of an express resolution. If the town fails to make installment payments, the Trustee can accelerate payments and may institute foreclosure proceedings and apply the proceeds of sale to the balance of payments due under the bonds.

USE OF PROCEEDS

A portion of bond proceeds will fund the construction of a new parking deck and road improvements. The remaining proceeds will refund the town's outstanding 2012 LOBs and 2015 installment financing agreement with no extension of maturity.

PROFILE

Located in the central portion of the state, the town sits within Orange County (Aaa stable). The town covers a land area of 21.3 square miles and has a population of approximately 64,000.

METHODOLOGY

The principal methodology used in these ratings was Lease, Appropriation, Moral Obligation and Comparable Debt of US State and Local Governments Methodology published in June 2021 and available a https://www.moodys.com/researchdocumentcontentpage.aspx?docid=PBM_1274696. Alternatively, please

Ratings Rationale

- The Aaa rating reflects the town's large and stable tax base that benefits from the presence of the University of North Carolina at Chapel Hill (Aaa stable) and UNC Health Care. The rating also incorporates the town's strong financial position, supported by formal policies and conservative budget management as well as elevated long-term liabilities.
- Factors that Could Lead to an Upgrade
 - Not applicable
- Factors that Could Lead to a Downgrade
 - Sustained trend of structural imbalance leading to weakened reserves and liquidity.
 - Significant increase in debt or capital needs.
 - Marked tax base deterioration or weakened income and wealth metrics.



Moody's Methodology Update



Quantitative Scoring Factors

On December 16, 2016, Moody's updated its US Local Governments General Obligation Debt methodology and assumptions. Under the new methodology, an initial indicative rating is calculated from a weighted average of four key factors. Below the line qualitative adjustments can be made after the initial indicative rating.

	US Local Governments General Obligation Debt Methodol	ogy
1	Economy / Tax Base	30%
	Tax Base Size (Full Value)	10%
	Full Value Per Capita	10%
	Wealth (Median Family Income)	10%
2	Finances	30%
	Fund Balance (% of Revenues)	10%
	Fund Balance Trend (5-Year Change)	5%
	Cash Balance (% of Revenues)	10%
	Cash Balance Trend (5-Year Change)	5%
3	Management	20%
	Institutional Framework	10%
	Operating History	10%
4	Debt / Pensions	20%
	Debt to Full Value	5%
	Debt to Revenue	5%
	Moody's Adjusted Net Pension Liability (3-Year Average) to Full Value	5%
	Moody's Adjusted Net Pension Liability (3-Year Average) to Revenue	5%

Qualitative Scoring Factors

	Below-the-Line Adjustments	Other Considerations ¹
1	Economy / Tax Base	
2	Institutional presence (+)	Per capita income
3	Regional economic center (+)	Composition of workforce/employment opportunities
1	Economic concentration (-)	Proportion of tax base that is vacant or exempt from taxes
5	Outsized unemployment or poverty levels (-)	Median home value
6		Trend of real estate values
7		Population trends
3		Property tax appeals outstanding
9		Unusually significant tax base declines or growth
0		
1	Finances	
2	Outsized enterprise or contingent liability risk (-)	Questionable balance sheet items that may distort fund balance
3	Unusually volatile revenue structure (-)	Large portion of fund balance that is restricted or unusable
4		Labor contracts that materially affect credit strength
5		Limited revenue raising ability:
6		Restrictive property tax cap
7		Constraints on capturing tax base growth
8		Other levy-raising limitation
9		Limited ability to cut or control expenditures:
0		Limitation constrains budgetary flexibility to a degree not already
		captured in the scorecard
1		Heavy fixed costs, including contractually fixed costs such as pensio
		payments
2	Management	
3	State oversight or support (+ or -)	
4	Unusually strong or weak budget management and	
	planning (+ or -)	
5		
6	Debt / Pensions	
7	Unusually weak or strong security features (- or +)	Very high or low debt service relative to budget
8	Unusual risk posed by debt structure (-)	Very high or low overall debt burden (including overlapping debt)
9	History of missed debt service payments (-)	Heavy capital needs implying future debt increases
0		Unusually slow or rapid amortization of debt principal (gauged by the
		percentage of principal repaid within 10 years)
1		Other post-employment benefits (OPEB), the most significant of which
		is retiree healthcare liabilities, when they have the potential to
		significantly constrain operational flexibility

¹ These other considerations include factors specifically outlined in Moody's rating methodology. However, any information regarding an issuer can rise to the level of a qualitative factor/consideration as deemed appropriate by the rating analyst and credit committee.

Note: Qualitative adjustments consisting of either a $\frac{1}{2}$ "notch" up or down (+/- \sim 0.16 on the scorecard) or a full "notch" up or down (+/- \sim 0.33 on the scorecard) can be added or subtracted from the initial indicative rating, as applicable.



Moody's Scorecard – FY 2020 Financial Information



A	В	С	D	Е	F	G	н	1	J	K	L	М	N	0	Р	Q
											Very Poo	r (B &				
	Very Str	rong (Aaa)	Strong	g (Aa)	Mode	rate (A)	Weak	(Baa)	Poor	(Ba)	Belo	w)				Weighted
Numerical Score	0.50	1.49	<u>1.50</u>	2.49	2.50	<u>3.49</u>	3.50	4.49	4.50	5.49	<u>5.50</u>	6.50	Input	Weight	Score	Score
1 Economy / Tax Base (30%)																
2 Total Full Value (\$000)	> \$	312B	\$12B >	> \$1.4B	\$1.4B >	> \$240M	\$240M >	> \$120M	\$120M >	> \$60M	< \$60	OM	8,448,072	10%	1.83	0.18
3 Full Value Per Capita (\$)	> \$1	50,000	\$150,000 >	> \$65,000	\$65,000 >	> \$35,000	\$35,000 >	> \$20,000	\$20.000 >	> \$10,000	< \$10.	000	138,498	10%	1.63	0.16
4 Median Family Income as % of U.S. (2010 Census)		.50%	150% >	> 90%	90% >	> 75%	75% >	> 50%	50% >	> 40%	< 40		178.14%	10%	0.93	0.09
5 Finances (30%)																
6 Available Op Fund Balance as % of Revenue	> 3	0.0%	30.0% >	> 15.0%	15.0% >	> 5.0%	5.0% >	> 0.0%	0.0% >	> -2.5%	< -2.5	5%	49.41%	10%	0.85	0.09
7 5-Year Dollar Change in Fund Balance as % of Revenues	> 2	5.0%	25.0% >	> 10.0%	10.0% >	> 0.0%	0.0% >	> -10.0%	-10.0% >	> -18.0%	< -18.	.0%	4.78%	5%	3.01	0.15
Operating Net Cash as % of Operating Revenues	> 2	5.0%	25.0% >	> 10.0%	10.0% >	> 5.0%	5.0% >	> 0.0%	0.0% >	> -2.5%	< -2.5	5%	42.22%	10%	0.50	0.05
9 5-Year Dollar Change in Cash Balance as % of Revenues	> 2	5.0%	25.0% >	> 10.0%	10.0% >	> 0.0%	0.0% >	> -10.0%	-10.0% >	> -18.0%	< -18.	.0%	4.55%	5%	3.04	0.15
10 Management (20%)																
11 Institutional Framework	ability resour	ong legal to match ces with nding	Strong legal a resources w	bility to match rith spending	match res	legal ability to sources with ending	_	ability to match with spending	Ü	bility to match with spending	Very Poor legal abi match res with spe	ility to sources	Aaa	10%	1.00	0.10
Operating History: (5 Year Average of Operating Revenues / Operating Expenditures)	> 1	L.05x	1.05x >	> 1.02x	1.02x >	> 0.98x	0.98x >	> 0.95x	0.95x >	> 0.92x	< 0.9	2x	1.01	10%	2.74	0.27
13 Debt / Pensions (20%)																
14 Direct Net Debt as % of Full Value	< 0	.75%	0.75% <	< 1.75%	1.75% <	< 4.00%	4.00% <	< 10.00%	10.00% <	< 15.00%	> 15.0	00%	0.43%	5%	1.06	0.05
15 Net Direct Debt / Operating Revenues (x)	< 0).33x	0.33x <	< 0.67x	0.67x <	< 3.00x	3.00x <	< 5.00x	5.00x <	< 7.00x	> 7.0	Ox	0.50	5%	1.99	0.10
3-Year Avg of Moody's ANPL / Full Value	< 0	.90%	0.90% <	< 2.10%	2.10% <	< 4.80%	4.80% <	< 12.00%	12.00% <	< 18.00%	> 18.0	00%	0.78%	5%	1.36	0.07
17 3-Year Avg of Moody's ANPL / Operating Revenues	< 0).40x	0.40x <	< 0.80x	0.80x <	< 3.60x	3.60x <	< 6.00x	6.00x <	< 8.40x	> 8.4	·Ox	0.90	5%	2.53	0.13
18 19 Total Score																4.50
																1.59 Aa1
20 Unadjusted Rating																Mal

- The Town's quantitative Indicative Rating Score is a 1.59, which scores in the Aa1 Category.
- The Town has historically received qualitative adjustments to this score resulting in an actual rating of Aaa.

Moody's Rating Scorecard: Indicative Ratings

HI	LO	Rating
0.50	1.50	Aaa
1.50	1.83	Aa1
1.83	2.17	Aa2
2.17	2.50	Aa3



Source: Moody's MFRA Database

Financial data and statistics based on FY 2020 audited financial statements. Current demographic data reflects more current estimates.

Moody's Scorecard Comparison



	A	В	С	D	E	F	G	Н	1	J	K	L	М	N	0	Р	Q	R	S	Т
	2010	6 Scoreca	rd Result	8	2017	Scoreca	rd Result	S	2018	Scorecar	d Results		2019	Scorecard	d Results		2020	Scorecar	d Results	
				Weighted				Weighted				Weighted				Weighted				Weighted
	Input	Weight	Score	Score	Input	Weight	Score	Score	Input	Weight	Score	Score	Input	Weight	Score	Score	Input	Weight	Score	Score
1 Economy / Tax Base (30%)																				
2 Total Full Value (\$000)	7,539,775	10%	1.91	0.19	7,532,719	10%	1.91	0.19	8,034,649	10%	1.86	0.19	8,307,699	10%	1.85	0.18	8,448,072	10%	1.83	0.18
3 Full Value Per Capita (\$)	127,782	10%	1.75	0.18	127,169	10%	1.76	0.18	134,128	10%	1.68	0.17	131,497	10%	1.72	0.17	138,498	10%	1.63	0.16
4 Median Family Income as % of U.S. (2010 Census)	158.50%	10%	1.32	0.13	158.50%	10%	1.32	0.13	169.73%	10%	1.10	0.11	170.20%	10%	1.10	0.11	178.14%	10%	0.93	0.09
5 Finances (30%)																				
6 Available Op Fund Balance as % of Revenue	57.60%	10%	0.57	0.06	46.80%	10%	0.93	0.09	45.46%	10%	0.97	0.10	45.42%	10%	0.99	0.10	49.41%	10%	0.85	0.09
7 5-Year Dollar Change in Fund Balance as % of Revenues	23.40%	5%	1.60	0.08	11.00%	5%	2.42	0.12	9.78%	5%	2.51	0.13	8.69%	5%	2.63	0.13	4.78%	5%	3.01	0.15
Operating Net Cash as % of Operating Revenues	48.70%	10%	0.50	0.05	39.30%	10%	0.54	0.05	38.04%	10%	0.62	0.06	38.66%	10%	0.59	0.06	42.22%	10%	0.50	0.05
9 5-Year Dollar Change in Cash Balance as % of Revenues	15.20%	5%	2.14	0.11	5.90%	5%	2.90	0.15	4.64%	5%	3.03	0.15	6.44%	5%	2.86	0.14	4.55%	5%	3.04	0.15
10 Management (20%)																				
11 Institutional Framework	Aaa	10%	1.00	0.10	Aaa	10%	1.00	0.10	Aaa	10%	1.00	0.10	Aaa	10%	1.00	0.10	Aaa	10%	1.00	0.10
Operating History: (5 Year Average of Operating Revenues / Operating Expenditures)	1.00	10%	2.99	0.30	1.01	10%	2.74	0.27	1.01	10%	2.74	0.27	1.01	10%	2.68	0.27	1.01	10%	2.74	0.27
13 Debt / Pensions (20%)																				
14 Direct Net Debt as % of Full Value	0.70%	5%	1.42	0.07	0.90%	5%	1.64	0.08	0.83%	5%	1.57	0.08	0.70%	5%	1.44	0.07	0.43%	5%	1.06	0.05
15 Net Direct Debt / Operating Revenues (x)	0.84	5%	2.56	0.13	0.99	5%	2.63	0.13	1.00	5%	2.63	0.13	0.80	5%	2.56	0.13	0.50	5%	1.99	0.10
16 3-Year Avg of Moody's ANPL/ Full Value	0.70%	5%	1.27	0.06	1.00%	5%	1.57	0.08	1.15%	5%	1.70	0.08	1.29%	5%	1.83	0.09	0.78%	5%	1.36	0.07
3-Year Avg of Moody's ANPL / Operating Revenues	0.83	5%	2.50	0.13	1.13	5%	2.61	0.13	1.30	5%	2.67	0.13	1.50	5%	2.75	0.14	0.90	5%	2.53	0.13
18																				
19 Total Score				1.58				1.71				1.70				1.70				1.59
20 Unadjusted Rating				Aa1				Aa1				Aa1				Aa1				Aa1
	Mood	y's Rating	Scorecar	d:	Moody	's Rating	Scorecar	d:	Moody	's Rating S	Scorecard	:	Moody	's Rating S	Scorecard	:	Moody	's Rating S	Scorecard	d:
		dicative i			-	dicative R			-	dicative R			-	dicative Ra			-	dicative R		
	Н	LO	Ra	ating	Н	LO	Ra	ating	Н	LO	Ra	ting	Н	LO	Ra	ting	Н	LO	Ra	ating
	0.50	1.50		∖aa	0.50	1.50	A	laa	0.50	1.50		aa	0.50	1.50		aa	0.50	1.50		Aaa
	1.50	1.83		a1	1.50	1.83		a1	1.50	1.83		1	1.50	1.83		a1	1.50	1.83		\a1
	1.83	2.17	F	\a2	1.83	2.17	A	la2	1.83	2.17	A	a2	1.83	2.17	А	a2	1.83	2.17	А	Aa2
	2.17	2.50	F	\a3	2.17	2.50	A	la3	2.17	2.50	A	a3	2.17	2.50	А	a3	2.17	2.50	А	Aa3

• Over the last five years, the Town's quantitative Indicative Rating Score has been in the Aa1 Category and the Town has received qualitative adjustments to this score resulting in an actual rating of Aaa.



Note: FY 2016, 2017 Scorecard results shown are estimated based on Moody's MFRA Database inputs. FY 2018, 2019, 2020 results are based on actual scorecard results provided by a Moody's Analyst.

Rating Agency Commentary – S&P (7/9/2021)



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S&P Global Ratings

RatingsDirect*

Summary:

Chapel Hill, North Carolina; Appropriations

Primary Credit Analyst:

Nora G Wittstruck, New York + (212) 438-8589; nora.wittstruck@spglobal.com

Secondary Contact

Timothy W Barrett, Washington D.C. + 1 (202) 942 8711; timothy.barrett@spglobal.com

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Rating Action

Stable Outlook

Credit Opinion

Related Research

WWW.STANDARDANDPOORS.COM/RATINGSDIRECT

JULY 9, 2021 1

- The 'AAA' rating reflects S&P's opinion of the Town's:
 - Very strong economy;
 - Very strong management;
 - Strong budgetary performance;
 - Very strong budgetary flexibility;
 - Very strong liquidity;
 - Strong debt and contingent liability position; and
 - Very strong institutional framework.

Outlook

- "The stable outlook reflects our view of the town's robust economy that generates its primary operating revenue sources to maintain budgetary balance and very strong reserves. Furthermore, we believe the management team's adherence to its well-embedded policies and procedures will support the 'AAA' rating over the long term. For these reasons, we do not expect to change the rating over the two-year outlook period."
- Downside scenario
 - "While unlikely during the outlook period, persistent budgetary imbalances leading to recurring draws on reserves could result in a negative outlook or negative rating action."





S&P Methodology Update & Scorecard



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Methodology Update

- On September 12, 2013, Standard & Poor's updated its US Local Governments General Obligation Ratings methodology and assumptions.
- Under the new methodology, an initial indicative rating is calculated from a weighted average of seven key factors:

US Local Governments General Obligation Ratings Method	ology
1. Economy	30%
Total Market Value Per Capita	
Projected per capita effective buying income as a % of US	
2. Management	20%
Impact of management conditions on the likelihood of repayment	•
3. Budgetary Flexibility	10%
Available Fund Balance as a % of Expenditures	
4. Budgetary Performance	10%
Total Government Funds Net Result (%)	
General Fund Net Revenue	
5. Liquidity	10%
Total Gov't Available Cash as a % of Total Gov't Funds Debt Servi	ce
Total Gov't Cash as a % of Total Gov't Funds Expenditures	
6. Debt and Contingent Liabilities	10%
Net Direct Debt as a % of Total Governmental Funds Revenue	
Total Governmental Funds Debt Service as a % of Total	
7. Institutional Framework	10%
Legal and practical environment in which the local gov't operates	

2021 S&P Scorecard (FY 2020 Data)

Chapel Hill, NC 2021 S&P Scorecard - As Calculated by Davenport

Factor	Weight	Score	Weighted Score
Economy	30%	1.00	0.30
Management	20%	1.00	0.20
Budgetary performance	10%	2.00	0.20
Budgetary flexibility	10%	1.00	0.10
Liquidity	10%	1.00	0.10
Debt and contingent liabilities	10%	2.00	0.20
Institutional framework	10%	1.00	0.10
Weighted Average			1.20

Indicative Rating

1.00 - 1.64	AAA
1.65 - 1.94	AA+
1.95 - 2.34	AA
2.35 - 2.84	AA-
2.85 - 3.24	A+
3.25 - 3.64	А
3.65 - 3.94	A-

 Up to a one-notch adjustment can be made from the indicative rating based on other qualitative factors.





12

Existing Tax Supported Debt Profile





Existing Tax Supported Debt



Tax Supported Debt Service



Par Outstanding – Estimated as of 6/30/2021

Туре	Par Amount
General Obligation Bonds (Debt Management Fund)	\$36,264,000
Limited Obligation Bonds (Debt Management Fund)	\$12,159,000
IPCs (Debt Management Fund)	\$5,523,000
Limited Obligation Bonds (Parking Fund)	\$39,367,000
Total	\$93,313,000

Notes:

- -- Does not include \$4,019,000 outstanding paid from Transit Fund and \$2,295,000 outstanding paid from Stormwater Fund.
- --Includes Limited Obligation Bonds, Series 2021A&B issued on August 12, 2021.
- -Rosemary Parking Deck Debt Service from the Limited Obligation Bonds, Series 2021A&B is shown as Parking Fund Debt.

Tax Supported Debt Service

FY	Principal	Interest	Total	10-yr Payout
Total	93,313,000	24,796,998	118,109,998	
2022	5,847,000	2,780,913	8,627,913	65.4%
2023	7,732,000	2,904,132	10,636,132	67.4%
2024	7,473,000	2,647,723	10,120,723	68.4%
2025	7,242,000	2,386,305	9,628,305	69.7%
2026	5,718,000	2,140,906	7,858,906	71.5%
2027	5,607,000	1,911,944	7,518,944	74.3%
2028	5,301,000	1,697,110	6,998,110	77.8%
2029	5,335,000	1,493,147	6,828,147	81.3%
2030	5,364,000	1,285,525	6,649,525	84.4%
2031	5,398,000	1,081,896	6,479,896	88.5%
2032	3,806,000	880,518	4,686,518	93.9%
2033	3,317,000	764,280	4,081,280	100.0%
2034	3,312,000	661,281	3,973,281	100.0%
2035	3,312,000	556,669	3,868,669	100.0%
2036	3,312,000	457,020	3,769,020	100.0%
2037	3,312,000	374,639	3,686,639	100.0%
2038	2,857,000	291,721	3,148,721	100.0%
2039	2,367,000	213,597	2,580,597	100.0%
2040	2,367,000	151,398	2,518,398	100.0%
2041	2,367,000	89,199	2,456,199	100.0%
2042	1,967,000	27,075	1,994,075	100.0%

Source: LGC Bond Ledger, 2021 Audit, and Budgets

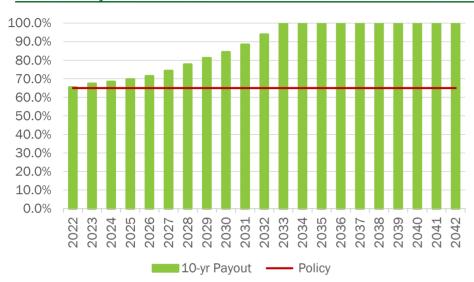
13



Key Debt Ratio: Tax Supported Payout Ratio



10-Year Payout Ratio

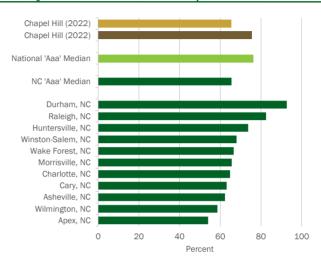


- Existing 10-year Payout Ratio
 - FY 2022:

65.4%

- The 10-Year Payout Ratio measures the amount of principal to be retired in the next 10 years.
- This ratio is an important metric that indicates whether or not a locality is back-loading its debt.
- The Town has a policy establishing a minimum 10-Year Payout Ratio of 65%.

10-year Payout Ratio Peer Comparative



Gold - Reflects Town of Chapel Hill Value

Brown - Reflects Town of Chapel Hill Value excluding Rosemary

Parking Deck Debt

Light Green – Reflects National 'Aaa' Median Value Dark Green – Reflects NC 'Aaa' Values

Rating Considerations:

- Moody's: Moody's rating criteria for General Obligation credits allows for a scorecard adjustment if an issuer has unusually slow or rapid amortization of debt principal.
- S&P: A payout ratio greater than 65% results in a one point positive qualitative adjustment to the Debt & Contingent Liabilities section of S&P's General Obligation rating methodology.

Source: LGC Bond Ledger, 2021 Audit, Budgets, Moody's Investors Service, and S&P



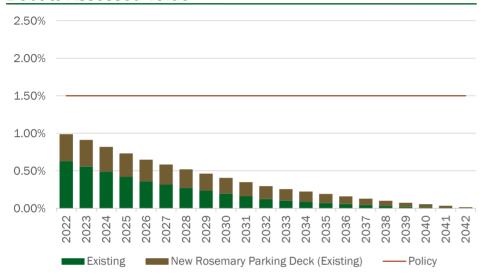
14

Key Debt Ratio: Debt to Assessed Value



15

Debt to Assessed Value



Existing Debt to Assessed Value

- FY 2022: 0.99%

Assumed Future Growth Rates

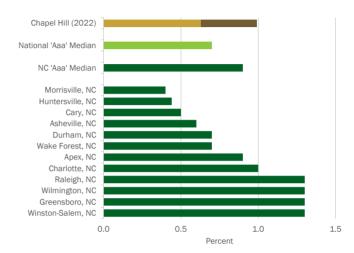
2022 Budgeted Assessed Value: \$9,443,201,995

- 2023 Estimated Assessed Value \$9,620,619,000

- 2024 & Beyond: 1.80%

The Town has a policy establishing a maximum Debt to Assessed Value of 1.50%.

Debt to Assessed Value Peer Comparative



Gold - Reflects Town of Chapel Hill Value

Brown - Reflects Value of Rosemary Parking Deck Debt

Light Green – Reflects National 'Aaa' Median Value Dark Green – Reflects NC 'Aaa' Values

Rating Considerations:

 Moody's: Criteria for General Obligation Credits defines categories of Debt to Assessed Values as:

Very Strong (Aaa):	< 0.75%
- Strong (Aa):	0.75% - 1.75%
- Moderate (A):	1.75% - 4.00%
 Weak - Very Poor (Baa and below): 	> 4.00%

 S&P: A positive qualitative adjustment is made to the Debt and Contingent Liabilities score for a debt to market value ratio below 3.00%, while a negative adjustment is made for a ratio above 10.00%.

Source: LGC Bond Ledger, 2021 Audit, Budgets, Town Staff, Moody's Investors Service, and S&P



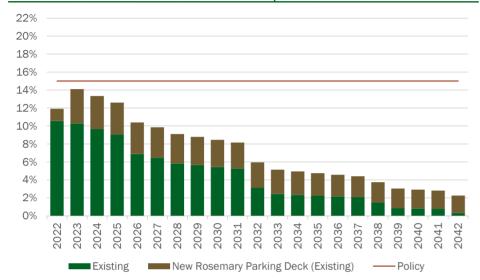


Key Debt Ratio: Debt Service vs. Expenditures



16

Debt Service vs. Governmental Expenditures



Existing Debt Service vs. Expenditures

- FY 2022:	11.88	3%
- FY 2023:	14.03	3%

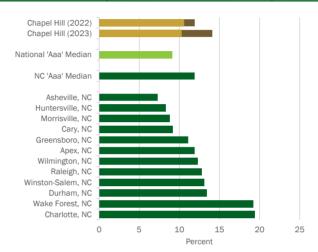
Assumed Future Growth Rates

 2021 Adjusted Expenditures: 	\$62,895,096
2021 and Beyond:	1.80%

■ The Town has a policy establishing a maximum level of Debt Service to Expenditures of 15.00%.

Note: Governmental Expenditures represent the ongoing operating expenditures of the Town. In this analysis, debt service and capital outlay expenditures are excluded.

Debt Service vs. Expenditures Peer Comparative



Gold – Reflects Town of Chapel Hill Value Brown – Reflects Value of Rosemary Parking Deck Debt Light Green – Reflects National 'Aaa' Median Value Dark Green – Reflects NC 'Aaa' Values

Rating Considerations:

- Moody's: Moody's criteria allows for a scorecard adjustment if an issuer has very high or low debt service relative to its budget Percent.
- S&P: The Debt and Contingent Liabilities section defines categories of Net Direct Debt as a % of Total Governmental Funds Expenditures as follows:

Very Strong:	<8%
Strong:	8% to 15%
- Adequate:	15% - 25%
- Weak:	25% - 35%
Very Weak:	> 35%

Source: LGC Bond Ledger, 2021 Audit, Budgets, Moody's Investors Service, and S&P





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Debt Service Cash Flow Forecast



Debt Management Fund and Parking Fund Debt Service



Debt Management and Parking Fund Debt Overview



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Debt Obligations

- The Town's Debt Management Fund and/or Parking Fund pays debt service on the following obligations:
 - 2012 General Obligation Refunding Bonds;
 - 2012 General Obligation Public Improvement Bonds;
 - 2013 General Obligation Refunding Bond;
 - 2016 Raymond James IPC;
 - 2017 General Obligation Public Improvement Bonds;
 - 2017 General Obligation Public Safety Bonds;
 - 2018 General Obligation Public Improvement Bonds;
 - 2019 General Obligation Refunding Bonds;
 - 2021 General Obligation Public Improvement Bonds;
 - 2021 General Obligation Affordable Housing Bonds;
 - 2021 Limited Obligation Bonds;
 - 2021 Taxable Limited Obligation Bond (Pinnacle Bank).

Revenue Available for Debt Service

- The Town has established a Debt Management Fund for the repayment of debt service on tax supported debt obligations. Debt Service on these obligations is paid from the following revenue sources:
 - 8.8 cent tax rate dedicated to the Debt Management Fund;
 - Incremental Tax Revenue generated in the Blue Hill District;
 - Interest earnings on the Debt Management Fund Balance.
- Debt Service on the parking facility obligations is paid from net revenue of the Parking Fund, if sufficient revenue is available.
 - To the extent the Parking Fund is not able to generate sufficient revenue to pay parking related debt service, the Debt Management Fund supplements the Parking Fund.

Note: Additionally, the Town operates both a Transit Fund (funded primarily by 6 cents on the tax rate) and Storm Water Management Fund (funded primarily by Storm Water fees) that pays the debt service on certain transit and storm water related loans that are not paid by the debt fund.

- Transit Fund: 2017 Pinnacle Bank IFC
- Storm Water Management Fund: 2018 General Obligation Public Improvement Bonds



Debt Affordability Analysis



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Existing Debt Management Fund and Parking Fund Debt

A	В	С	D	Е	F	G	Н	1	J	K	L	М	N	0	Р	Q	R	s	Т
			Debt Servi	ice Requireme	ents					Revenue Av	ailable for DS			Debt Service Cash Flow Surplus (Deficit)					
	Existing Debt	Existing Debt	New Rosemary						Transfer from		Blue Hill	New Rosemary				Debt Fund		Estimated	
	Service - Debt	Service -	Parking Deck Debt	CIP Debt		Service		Property Taxes	Parking for	Interest on	Incremental Tax	Parking Deck Net	Total Revenues	Surplus/	Revenue From	Balance	Adjusted Surplus/	Incremental Tax	Debt Fund
FY	Fund ¹	Parking Fund	Service	Service	CIP Pay-Go Cash	Charges	Total	(8.8¢)	existing debt ²	Investments ³	Revenue ⁴	Revenues ⁵	Available	(Deficit)	Prior Tax Impact	Utilized	(Deficit)	Equivalent	Balance ⁶
																			10,664,118
2022	6,753,700	903,922	970,291	-	-	-	8,627,913	8,280,000	903,922	10,000	445,100	-	9,639,022	1,011,109	-	-	1,011,109	-	11,675,227
2023	6,860,900	899,773	2,875,459	-	-	-	10,636,132	8,430,400	899,773	58,376	445,100	1,805,314	11,638,963	1,002,831	-	-	1,002,831	-	12,678,058
2024	6,649,553	668,127	2,803,042	-	-	-	10,120,723	8,582,147	668,127	63,390	445,100	2,407,085	12,165,850	2,045,127	-	-	2,045,127	-	14,723,184
2025	6,446,441	451,239	2,730,625	-	-	-	9,628,305	8,736,626	451,239	147,232	445,100	2,541,305	12,321,502	2,693,196	-	-	2,693,196	-	17,416,381
2026	4,798,147	402,551	2,658,209	-	-	-	7,858,906	8,893,885	402,551	174,164	445,100	2,512,821	12,428,521	4,569,615	-	-	4,569,615	-	21,985,996
2027	4,527,999	405,154	2,585,792	-	-	-	7,518,944	9,053,975	405,154	219,860	445,100	2,479,714	12,603,803	5,084,858	-	-	5,084,858	-	27,070,854
2028	4,082,094	402,642	2,513,375	-	-	-	6,998,110	9,216,947	402,642	270,709	445,100	2,446,607	12,782,004	5,783,894	-	-	5,783,894	-	32,854,748
2029	3,985,147	402,042	2,440,958	-	-	-	6,828,147	9,382,852	402,042	328,547	445,100	2,413,499	12,972,040	6,143,893	-	-	6,143,893	-	38,998,641
2030	3,879,647	401,336	2,368,541		-	-	6,649,525	9,551,743	401,336	389,986	445,100	2,368,541	13,156,707	6,507,182	-	-	6,507,182	-	45,505,823
2031	3,784,157	404,490	2,291,250	-	-	-	6,479,896	9,723,674	404,490	455,058	445,100	2,291,250	13,319,572	6,839,676	-	-	6,839,676	-	52,345,499
2032	2,061,040	402,511	2,222,967		-	-	4,686,518	9,898,700	402,511	523,455	445,100	2,222,967	13,492,733	8,806,215	-	-	8,806,215	-	61,151,714
2033	1,924,163	-	2,157,117	-	-	-	4,081,280	10,076,877	-	611,517	445,100	2,157,117	13,290,612	9,209,332	-	-	9,209,332	-	70,361,046
2034	1,875,463	-	2,097,818		-	-	3,973,281	10,258,261	-	703,610	445,100	2,097,818	13,504,790	9,531,509	-	-	9,531,509	-	79,892,555
2035	1,830,150	-	2,038,519	-	-	-	3,868,669	10,442,910	-	798,926	445,100	2,038,519	13,725,454	9,856,785	-	-	9,856,785	-	89,749,340
2036	1,783,250	-	1,985,770	-	-	-	3,769,020	10,630,882	-	897,493	445,100	1,985,770	13,959,245	10,190,225	-	-	10,190,225	-	99,939,565
2037	1,738,881	-	1,947,758	-	-	-	3,686,639	10.822.238	-	999,396	445,100	1,947,758	14,214,492	10,527,852	-	-	10,527,852	-	110,467,418
2038	1,238,975	-	1,909,746		-	-	3,148,721	11,017,038	-	1,104,674	445,100	1,909,746	14,476,559	11,327,837	-	-	11,327,837	-	121,795,255
2039	717,050	-	1,863,547	-	-	-	2,580,597	11,215,345	-	1,217,953	445,100	1,863,547	14,741,945	12,161,347	-	-	12,161,347	-	133,956,602
2040	701,050	-	1,817,348		-	-	2,518,398	11,417,221	-	1,339,566	445,100	1,817,348	15,019,235	12,500,837	-	-	12,500,837	-	146,457,439
2041	685,050	-	1,771,149	-	-	-	2,456,199	11,622,731	-	1,464,574	445,100	1,771,149	15,303,554	12,847,355	-	-	12,847,355	-	159,304,795
2042	274,050	-	1,720,025	-	-	-	1.994.075	11.831.940	-	1,593,048	445,100	1,720,025	15.590.113	13.596.038	-	-	13.596.038	-	172,900,833
2043	-	-	-	-	-	-	-	12,044,915	-	1,729,008	445,100	-	14,219,023	14,219,023	-	-	14,219,023	-	187,119,856
2044	-	-	-	-	-	-	-	12,261,724	-	1,871,199	445,100	-	14,578,022	14,578,022	-	-	14,578,022	-	201,697,878
2045	-	-	-		-	-	-	12,482,435	-	2,016,979	445,100	-	14,944,513	14,944,513	-	-	14,944,513	-	216,642,391
2046	-	-	-		-	-	-	12,707,118	-	2,166,424	445,100	-	15,318,642	15,318,642	-	-	15,318,642	-	231,961,034
2047	-	-	-	-	-	-	-	12,935,846	-	2,319,610	445,100	-	15,700,557	15,700,557	-	-	15,700,557	-	247,661,591
2048	-	-	-	-	-	-	-	13,168,692	-	2,476,616	445,100	-	16,090,408	16,090,408	-	-	16,090,408	-	263,751,998
																	Total Tax Effect	0.00¢	
Total	66,596,905	5.743.786	45,769,307		_		118.109.998							Total					1

¹ Excludes Parking Fund Debt Service and Rosemary Parking Deck Debt Service.

FY 2023 Value of a Penny: \$958,000

■ FY 2024 & Beyond: 1.80% (consistent with Town planning model)



² The Parking Fund is assumed to transfer an amount equal to annual debt service on existing Parking Fund debt (Column C). The Parking Fund's ability to make this transfer will depend on actual results.

³ Per Town Staff, assumed to be equal to \$10,000 in FY 2021-2022, 0.50% of prior years ending Debt Fund Balance in FY2023-2024 and 1.00% in FY 2025 and beyond.

⁴ Transfer from General Fund based on incremental assessed value and resulting tax revenue in Blue Hill. Transfers may increase over time with additional development / assessed value growth.

⁵ Rosemany Deck Debt Service is assumed to be paid from net parking revenues generated from the facility. To the extent revenues are not sufficient to pay the debt service, additional revenue will be required from the Debt Management Fund and/or other sources. If revenue generated is higher than debt service, only the required amount to pay debt service is transferred.

⁶ Per Town Staff. Includes \$7,264,168 remaining in the Debt Fund at the end of FY 2021 plus \$3,399,950 that was reimbursed to the Debt Fund from 2021A&B LOB proceeds after June 30, 2021.



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Capital Planning





2015 and 2018 General Obligation Bond Referendums



- On November 3, 2015, the Town passed a GO Bond Referendum for 5 separate purposes. A total of \$40,300,000 in General Obligation Bonds was proposed and passed by the Town.
 - \$16,200,000 Streets and Sidewalks
 - \$5,000,000 Trails & Greenways
 - \$8,000,000 Parks & Recreation
 - \$5,200,000 Solid Waste
 - \$5,900,000 Storm Water
- Additionally, on November 6, 2018, the Town passed a GO Bond Referendum for \$10 million of Affordable Housing Bonds.
- The Town's GO Bond authorization will expire 7 years from the date of the Referendum. The Town would have the ability to extend the approval for 3 additional years, subject to LGC approval, for a total of up to 10 years from the date of the Referendum.
 - Any remaining authorization from November 3, 2015 will expire on November 3, 2022. Town Staff and Bond Counsel anticipate presenting necessary actions to extend this authorization prior to the Summer Council Recess.
- The Town has issued \$26,255,000 of General Obligation Bonds to date and \$24,045,000 of the referendum authorization remains unissued:

	A	В		С		D		Е		F	G	Н
	Referendum Question	Authorized GO Bonds	20	17 Issuance	201	L8 Issuance	20	21 Issuance	,	Remaining Authorized / Unissued	Initial Expiration	Final Expiration (if extended)
1	Streets and Sidewalks	\$ 16,200,000	\$	3,000,000	\$	5,500,000	\$	-	\$	7,700,000	11/3/2022	11/3/2025
2	Trails & Greenways	5,000,000		5,000,000		-		-		-	11/3/2022	11/3/2025
3	Parks & Recreation	8,000,000		1,000,000		4,300,000		-		2,700,000	11/3/2022	11/3/2025
4	Solid Waste	5,200,000		-		-		-		5,200,000	11/3/2022	11/3/2025
5	Storm Water	5,900,000		-		2,700,000		-		3,200,000	11/3/2022	11/3/2025
6	Affordable Housing	10,000,000		-		-		4,755,000		5,245,000	11/6/2025	11/6/2028
7	Total	\$50,300,000	\$	9,000,000	\$ 1	2,500,000	\$	4,755,000	\$	24,045,000		



Capital Projects Under Consideration



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- In February 2021, the Town identified the following Capital Projects that it was considering funding in the next two fiscal years. Following the issuance of the proposed 2022 and 2023 General Obligation Bonds mentioned below, the Town will have \$8.4 million of remaining authorized but unissued General Obligation Bonds (\$5.2 million for Solid Waste and \$3.2 million for Storm Water). Solid Waste and Storm Water are not included in this analysis as they are repaid from dedicated funds.
 - The Town's current anticipated funding plan for the identified Capital Projects is shown below:

A	В	С	D	Е	F	G
		February 20	21 Analysis	February 20	22 Analysis	Difference
Project	Source	Amount	Timing	Amount	Timing	Amount
1						
2 Affordable Housing I	2021 GO Bonds	\$ 5,000,000	Spring 2021 (FY 21)	\$ 4,755,000	Spring 2021 (FY 21)	\$ (245,000)
3 Two-Thirds Bonds	2021 GO Bonds	-	n/a	3,205,000	Spring 2021 (FY 21)	3,205,000
4 New Rosemary Parking Deck	2021 LOBs	33,200,000	Spring 2021 (FY 21)	39,000,000	Fall 2021 (FY 22)	5,800,000
5 Elliot Road Reconstruction Phase II	2021 LOBs	6,400,000	Spring 2021 (FY 21)	6,480,000	Fall 2021 (FY 22)	80,000
6 Affordable Housing II	2022 GO Bonds	5,000,000	Spring 2022 (FY 22)	5,245,000	Fall 2022 (FY 23)	245,000
7 Streets and Sidewalks	2022 GO Bonds	7,700,000	Spring 2022 (FY 22)	7,700,000	Fall 2022 (FY 23)	-
8 New MSC - Parks & Recreation Facilities ¹	2023 GO Bonds	2,700,000	Spring 2022 (FY 22)	2,700,000	Spring 2023 (FY 23)	-
9 New Municipal Service Center ¹	2023 LOBs	31,300,000	Spring 2022 (FY 22)	31,300,000	Spring 2023 (FY 23)	-
10 Total Projects		\$ 91,300,000		\$ 100,385,000		\$ 9,085,000

¹ Timing for MSC Project to be determined - dependent on land negotiations.

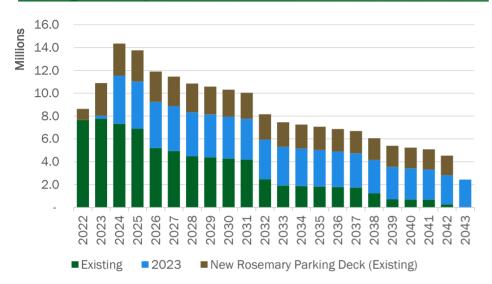


Existing and Proposed Debt Service

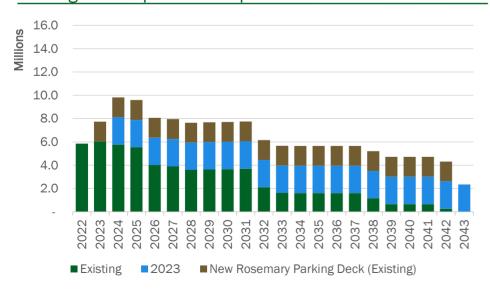




Existing and Proposed Debt Service



Existing and Proposed Principal



Assumptions

Financing Assumptions:

Amortization: Level Principal
Term: 20 Years
Interest Rate: 4.00%

- First Interest Payment:

AH / Streets & Sidewalks
 New Municipal Services Center
 FY following Issuance
 FY Following Issuance

Proposed New Debt Issued (FY 2023):

Affordable Housing (Fall 2022): \$5,245,000
 Streets & Sidewalks (Fall 2022): \$7,700,000
 New MSC - P&R Facilities (Spring 2023): \$2,700,000
 New Municipal Services Center (Spring 2023): \$31,300,000
 Total: \$46,945,000

Proposed New Debt Service (FY 2023):

Affordable Housing: \$7,552,800
 Streets & Sidewalks (Fall 2022): \$11,088,000
 New MSC - P&R Facilities (Spring 2023): \$3,834,000
 New Municipal Services Center (Spring 2023): \$44,446,000
 Total: \$66,920,800

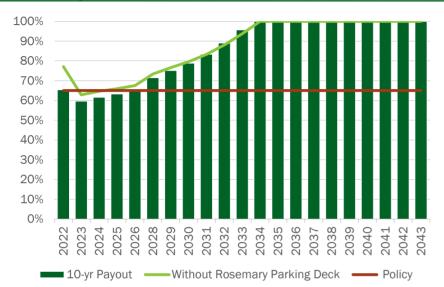


Key Debt Ratios

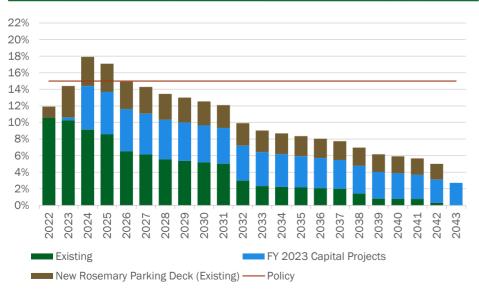
FY 2023 Capital Projects



10-Year Payout



Debt Service to Expenditures



Debt to Assessed Value



*Assumes FY 2023 Capital Projects only.

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Debt Affordability Analysis





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Α	В	С	D	E	F	G	Н	1	J	K	L	М	N	0	Р
		Debt Se	rvice Requireme	ents			Revenue A	vailable for DS			De	t)			
		New Rosemary				Existing	Transfer from	Rosemary Parking				Debt Fund		Estimated	
	Existing Debt	Parking Deck Debt	CIP Debt			Revenue	Parking for	Deck Net	Total Revenues	Surplus/	Revenue From	Balance	Adjusted Surplus/	Incremental Tax	Debt Fund
FY	Service ¹	Service	Service	CIP Pay-Go Cash	Total	Sources ^{2,3}	existing debt ⁴	Revenues ⁵	Available	(Deficit)	Prior Tax Impact	Utilized	(Deficit)	Equivalent	Balance ⁶
															10,664,118
2022	7,657,622	970,291	-	-	8,627,913	8,735,100	903,922	-	9,639,022	1,011,109	-	-	1,011,109	-	11,675,227
2023	7,760,673	2,875,459	258,900	-	10,895,032	8,933,876	899,773	1,805,314	11,638,963	743,931	-	-	743,931	-	12,419,158
2024	7,317,681	2,803,042	4,225,050	-	14,345,773	9,089,343	668,127	2,407,085	12,164,555	(2,181,218)	-	(2,181,218)	-	-	10,237,940
2025	6,897,680	2,730,625	4,131,160	-	13,759,465	9,284,105	451,239	2,541,305	12,276,649	(1,482,816)	-	(1,482,816)	-	-	8,755,124
2026	5,200,698	2,658,209	4,037,270	-	11,896,176	9,426,536	402,551	2,512,821	12,341,909	445,732	-	-	445,732	-	9,200,856
2027	4,933,152	2,585,792	3,943,380	-	11,462,324	9,591,084	405,154	2,479,714	12,475,951	1,013,627	-	-	1,013,627	-	10,214,483
2028	4,484,735	2,513,375	3,849,490	-	10,847,600	9,764,191	402,642	2,446,607	12,613,440	1,765,840	-	-	1,765,840	-	11,980,323
2029	4,387,189	2,440,958	3,755,600	-	10,583,747	9,947,755	402,042	2,413,499	12,763,295	2,179,549	-	-	2,179,549	-	14,159,872
2030	4,280,983	2,368,541	3,661,710	-	10,311,235	10,138,442	401,336	2,368,541	12,908,319	2,597,085	-	-	2,597,085	-	16,756,956
2031	4,188,646	2,291,250	3,567,820	-	10,047,716	10,336,344	404,490	2,291,250	13,032,083	2,984,367	-	-	2,984,367	-	19,741,324
2032	2,463,551	2,222,967	3,473,930	-	8,160,448	10,541,214	402,511	2,222,967	13,166,692	5,006,244	-	-	5,006,244	-	24,747,567
2033	1,924,163	2,157,117	3,380,040	-	7,461,320	10,769,453	-	2,157,117	12,926,570	5,465,250	-	-	5,465,250	-	30,212,818
2034	1,875,463	2,097,818	3,286,150	-	7,259,431	11,005,489	-	2,097,818	13,103,307	5,843,877	-	-	5,843,877	-	36,056,694
2035	1,830,150	2,038,519	3,192,260	-	7,060,929	11,248,577	-	2,038,519	13,287,096	6,226,167	-	-	6,226,167	-	42,282,861
2036	1,783,250	1,985,770	3,098,370	-	6,867,390	11,498,811	-	1,985,770	13,484,580	6,617,191	-	-	6,617,191	-	48,900,051
2037	1,738,881	1,947,758	3,004,480	-	6,691,119	11,756,338	-	1,947,758	13,704,096	7,012,977	-	-	7,012,977	-	55,913,028
2038	1,238,975	1,909,746	2,910,590	-	6,059,311	12,021,268	-	1,909,746	13,931,015	7,871,703	-	-	7,871,703	-	63,784,732
2039	717,050	1,863,547	2,816,700	-	5,397,297	12,298,292	-	1,863,547	14,161,839	8,764,542	-	-	8,764,542	-	72,549,274
2040	701,050	1,817,348	2,722,810	-	5,241,208	12,587,814	-	1,817,348	14,405,162	9,163,954	-	-	9,163,954	-	81,713,228
2041	685,050	1,771,149	2,628,920	-	5,085,119	12,884,963	-	1,771,149	14,656,112	9,570,993	-	-	9,570,993	-	91,284,221
2042	274,050	1,720,025	2,535,030	-	4,529,105	13,189,882	-	1,720,025	14,909,907	10,380,802	-	-	10,380,802	-	101,665,023
2043	-	-	2,441,140	-	2,441,140	13,506,665	-	-	13,506,665	11,065,525	-	-	11,065,525	-	112,730,548
2044	-	-	-	-	-	13,834,129	-	-	13,834,129	13,834,129	-	-	13,834,129	-	126,564,677
2045	-	-	-	-	-	14,193,181	-	-	14,193,181	14,193,181	-	-	14,193,181	-	140,757,859
2046	-	-	-	-	-	14,559,797	-	-	14,559,797	14,559,797	-	-	14,559,797	-	155,317,656
2047	-	-	-	-	-	14,934,123	-	-	14,934,123	14,934,123	-	-	14,934,123	-	170,251,779
2048	-	-	-	-		15,316,310	-	-	15,316,310	15,316,310	-	-	15,316,310	-	185,568,088
													Total Tax Effect	0.00¢	
Total	72,340,691	45,769,307	66,920,800	-	185,030,798					Total		(3,664,034)			

¹ Excludes Rosemary Parking Deck Debt Service.

FY 2023 Value of a Penny: \$958,000

■ FY 2024 & Beyond: 1.80% (consistent with Town planning model)



² Includes a 8.8 cent property tax revenue and a transfer from the General Fund based on incremental assessed value and resulting tax revenue in Blue Hill. Transfers may increase over time with additional development / assessed value growth.

³ Per Town Staff, Investment earnings are assumed to be equal to \$10,000 in FY 2021-2022, 0.50% of prior years ending Debt Fund Balance in FY2023-2024 and 1.00% in FY 2025 and beyond.

⁴ The Parking Fund is assumed to transfer an amount equal to annual debt service on existing Parking Fund debt (Included in Column B). The Parking Fund's ability to make this transfer will depend on actual results.

⁵ Rosemary Deck Debt Service is assumed to be paid from net parking revenues generated from the facility. To the extent revenues are not sufficient to pay the debt service, additional revenue will be required from the Debt Management Fund and/or other sources.

⁶ Per Town Staff. Includes \$7,264,168 remaining in the Debt Fund at the end of FY 2021 plus \$3,399,950 that was reimbursed to the Debt Fund from 2021A&B LOB proceeds after June 30, 2021.

Debt Capacity Analysis



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- In order to provide perspective on additional funding capacity/affordability in the debt management fund for Fiscal Years 2023-2027, the following scenarios have been analyzed:
 - Issue the maximum amount of debt as soon as possible.
 - Issue a level amount every other year from FY 2023 to FY 2027.
 - Utilize Pay-as-you-Go Capital Funding instead of debt issuance.
- The following debt assumptions have been included:

- Term: 20 Years

Amortization: Level Principal

- Interest Rate: 4.00%

First Interest:FY Following Issuance

First Principal:FY Following Issuance

- This capacity could be used to fund:
 - Two-Thirds GO Bonds
 - Future GO Referendum Bonds
 - Future LOBs/IPCs
 - Pay-as-you-Go Capital
- The impact on the Town's key debt ratios and debt management for each scenario is shown on the following page.



Debt Capacity Analysis



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As of February 18, 2022

A	В	c	D	E	F	G	Н	1	J
Case		Planned FY 2022	se 1 and FY 2023 Debt	Full Debt Capaci	•	Full Debt Capacit		Planned Debt	se 4 Issuances with
		Issua	ances	Upfront F	inancings	Finan	ncings	Maximum Pay	-Go Financing
Key Assumptions:									
Amortization		Level F	Principal	Level F	rincipal	Level P	Principal	Level F	rincipal
Term		20 \	/ears	20 \	ears	20 Y	'ears	20 Y	'ears
Interest Rate		4.0	00%	4.0	0%	4.0	00%	4.0	00%
Planned Debt Issuances (Slides 14-18)									
2021 GO Bonds ¹		\$7,96	60,000	\$7,96	0,000	\$7,96	60,000	\$7,96	50,000
2021 LOBs ¹		\$45,4	80,000	\$45,4	30,000	\$45,48	80,000	\$45,4	80,000
2022 GO Bonds (FY 2023)		\$12,9	45,000	\$12,9	15,000	\$12,94	45,000	\$12,9	45,000
2023 GO Bonds (FY 2023)		\$2,70	00,000	\$2,70	0,000	\$2,70	00,000	\$2,70	0,000
2023 LOBs (FY 2023)		\$31,3	00,000	\$31,3	00,000	\$31,30	00,000	\$31,3	00,000
Total Debt Issuances		\$100,3	885,000	\$100,3	85,000	\$100,3	\$100,385,000		85,000
3									
Additional Capacity									
FY 2022				9	0	\$	0	\$	0
FY 2023				\$27,0	10,000	\$12,60	03,500	\$8,62	25,313
7 FY 2024				9	0	\$	0	\$	0
FY 2025				4	0	\$12,60	03,500	4	0
9 FY 2026				9	0	\$	0	\$358	3,181
FY 2027				4	0	\$12,60	03,500	\$922	L,618
Total Additional Capacity				\$27,0	10,000	\$37,8:	10,500	\$9,90	5,112
2									
Grand Total Debt Issuances & Capacity		\$100,3	885,000	\$127,4	25,000	\$138,1	.95,500	\$110,2	90,112
Debt Ratios without Rosemary Deck	Policy	Worst Shown	Years out of Compliance	Worst Shown	Years out of Compliance	Worst Shown	Years out of Compliance	Worst Shown	Years out o
3 10-Year Payout	65.00%	62.84%	2	59.06%	4	60.85%	4	62.84%	2
7 Debt to Assessed Value	1.50%	1.04%	0	1.32%	0	1.17%	0	1.04%	0
Debt Service to Expenditures	15.00%	14.30%	0	16.81%	2	15.49%	1	14.30%	0
Debt Ratios with Rosemary Deck	Policy	Worst Shown	Years out of Compliance	Worst Shown	Years out of Compliance	Worst Shown	Years out of Compliance	Worst Shown	Years out o
1 10-Year Payout	65.00%	59.59%	3	57.15%	4	58.34%	4	59.59%	3
Debt to Assessed Value	1.50%	1.40%	0	1.68%	2	1.53%	1	1.40%	0
B Debt Service to Expenditures	15.00%	17.78%	2	20.18%	5	18.92%	7	17.78%	2

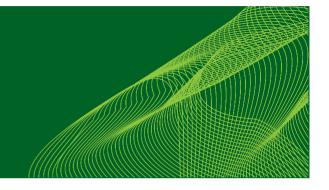
1 Note: The 2021 GO Bonds and LOBs were issued in May 2021 and August 2021, respectively, and are included in the existing debt for this analysis.





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Observations





Observations



- The Town has Aaa / AAA ratings from Moody's and S&P respectively, which are the highest credit ratings that a local government can achieve.
 - The Town received its Aaa rating from Moody's in 1998 and its AAA rating from S&P in 2006.
- The Town has managed its debt issuance activities in a responsible fashion and has a Debt Profile that is consistent with other highly rated Cities and Towns.
- As measured by certain key Debt Ratios and rating agency guidelines, the Town can fund its planned projects while largely remaining compliant with its financial policies. The Town's resulting debt profile would be on the higher end when compared to its Aaa-rated peers. If the Rosemary Deck is not able to be operated on a self-supporting basis (including debt service), the Town's debt ratios would be further pressured and its resulting Debt Capacity and Debt Affordability would be limited.
- The Town has well established and sustainable debt service budgeting practices which provide for additional Debt Affordability beyond current debt levels. The ability of the Parking Fund to continue supporting its existing debt service and to operate the Rosemary Deck on a self-supporting basis will be important factors in determining future Debt Affordability within the Debt Management Fund.





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Appendix A

Additional Capacity Case Details





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Case 2

Full Debt Capacity - Maximum Upfront Financing



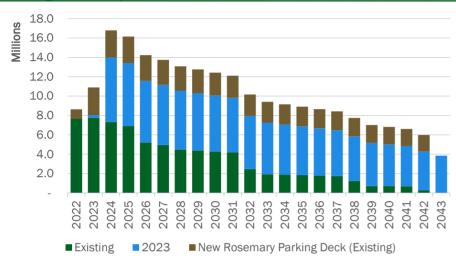
Existing and Proposed Debt Service



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Case 2: Full Debt Capacity – Maximum Upfront Financing

Existing and Proposed Debt Service



Assumptions

Financing Assumptions:

Amortization: Level Principal

Term: 20 Years

Interest Rate: 4.00%

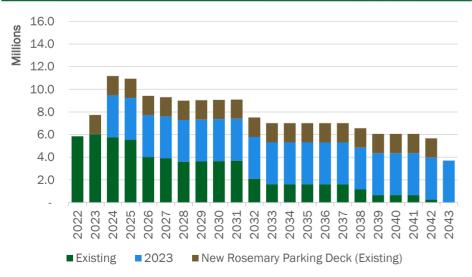
- First Interest Payment:

FY 2023 Capital Projects:
 See Page 26

Future Issuances:
 FY Following Issuance

First Principal Payment:FY Following Issuance

Existing and Proposed Principal



Debt Issued by Fiscal Year*	Planned Issuances	Capacity	Total
FY 2023	\$46,945,000	\$27,040,000	\$73,985,000
FY 2024	0	0	0
FY 2025	0	0	0
FY 2026	0	0	0
FY 2027	0	0	0
Total Debt Issued	\$46,945,000	\$27,040,000	\$73,985,000
Total Debt Service*	\$66,920,800	\$38,396,800	\$105,317,600



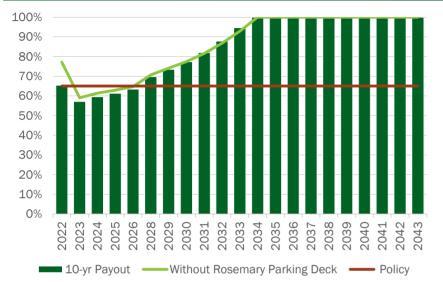
Key Debt Ratios



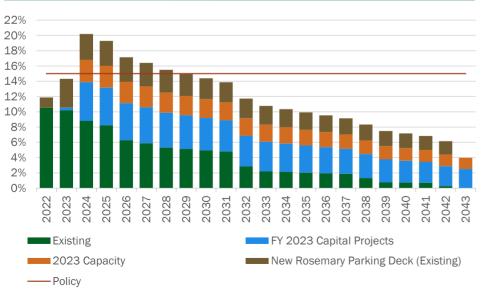
33

Case 2: Full Debt Capacity – Maximum Upfront Financing

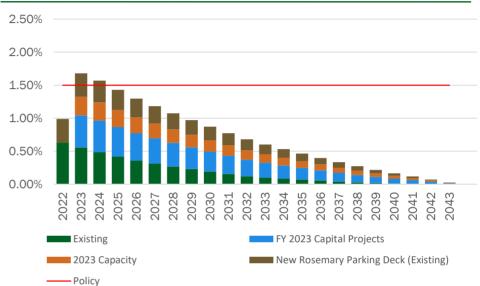
10-Year Payout



Debt Service to Expenditures



Debt to Assessed Value



Debt Affordability Analysis



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Case 2: Full Debt Capacity - Maximum Upfront Financing

A	В	С	D	Е	F	G	Н	1	J	K	L	М	N	0	Р
		Debt Se	rvice Requireme	ents		Revenue Available for DS					De	t)			
		New Rosemary				Existing	Transfer from	Rosemary Parking				Debt Fund		Estimated	
	Existing Debt	Parking Deck Debt	CIP Debt			Revenue	Parking for	Deck Net	Total Revenues	Surplus/	Revenue From	Balance	Adjusted Surplus/	Incremental Tax	Debt Fund
FY	Service ¹	Service	Service	CIP Pay-Go Cash	Total	Sources ^{2,3}	existing debt ⁴	Revenues ⁵	Available	(Deficit)	Prior Tax Impact	Utilized	(Deficit)	Equivalent	Balance ⁶
															10,664,118
2022	7,657,622	970,291	-	-	8,627,913	8,735,100	903,922	-	9,639,022	1,011,109	-	-	1,011,109	-	11,675,227
2023	7,760,673	2,875,459	258,900	-	10,895,032	8,933,876	899,773	1,805,314	11,638,963	743,931	-	-	743,931	-	12,419,158
2024	7,317,681	2,803,042	6,658,650	-	16,779,373	9,089,343	668,127	2,407,085	12,164,555	(4,614,818)	-	(4,614,818)	-	-	7,804,340
2025	6,897,680	2,730,625	6,510,680	-	16,138,985	9,259,769	451,239	2,541,305	12,252,313	(3,886,672)	-	(3,886,672)	-	-	3,917,668
2026	5,200,698	2,658,209	6,362,710	-	14,221,616	9,378,162	402,551	2,512,821	12,293,534	(1,928,082)	-	(1,928,082)	-	-	1,989,586
2027	4,933,152	2,585,792	6,214,740	-	13,733,684	9,518,971	405,154	2,479,714	12,403,839	(1,329,846)	-	(1,329,846)	-	-	659,740
2028	4,484,735	2,513,375	6,066,770	-	13,064,880	9,668,644	402,642	2,446,607	12,517,893	(546,988)	-	(546,988)	-	-	112,752
2029	4,387,189	2,440,958	5,918,800	-	12,746,947	9,829,079	402,042	2,413,499	12,644,620	(102,327)	-	(102,327)	-	-	10,425
2030	4,280,983	2,368,541	5,770,830	-	12,420,355	9,996,947	401,336	2,368,541	12,766,825	346,470	-	-	346,470	-	356,896
2031	4,188,646	2,291,250	5,622,860	-	12,102,756	10,172,343	404,490	2,291,250	12,868,082	765,327	-	-	765,327	-	1,122,222
2032	2,463,551	2,222,967	5,474,890	-	10,161,408	10,355,023	402,511	2,222,967	12,980,500	2,819,093	-	-	2,819,093	-	3,941,315
2033	1,924,163	2,157,117	5,326,920	-	9,408,200	10,561,390	-	2,157,117	12,718,508	3,310,308	-	-	3,310,308	-	7,251,623
2034	1,875,463	2,097,818	5,178,950	-	9,152,231	10,775,877	-	2,097,818	12,873,695	3,721,465	-	-	3,721,465	-	10,973,087
2035	1,830,150	2,038,519	5,030,980	-	8,899,649	10,997,740	-	2,038,519	13,036,259	4,136,610	-	-	4,136,610	-	15,109,698
2036	1,783,250	1,985,770	4,883,010	-	8,652,030	11,227,079	-	1,985,770	13,212,849	4,560,819	-	-	4,560,819	-	19,670,517
2037	1,738,881	1,947,758	4,735,040	-	8,421,679	11,464,043	-	1,947,758	13,411,801	4,990,122	-	-	4,990,122	-	24,660,638
2038	1,238,975	1,909,746	4,587,070	-	7,735,791	11,708,744	-	1,909,746	13,618,491	5,882,699	-	-	5,882,699	-	30,543,338
2039	717,050	1,863,547	4,439,100	-	7,019,697	11,965,878	-	1,863,547	13,829,425	6,809,728	-	-	6,809,728	-	37,353,066
2040	701,050	1,817,348	4,291,130	-	6,809,528	12,235,852	-	1,817,348	14,053,200	7,243,672	-	-	7,243,672	-	44,596,738
2041	685,050	1,771,149	4,143,160	-	6,599,359	12,513,798	-	1,771,149	14,284,947	7,685,588	-	-	7,685,588	-	52,282,326
2042	274,050	1,720,025	3,995,190	-	5,989,265	12,799,863	-	1,720,025	14,519,888	8,530,623	-	-	8,530,623	-	60,812,949
2043	-	-	3,847,220	-	3,847,220	13,098,145	-	-	13,098,145	9,250,925	-	-	9,250,925	-	70,063,874
2044	-	-	-	-	-	13,407,462	-	-	13,407,462	13,407,462	-	-	13,407,462	-	83,471,336
2045	-	-	-	-	-	13,762,248	-	-	13,762,248	13,762,248	-	-	13,762,248	-	97,233,584
2046	-	-	-	-	-	14,124,554	-	-	14,124,554	14,124,554	-	-	14,124,554	-	111,358,138
2047	-	-	-	-	-	14,494,528	-	-	14,494,528	14,494,528	-	-	14,494,528	-	125,852,666
2048	-	-	-	-	-	14,872,318	-	-	14,872,318	14,872,318	-	-	14,872,318	-	140,724,985
													Total Tax Effect	0.00¢	
Total	72,340,691	45,769,307	105,317,600	_	223,427,598					Total		(12,408,732)			

¹ Excludes Rosemary Parking Deck Debt Service.

FY 2023 Value of a Penny: \$958,000

■ FY 2024 & Beyond: 1.80% (consistent with Town planning model)



² Includes a 8.8 cent property tax revenue and a transfer from the General Fund based on incremental assessed value and resulting tax revenue in Blue Hill. Transfers may increase over time with additional development / assessed value growth.

³ Per Town Staff, Investment earnings are assumed to be equal to \$10,000 in FY 2021-2022, 0.50% of prior years ending Debt Fund Balance in FY2023-2024 and 1.00% in FY 2025 and beyond.

⁴ The Parking Fund is assumed to transfer an amount equal to annual debt service on existing Parking Fund debt (Included in Column B). The Parking Fund's ability to make this transfer will depend on actual results.

⁵ Rosemary Deck Debt Service is assumed to be paid from net parking revenues generated from the facility. To the extent revenues are not sufficient to pay the debt service, additional revenue will be required from the Debt Management Fund and/or other sources.

⁶ Per Town Staff. Includes \$7,264,168 remaining in the Debt Fund at the end of FY 2021 plus \$3,399,950 that was reimbursed to the Debt Fund from 2021A&B LOB proceeds after June 30, 2021.



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Case 3

Full Debt Capacity - Staggered Financings

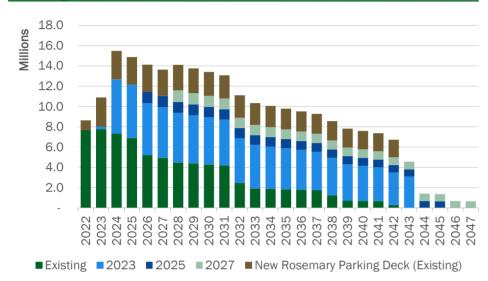


Existing and Proposed Debt Service

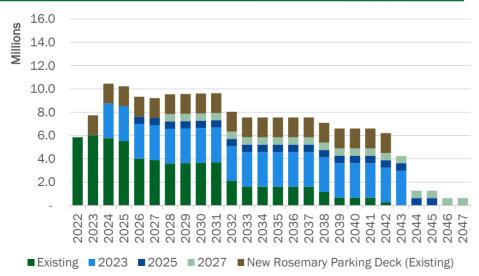




Existing and Proposed Debt Service



Existing and Proposed Principal



Assumptions

Financing Assumptions:

Amortization: Level Principal

- Term: 20 Years

- Interest Rate: 4.00%

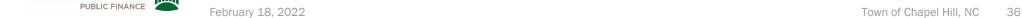
- First Interest Payment:

FY 2023 Capital Projects:
 See Page 26

Future Issuances:
 FY Following Issuance

First Principal Payment:
 FY Following Issuance

Debt Issued by Fiscal Year*	Planned Issuances	Capacity	Total
FY 2023	\$46,945,000	\$12,603,500	\$59,548,500
FY 2024	0	0	0
FY 2025	0	12,603,500	12,603,500
FY 2026	0	0	0
FY 2027	0	12,603,500	12,603,500
Total Debt Issued	\$46,945,000	\$37,810,500	\$84,755,500
Total Debt Service*	\$66,920,800	\$53,690,910	\$120,611,710

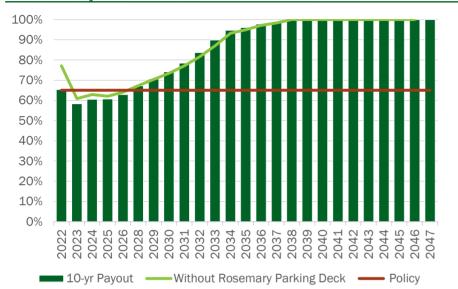


Key Debt Ratios

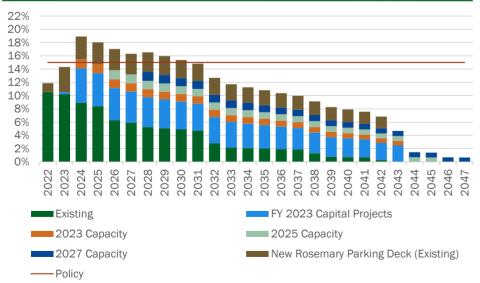




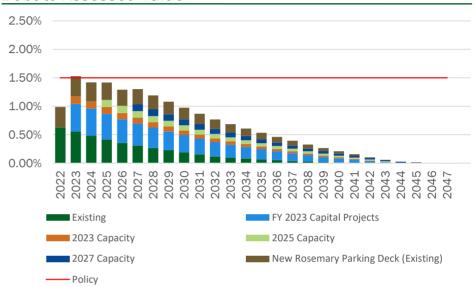
10-Year Payout



Debt Service to Expenditures



Debt to Assessed Value





Debt Affordability Analysis



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Case 3: Full Debt Capacity – Staggered Financings

A	В	С	D	E	F	G	Н	1	J	К	L	М	N	0	Р
		Debt Se	ervice Requireme	ents			Revenue A	vailable for DS			De	ebt Service Cash	n Flow Surplus (Defici	t)	
		New Rosemary				Existing	Transfer from	Rosemary Parking				Debt Fund		Estimated	
	Existing Debt	Parking Deck Debt	CIP Debt			Revenue	Parking for	Deck Net	Total Revenues	Surplus/	Revenue From	Balance	Adjusted Surplus/	Incremental Tax	Debt Fund
FY	Service ¹	Service	Service	CIP Pay-Go Cash	Total	Sources ^{2,3}	existing debt ⁴	Revenues ⁵	Available	(Deficit)	Prior Tax Impact	Utilized	(Deficit)	Equivalent	Balance ⁶
															10,664,118
2022	7,657,622	970,291	-	-	8,627,913	8,735,100	903,922	-	9,639,022	1,011,109	-	-	1,011,109	-	11,675,227
2023	7,760,673	2,875,459	258,900	-	10,895,032	8,933,876	899,773	1,805,314	11,638,963	743,931	-	-	743,931	-	12,419,158
2024	7,317,681	2,803,042	5,359,365	-	15,480,088	9,089,343	668,127	2,407,085	12,164,555	(3,315,533)	-	(3,315,533)	-	-	9,103,625
2025	6,897,680	2,730,625	5,240,268	-	14,868,573	9,272,762	451,239	2,541,305	12,265,306	(2,603,267)	-	(2,603,267)	-	-	6,500,358
2026	5,200,698	2,658,209	6,255,486	-	14,114,392	9,403,989	402,551	2,512,821	12,319,361	(1,795,031)	-	(1,795,031)	-	-	4,705,326
2027	4,933,152	2,585,792	6,111,182	-	13,630,126	9,546,128	405,154	2,479,714	12,430,996	(1,199,130)	-	(1,199,130)		-	3,506,196
2028	4,484,735	2,513,375	7,101,193	-	14,099,303	9,697,109	402,642	2,446,607	12,546,357	(1,552,946)	-	(1,552,946)	-	-	1,953,250
2029	4,387,189	2,440,958	6,931,682	-	13,759,829	9,847,484	402,042	2,413,499	12,663,025	(1,096,804)	-	(1,096,804)	-	-	856,446
2030	4,280,983	2,368,541	6,762,171	-	13,411,696	10,005,407	401,336	2,368,541	12,775,285	(636,411)	-	(636,411)	-	-	220,036
2031	4,188,646	2,291,250	6,592,660	-	13,072,556	10,170,975	404,490	2,291,250	12,866,714	(205,842)	-	(205,842)	-	-	14,194
2032	2,463,551	2,222,967	6,423,149	-	11,109,667	10,343,942	402,511	2,222,967	12,969,420	1,859,753	-	-	1,859,753	-	1,873,947
2033	1,924,163	2,157,117	6,253,638	-	10,334,918	10,540,717	-	2,157,117	12,697,834	2,362,916	-	-	2,362,916	-	4,236,863
2034	1,875,463	2,097,818	6,084,127	-	10,057,408	10,745,730	-	2,097,818	12,843,548	2,786,140	-	-	2,786,140	-	7,023,003
2035	1,830,150	2,038,519	5,914,616	-	9,783,285	10,958,240	-	2,038,519	12,996,759	3,213,474	-	-	3,213,474	-	10,236,477
2036	1,783,250	1,985,770	5,745,105	-	9,514,125	11,178,347	-	1,985,770	13,164,117	3,649,992	-	-	3,649,992	-	13,886,468
2037	1,738,881	1,947,758	5,575,594	-	9,262,233	11,406,202	-	1,947,758	13,353,961	4,091,727	-	-	4,091,727	-	17,978,196
2038	1,238,975	1,909,746	5,406,083	-	8,554,804	11,641,920	-	1,909,746	13,551,666	4,996,862	-	-	4,996,862	-	22,975,058
2039	717,050	1,863,547	5,236,572	-	7,817,169	11,890,195	-	1,863,547	13,753,743	5,936,573	-	-	5,936,573	-	28,911,631
2040	701,050	1,817,348	5,067,061	-	7,585,459	12,151,437	-	1,817,348	13,968,785	6,383,326	-	-	6,383,326	-	35,294,957
2041	685,050	1,771,149	4,897,550	-	7,353,749	12,420,781	-	1,771,149	14,191,929	6,838,181	-	-	6,838,181	-	42,133,138
2042	274,050	1,720,025	4,728,039	-	6,722,114	12,698,372	-	1,720,025	14,418,396	7,696,283	-	-	7,696,283	-	49,829,420
2043	-	-	4,558,528	-	4,558,528	12,988,309	-	-	12,988,309	8,429,781	-	-	8,429,781	-	58,259,202
2044	-	-	1,411,592	-	1,411,592	13,289,416	-	-	13,289,416	11,877,824	-	-	11,877,824	-	70,137,025
2045	-	-	1,361,178	-	1,361,178	13,628,905	-	-	13,628,905	12,267,727	-	-	12,267,727	-	82,404,752
2046	-	-	680,589	-	680,589	13,976,266	-	-	13,976,266	13,295,677	-	-	13,295,677	-	95,700,429
2047	-	-	655,382	-	655,382	14,337,951	-	-	14,337,951	13,682,569	-	-	13,682,569	-	109,382,998
2048	-	-	-	-	-	14,707,622	-	-	14,707,622	14,707,622	-	-	14,707,622	-	124,090,619
													Total Tax Effect	0.00¢	
Total	72,340,691	45,769,307	120,611,710	-	238,721,708					Tota		(12,404,964)			

¹ Excludes Rosemary Parking Deck Debt Service.

FY 2023 Value of a Penny: \$958,000

■ FY 2024 & Beyond: 1.80% (consistent with Town planning model)



² Includes a 8.8 cent property tax revenue and a transfer from the General Fund based on incremental assessed value and resulting tax revenue in Blue Hill. Transfers may increase over time with additional development / assessed value growth.

³ Per Town Staff, Investment earnings are assumed to be equal to \$10,000 in FY 2021-2022, 0.50% of prior years ending Debt Fund Balance in FY2023-2024 and 1.00% in FY 2025 and beyond.

⁴ The Parking Fund is assumed to transfer an amount equal to annual debt service on existing Parking Fund debt (Included in Column B). The Parking Fund's ability to make this transfer will depend on actual results.

⁵ Rosemary Deck Debt Service is assumed to be paid from net parking revenues generated from the facility. To the extent revenues are not sufficient to pay the debt service, additional revenue will be required from the Debt Management Fund and/or other sources.

⁶ Per Town Staff. Includes \$7,264,168 remaining in the Debt Fund at the end of FY 2021 plus \$3,399,950 that was reimbursed to the Debt Fund from 2021A&B LOB proceeds after June 30, 2021.



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Case 4

Planned Debt Issuances with Maximum Pay-Go Financing



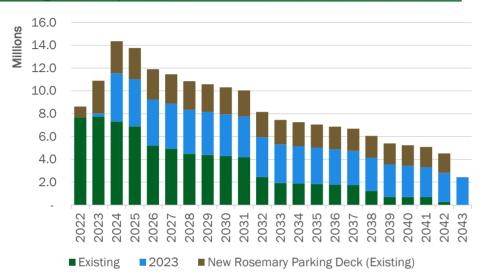
Existing and Proposed Debt Service



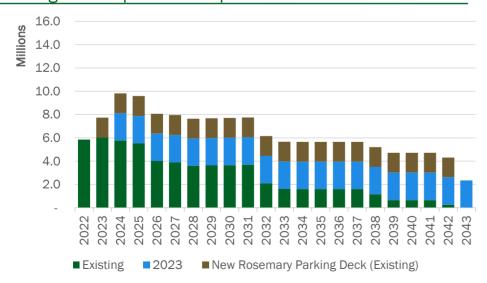
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Case 4: Planned Debt Issuances with Maximum Pay-Go Financing

Existing and Proposed Debt Service



Existing and Proposed Principal



Assumptions

Financing Assumptions:	
Amortization:	Level Principal
- Term:	20 Years
Interest Rate:	4.00%
First Interest Payment:	
AH / Streets & Sidewalks	FY of Issuance
 New Municipal Services Center 	FY Following Issuance
First Principal Payment:	FY Following Issuance
■ Debt Issued (FY 2023):	
 Affordable Housing: 	\$5,245,000
Streets & Sidewalks:	\$7,700,000
 New MSC - Parks & Rec Facilities: 	\$2,700,000
 New Municipal Services Center: 	\$31,300,000
Total:	\$46,945,000
Proposed Debt Service (FY 2023):	
 Affordable Housing: 	\$7,552,800
Streets & Sidewalks:	\$11,088,000
 New MSC - Parks & Rec Facilities: 	\$3,834,000
 New Municipal Services Center: 	\$44,446,000
Total:	\$66,920,800
Pay-Go Financing:	
– FY 2023:	\$8,625,313
- FY 2024:	\$0
– FY 2025:	\$0
- FY 2026:	\$358,181
- FY 2027:	\$921,618
- Total:	\$9,905,112

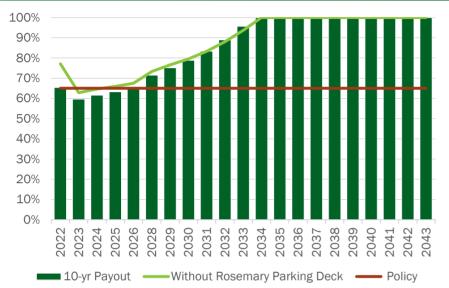


Key Debt Ratios

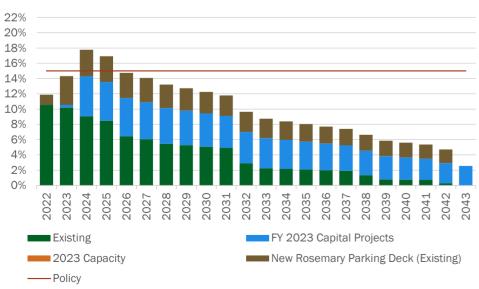


Case 4: Planned Debt Issuances with Maximum Pay-Go Financing

10-Year Payout



Debt Service to Expenditures



Debt to Assessed Value



*Assumes FY 2023 Capital Projects only.

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Debt Affordability Analysis



Case 4: Planned Debt Issuances with Maximum Pay-Go Financing

Α	В	С	D	Е	F	G	Н	1	J	K	L	М	N	0	Р
		Debt Se	rvice Requireme	ents			Revenue A	vailable for DS			De	ebt Service Cash	Flow Surplus (Defici	t)	
		New Rosemary				Existing	Transfer from	Rosemary Parking				Debt Fund		Estimated	
	Existing Debt	Parking Deck Debt	CIP Debt			Revenue	Parking for	Deck Net	Total Revenues	Surplus/	Revenue From	Balance	Adjusted Surplus/	Incremental Tax	Debt Fund
FY	Service ¹	Service	Service	CIP Pay-Go Cash	Total	Sources ^{2,3}	existing debt ⁴	Revenues ⁵	Available	(Deficit)	Prior Tax Impact	Utilized	(Deficit)	Equivalent	Balance ⁶
															10,664,118
2022	7,657,622	970,291	-	-	8,627,913	8,735,100	903,922	-	9,639,022	1,011,109	-	-	1,011,109	-	11,675,227
2023	7,760,673	2,875,459	258,900	8,625,313	19,520,345	8,933,876	899,773	1,805,314	11,638,963	(7,881,382)	-	(7,881,382)	-	-	3,793,845
2024	7,317,681	2,803,042	4,225,050	-	14,345,773	9,046,216	668,127	2,407,085	12,121,429	(2,224,344)	-	(2,224,344)	-	-	1,569,500
2025	6,897,680	2,730,625	4,131,160	-	13,759,465	9,197,421	451,239	2,541,305	12,189,965	(1,569,500)	-	(1,569,500)	-	-	0
2026	5,200,698	2,658,209	4,037,270	358,181	12,254,357	9,338,985	402,551	2,512,821	12,254,357	0	-	-	0	-	0
2027	4,933,152	2,585,792	3,021,762	921,618	11,462,324	9,499,075	405,154	2,479,714	12,383,943	921,618	-	-	921,618	-	921,619
2028	4,484,735	2,513,375	3,849,490	-	10,847,600	9,662,047	402,642	2,446,607	12,511,295	1,663,695	-	-	1,663,695	-	2,585,314
2029	4,387,189	2,440,958	3,755,600	-	10,583,747	9,844,589	402,042	2,413,499	12,660,129	2,076,382	-	-	2,076,382	-	4,661,696
2030	4,280,983	2,368,541	3,661,710	-	10,311,235	10,034,244	401,336	2,368,541	12,804,121	2,492,887	-	-	2,492,887	-	7,154,583
2031	4,188,646	2,291,250	3,567,820	-	10,047,716	10,231,104	404,490	2,291,250	12,926,843	2,879,127	-	-	2,879,127	-	10,033,710
2032	2,463,551	2,222,967	3,473,930	-	8,160,448	10,434,921	402,511	2,222,967	13,060,399	4,899,951	-	-	4,899,951	-	14,933,662
2033	1,924,163	2,157,117	3,380,040	-	7,461,320	10,662,098	-	2,157,117	12,819,215	5,357,895	-	-	5,357,895	-	20,291,557
2034	1,875,463	2,097,818	3,286,150	-	7,259,431	10,897,060	-	2,097,818	12,994,878	5,735,448	-	-	5,735,448	-	26,027,005
2035	1,830,150	2,038,519	3,192,260	-	7,060,929	11,139,063	-	2,038,519	13,177,582	6,116,653	-	-	6,116,653	-	32,143,658
2036	1,783,250	1,985,770	3,098,370	-	6,867,390	11,388,202	-	1,985,770	13,373,972	6,506,582	-	-	6,506,582	-	38,650,240
2037	1,738,881	1,947,758	3,004,480	-	6,691,119	11,644,624	-	1,947,758	13,592,382	6,901,263	-	-	6,901,263	-	45,551,503
2038	1,238,975	1,909,746	2,910,590	-	6,059,311	11,908,437	-	1,909,746	13,818,183	7,758,872	-	-	7,758,872	-	53,310,375
2039	717,050	1,863,547	2,816,700	-	5,397,297	12,184,332	-	1,863,547	14,047,880	8,650,582	-	-	8,650,582	-	61,960,957
2040	701,050	1,817,348	2,722,810	-	5,241,208	12,472,714	-	1,817,348	14,290,062	9,048,854	-	-	9,048,854	-	71,009,812
2041	685,050	1,771,149	2,628,920	-	5,085,119	12,768,713	-	1,771,149	14,539,862	9,454,743	-	-	9,454,743	-	80,464,555
2042	274,050	1,720,025	2,535,030	-	4,529,105	13,072,469	-	1,720,025	14,792,494	10,263,389	-	-	10,263,389	-	90,727,944
2043	-	-	2,441,140	-	2,441,140	13,388,078	-	-	13,388,078	10,946,938	-	-	10,946,938	-	101,674,882
2044	-	-	-	-	-	13,714,356	-	-	13,714,356	13,714,356	-	-	13,714,356	-	115,389,239
2045	-	-	-	-	-	14,072,211	-	-	14,072,211	14,072,211	-	-	14,072,211	-	129,461,449
2046	-	-	-	-	-	14,437,617	-	-	14,437,617	14,437,617	-	-	14,437,617	-	143,899,066
2047	-	-	-	-	-	14,810,721	-	-	14,810,721	14,810,721	-	-	14,810,721	-	158,709,787
2048	-	-	-	-	-	15,191,673	-	-	15,191,673	15,191,673	-	-	15,191,673	-	173,901,460
													Total Tax Effect	0.00¢	
Total	72,340,691	45,769,307	65,999,182	9,905,112	194,014,291					Total		(11,675,227)			

¹ Excludes Rosemary Parking Deck Debt Service.

FY 2023 Value of a Penny: \$958,000

■ FY 2024 & Beyond: 1.80% (consistent with Town planning model)



² Includes a 8.8 cent property tax revenue and a transfer from the General Fund based on incremental assessed value and resulting tax revenue in Blue Hill. Transfers may increase over time with additional development / assessed value growth.

³ Per Town Staff, Investment earnings are assumed to be equal to \$10,000 in FY 2021-2022, 0.50% of prior years ending Debt Fund Balance in FY2023-2024 and 1.00% in FY 2025 and beyond.

⁴ The Parking Fund is assumed to transfer an amount equal to annual debt service on existing Parking Fund debt (Included in Column B). The Parking Fund's ability to make this transfer will depend on actual results.

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⁶ Per Town Staff. Includes \$7,264,168 remaining in the Debt Fund at the end of FY 2021 plus \$3,399,950 that was reimbursed to the Debt Fund from 2021A&B LOB proceeds after June 30, 2021.



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Appendix B

Financial Policies



I, Amy T. Harvey, Deputy Town Clerk of the Town of Chapel Hill, North Carolina, hereby certify that the attached is a true and correct copy of (2019-06-12/R-2) adopted by the Chapel Hill Town Council on June 12, 2019.

This the 13th day of June, 2019.

any T. Havey

Amy T. Harvey Deputy Town Clerk



A RESOLUTION FOR THE ADOPTION OF FINANCIAL POLICY GUIDELINES (2019-06-12/R-2)

WHEREAS, financial policies are central to a strategic, long-term approach to financial management; and

WHEREAS, the Government Finance Officers Association (GFOA) has recognized financial policies as an essential part of public financial management; and

WHEREAS, formal, written financial policies help governments promote financial stability and continuity, manage financial risks, promote long-term strategic thinking, and support the Town's excellent bond ratings;

NOW, THEREFORE, BE IT RESOLVED by the Council of the Town of Chapel Hill that the Council hereby adopts the Financial Policy Guidelines which includes: Debt Policy, Fund Balance Reserve Policy, Cash Management and Investment Policy, and Other Post-Employment Benefit (OPEB) Pre-Funding Policy.

This the 12th day of June, 2019.

Financial Policy Guidelines

For:



Town of Chapel Hill, North Carolina

Adopted: June 12, 2019

Maurice Jones, Town Manager Amy Oland, Business Management Director

FISCAL POLICY GUIDELINES

Section Contents:	Page:
 Objectives 	2
Debt Policy	3
Fund Balance Reserve Policy	4
Cash Management and Investment Policy	5
Other Post Employment Benefit (OPEB) Pre-Funding Policy	6

OBJECTIVES

This fiscal policy is a statement of the guidelines and goals that will influence and guide the financial management practice. A fiscal policy that is adopted, adhered to, and regularly reviewed is recognized as the cornerstone of sound financial management. Effective fiscal policy:

- Contributes significantly to the Town's ability to insulate itself from fiscal crisis;
- Enhances short-term and long-term financial credit ability by helping to achieve the highest credit and bond ratings possible;
- Promotes long-term financial stability by establishing clear and consistent guidelines;
- Directs attention to the total financial picture of the Town rather than single issue areas;
- Promotes the view of linking long-run financial planning with day to day operations;
- Provides the Council, community and management a framework for measuring the fiscal impact of government services against established fiscal parameters and guidelines.

To these ends, the following fiscal policy statements are presented.

DEBT POLICIES

General

- 1. The Town will confine long-term borrowing to capital improvements or projects that cannot be financed from current revenues except where approved justification is provided.
- 2. The Town will utilize a balanced approach to capital funding utilizing debt financing, draws on capital reserves and/or fund balances in excess of policy targets, and current-year pay-as-you-go appropriations.
- 3. When the Town finances capital improvements or other projects by issuing bonds or entering into capital leases, it will repay the debt within a period not to exceed the expected useful life of the project. Target debt ratios will be annually calculated and included in the review of financial trends.
- 4. Where feasible, the Town will explore the usage of special assessment, revenue, or other self-supporting bonds instead of general obligation bonds.
- 5. Where feasible, the Town will limit the amount of debt issued each calendar year to remain Bank Qualified eligible per Internal Revenue Service (IRS) guidelines (currently \$10,000,000).

Tax Supported Debt

- 1. Net Debt as a percentage of total assessed value of taxable property should not exceed 1.5%. Net Debt is defined as any and all debt that is tax supported.
- 2. The ratio of debt service expenditures as a percent of total governmental fund expenditures should not exceed 15% with an aggregate ten-year principal payout ratio target of 65% or better.

FUND BALANCE RESERVE POLICIES

- 1. Unassigned Fund Balances will mean funds that remain available for appropriation by the Council after all commitments for future expenditures, required reserves defined by State statutes, and previous designations have been calculated. The Town will define these remaining amounts as "available fund balances."
- 2. The Town will strive to maintain a targeted Unassigned Fund Balance, as defined by the Governmental Accounting Standards Board, at the close of each fiscal year equal to 22% of General Fund Expenditures. Unassigned Fund Balance in excess of 22% of General Fund Expenditures may be appropriated from time to time for pay-as-you-go capital and other one-time uses.
- 3. In the event that funds are available over and beyond the targeted amount, those funds may be transferred to the Capital Reserve Fund at the Council discretion.
- 4. The Town Council may, from time-to-time, utilize fund balances that will reduce Unassigned Fund Balance below the 22% target for the purposes of a declared fiscal emergency or other such purpose as to protect or enhance the long-term fiscal security of the Town. In such circumstances, the Council will adopt a plan to restore the Unassigned Fund Balance to the target level within 24 months. If restoration cannot be accomplished within such time period without severe hardship to the Town, then the Council will establish a different but appropriate time period.

CASH MANAGEMENT AND INVESTMENT POLICIES & STRATEGIES

- 1. It is the intent of the Town that public funds will be invested to the extent possible to reduce the need for property tax revenues. Funds will be invested with the chief objectives of safety of principal, liquidity, and yield, in that order. All deposits and investments of Town funds will be in accordance with N.C.G.S. 159.
- 2. The Town will use a Central Depository to maximize the availability and mobility of cash for all funds that can be legally and practically combined.
- 3. Cash Flows will be forecasted and investments will be made to mature when funds are projected to be needed to meet cash flow requirements.
- 4. Liquidity: No less than 20% of funds available for investment will be maintained in liquid investments at any point in time.
- 5. Maturity: All investments will mature in no more than 36 months from their purchase date.
- 6. Custody: All investments will be purchased "payment versus delivery" and if certificated will be held by the Finance Officer in the name of the Town. All non-certificated investment will be held in book-entry form in the name of the Town with the Town's third party Custodian (Safekeeping Agent).
- 7. Authorized Investments: The Town may deposit Town funds into: Any Council approved Official Depository, if such funds are secured in accordance with N.C.G.S. 159-31. The Town may invest Town funds in: the North Carolina Capital Management Trust, U.S. Treasuries, U.S. Agency Securities specifically authorized in G.S. 159 and rated no lower than "AAA", and Commercial Paper meeting the requirements of N.C.G.S. 159 plus having a national bond rating.
- 8. Diversification: No more than 5% of the Town's investment funds may be invested in a specific company's commercial paper and no more than 20% of the Town's investment funds may be invested in commercial paper. No more than 25% of the Town's investments may be invested in any one U.S. Agency's Securities.
- 9. Allocation: Investment income will be allocated to each participating fund or account based on a fair and equitable formula determined by the Finance Director.

OTHER POST-EMPLOYMENT BENEFIT PRE-FUNDING POLICIES & STRATEGIES

- 1. By ordinance of the Town Council, the Town administers the Healthcare Benefits Plan (HCB Plan), a single-employer defined benefit plan that is used to provide postemployment benefits for all retirees of the Town who were hired before July 1, 2010, participate in the North Carolina Local Government Employees' Retirement System, and have at least five years of creditable service with the Town.
- 2. Retirees who qualify for coverage receive the same benefits as active employees, wherein the Town pays all or a portion of the costs of coverage for the benefits based on years of service.
- 3. Actuarial Valuation: The total other post-employment benefit (OPEB) liability is determined by an actuary on an annual basis. The actuary bases this calculation on several actuarial assumptions: inflation rate, salary increases, investment rate of return and healthcare cost trend rates.
- 4. Pay-Go Contributions: The Town is required to pay annually the projected pay-as-you-go financing requirements for the retiree healthcare benefits.
- 5. Pre-Funding Contributions: The Town may contribute an additional amount to prefund benefits contributed to the trust annually as determined by the Council.
- 6. Benefits of Pre-Funding: Multiple outside entities use the actuary information that resides in the Comprehensive Annual Financial Report to assess the creditworthiness and financial soundness of the Town. The amount of pay-go and pre-funding contributions helps reduce the total OPEB liability.
- 7. The Town will contribute annually to the OPEB trust to help fund the Annually Required Contribution and work towards reducing the overall OPEB liability. In the event that funds are available over the General Fund 22% targeted fund balance amount, the Council may choose to contribute a portion of this amount to the OPEB trust.



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Appendix C

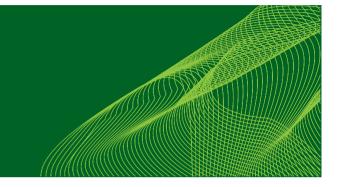
Existing Tax Supported Debt





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Existing Tax Supported Debt



By Credit



Tax Supported Debt



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Total Tax	Suppor	ted Deb	rt Servic	е
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FY	Principal	Interest	Total
Total	93,313,000	24,796,998	118,109,998
2022	5,847,000	2,780,913	8,627,913
2023	7,732,000	2,904,132	10,636,132
2024	7,473,000	2,647,723	10,120,723
2025	7,242,000	2,386,305	9,628,305
2026	5,718,000	2,140,906	7,858,906
2027	5,607,000	1,911,944	7,518,944
2028	5,301,000	1,697,110	6,998,110
2029	5,335,000	1,493,147	6,828,147
2030	5,364,000	1,285,525	6,649,525
2031	5,398,000	1,081,896	6,479,896
2032	3,806,000	880,518	4,686,518
2033	3,317,000	764,280	4,081,280
2034	3,312,000	661,281	3,973,281
2035	3,312,000	556,669	3,868,669
2036	3,312,000	457,020	3,769,020
2037	3,312,000	374,639	3,686,639
2038	2,857,000	291,721	3,148,721
2039	2,367,000	213,597	2,580,597
2040	2,367,000	151,398	2,518,398
2041	2,367,000	89,199	2,456,199
2042	1,967,000	27,075	1,994,075

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FY	Principal	Interest	Total
Total	51,526,000	14,766,472	66,292,472
2022	2,301,000	1,329,283	3,630,283
2023	4,325,000	1,574,980	5,899,980
2024	4,060,000	1,446,112	5,506,112
2025	3,816,000	1,321,642	5,137,642
2026	2,462,000	1,211,072	3,673,072
2027	2,471,000	1,112,258	3,583,258
2028	2,480,000	1,013,204	3,493,204
2029	2,491,000	913,812	3,404,812
2030	2,497,000	814,190	3,311,190
2031	2,507,000	714,427	3,221,427
2032	2,376,000	617,915	2,993,915
2033	1,977,000	536,180	2,513,180
2034	1,977,000	465,881	2,442,881
2035	1,977,000	395,582	2,372,582
2036	1,977,000	333,207	2,310,207
2037	1,977,000	288,664	2,265,664
2038	1,972,000	244,196	2,216,196
2039	1,972,000	189,897	2,161,897
2040	1,972,000	135,598	2,107,598
2041	1,972,000	81,299	2,053,299
2042	1,967,000	27,075	1,994,075

GO Bonds

FY	Principal	Interest	Total
Total	36,264,000	9,337,549	45,601,549
2022	2,842,000	1,309,353	4,151,353
2023	2,856,000	1,217,352	4,073,352
2024	2,855,000	1,102,594	3,957,594
2025	2,860,000	978,592	3,838,592
2026	2,684,000	856,893	3,540,893
2027	2,637,000	740,016	3,377,016
2028	2,315,000	635,813	2,950,813
2029	2,330,000	542,980	2,872,980
2030	2,345,000	446,905	2,791,905
2031	2,360,000	355,150	2,715,150
2032	1,430,000	262,603	1,692,603
2033	1,340,000	228,100	1,568,100
2034	1,335,000	195,400	1,530,400
2035	1,335,000	161,088	1,496,088
2036	1,335,000	123,813	1,458,813
2037	1,335,000	85,975	1,420,975
2038	885,000	47,525	932,525
2039	395,000	23,700	418,700
2040	395,000	15,800	410,800
2041	395,000	7,900	402,900
2042	-	-	-

IPCs

FY	Principal	Interest	Total
Total	5,523,000	692,976	6,215,976
2022	704,000	142,278	846,278
2023	551,000	111,801	662,801
2024	558,000	99,018	657,018
2025	566,000	86,072	652,072
2026	572,000	72,941	644,941
2027	499,000	59,670	558,670
2028	506,000	48,094	554,094
2029	514,000	36,354	550,354
2030	522,000	24,430	546,430
2031	531,000	12,319	543,319
2032	-	-	-
2033	-	-	-
2034	-	-	-
2035	-	-	-
2036	-	-	-
2037	-	-	-
2038	-	-	-
2039	-	-	-
2040	-	-	-
2041	-	-	-
2042	-	-	-



General Obligation Bonds



55

Potential Refunding Candidate

\$4,655,000

General Obligation Refunding Bonds, Series 2012

Potential Refunding Candidate

\$1,700,000

General Obligation Public Improvement Bonds, Series 2012

EV	0		No. 1		land a second	
General Obligation	Refunding	Bond,	Series 2	013	(SunTr	ust)
\$3,050,000						

FY	Coupon	Principal	Interest	Total	FY	Coupon	Principal	Interest	Total	FY	Coupon	Principal	Interest	Total
Total		765,000	56,850	821,850	Total		935,000	136,383	1,071,383	Total		1,494,000	88,518	1,582,518
2022	3.000%	195,000	22,950	217,950	2022	2.000%	85,000	21,548	106,548	2022	1.770%	272,000	26,444	298,444
2023	3.000%	195,000	17,100	212,100	2023	2.000%	85,000	19,848	104,848	2023	1.770%	266,000	21,629	287,629
2024	3.000%	190,000	11,250	201,250	2024	2.000%	85,000	18,148	103,148	2024	1.770%	260,000	16,921	276,921
2025	3.000%	185,000	5,550	190,550	2025	2.100%	85,000	16,448	101,448	2025	1.770%	255,000	12,319	267,319
2026		-	-	-	2026	2.200%	85,000	14,663	99,663	2026	1.770%	249,000	7,806	256,806
2027		-	-	-	2027	2.300%	85,000	12,793	97,793	2027	1.770%	192,000	3,398	195,398
2028		-	-	-	2028	2.450%	85,000	10,838	95,838	2028		-	-	-
2029		-	-	-	2029	2.500%	85,000	8,755	93,755	2029		-	-	-
2030		-	-	-	2030	2.550%	85,000	6,630	91,630	2030		-	-	-
2031		-	-	-	2031	2.600%	85,000	4,463	89,463	2031		-	-	-
2032		-	-	-	2032	2.650%	85,000	2,253	87,253	2032		-	-	-
2033		-	-	-	2033		-	-	-	2033		-	-	-
2034		-	-	-	2034		-	-	-	2034		-	-	-
2035		-	-	-	2035		-	-	-	2035		-	-	-
2036		-	-	-	2036		-	-	-	2036		-	-	-
2037		-	-	-	2037		-	-	-	2037		-	-	-
2038				-	2038				-	2038				-
2039				-	2039				-	2039				-
2040 2041				-	2040 2041				-	2040 2041				-
2041					2041				-	2041				-
2042				-	2042				-	2042				-
				-	-				-					
Dated Date:	6/5/2012		Next Call:	4/1/2022	Dated Date:	7/3/2012		Next Call:	4/1/2022	Dated Date:	2/28/2013		Next Call:	2/28/2020
Purpose:	Refunding		Insurance:	n/a	Purpose:	Public Improv	ement	Insurance:	n/a	Purpose:	Refunding		Insurance:	n/a
Coupon Dates:	Apr 1 / Oct 1		Maturity Date:	Apr 1	Coupon Dates:	Apr 1 / Oct 1		Maturity Date:	Apr 1	Coupon Dates:	May 1 / Nov 1	1	Maturity Date:	May 1



General Obligation Bonds



5/1/2026

56

Next Call:

\$1,460,000

2041 2042

General Obligation Public Safety Bonds, Series 2017

FY	Coupon	Principal	Interest	Total
Total		870,000	108,750	978,750
2022	5.000%	145,000	34,800	179,800
2023	5.000%	145,000	27,550	172,550
2024	5.000%	145,000	20,300	165,300
2025	3.000%	145,000	13,050	158,050
2026	3.000%	145,000	8,700	153,700
2027	3.000%	145,000	4,350	149,350
2028		-	-	-
2029		-	-	-
2030		-	-	-
2031		-	-	-
2032		-	-	-
2033		-	-	-
2034		-	-	-
2035		-	-	-
2036		-	-	-
2037		-	-	-
2038				-
2039				-
2040				-

\$9,000,000

General Obligation Public Improvement Bonds, Series 2017

FY	Coupon	Principal	Interest	Total
Total		7,200,000	2,120,063	9,320,063
2022	4.000%	450,000	268,875	718,875
2023	3.000%	450,000	250,875	700,875
2024	5.000%	450,000	237,375	687,375
2025	5.000%	450,000	214,875	664,875
2026	5.000%	450,000	192,375	642,375
2027	5.000%	450,000	169,875	619,875
2028	4.000%	450,000	147,375	597,375
2029	4.000%	450,000	129,375	579,375
2030	3.000%	450,000	111,375	561,375
2031	3.000%	450,000	97,875	547,875
2032	3.000%	450,000	84,375	534,375
2033	3.000%	450,000	70,875	520,875
2034	3.125%	450,000	57,375	507,375
2035	3.125%	450,000	43,313	493,313
2036	3.250%	450,000	29,250	479,250
2037	3.250%	450,000	14,625	464,625
2038				-
2039				-
2040				-
2041				-
2042				-

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Dated Date:

General Obligation Public Improvement Bonds, Series 2018 (No Stormwater)

FY	Coupon	Principal	Interest	Total
Total		8,330,000	2,418,763	10,748,763
2022	5.000%	490,000	297,063	787,063
2023	5.000%	490,000	272,563	762,563
2024	5.000%	490,000	248,063	738,063
2025	5.000%	490,000	223,563	713,563
2026	5.000%	490,000	199,063	689,063
2027	2.500%	490,000	174,563	664,563
2028	2.500%	490,000	162,313	652,313
2029	3.000%	490,000	150,063	640,063
2030	2.875%	490,000	135,363	625,363
2031	2.875%	490,000	121,275	611,275
2032	3.000%	490,000	107,188	597,188
2033	3.000%	490,000	92,488	582,488
2034	3.125%	490,000	77,788	567,788
2035	3.125%	490,000	62,475	552,475
2036	3.125%	490,000	47,163	537,163
2037	3.250%	490,000	31,850	521,850
2038	3.250%	490,000	15,925	505,925
2039				-
2040				-
2041				-
2042				-

Dated Date:	2/21/2017	Next Call:	Noncallable	Dated Date:
Purpose:	Equipment	Insurance:	n/a	Purpose:

Maturity Date: Feb 1

Dated Date:	2/22/2017	Next Call:	2/1/2027
Purpose:	Land, Streets,	Insurance:	n/a

and Parks & Rec

Coupon Dates: Feb 1 / Aug 1

Parks & Rec and Purpose: Insurance: n/a Streets & Sidewalks Only

Coupon Dates: May 1 / Nov 1 Maturity Date: May 1

Note: Excludes Stormwater Component of issuance.

4/19/2018



Coupon Dates: Feb 1 / Aug 1

February 18, 2022 Town of Chapel Hill, NC

Maturity Date: Feb 1

General Obligation Bonds



57

\$9,505,000

2042

General Obligation Refunding Bonds, Series 2019

Gerierai Obliga	tion refunding bo	mus, series 2013	9	
FY	Coupon	Principal	Interest	Total
Total		8,710,000	2,452,000	11,162,000
2022	5.000%	810,000	435,500	1,245,500
2023	5.000%	825,000	395,000	1,220,000
2024	5.000%	835,000	353,750	1,188,750
2025	5.000%	850,000	312,000	1,162,000
2026	5.000%	865,000	269,500	1,134,500
2027	5.000%	875,000	226,250	1,101,250
2028	5.000%	890,000	182,500	1,072,500
2029	5.000%	905,000	138,000	1,043,000
2030	5.000%	920,000	92,750	1,012,750
2031	5.000%	935,000	46,750	981,750
2032		-	-	-
2033		-	-	-
2034		-	-	-
2035		-	-	-
2036		-	-	-
2037		-	-	-
2038		-	-	-
2039		-	-	-
2040				-
2041				-

\$3,205,000

General Obligation Public Improvement Bonds, Series 2021A

FY	Coupon	Principal	Interest	Total
Total		3,205,000	788,089	3,993,089
2022	4.000%	160,000	81,389	241,389
2023	4.000%	160,000	85,450	245,450
2024	4.000%	160,000	79,050	239,050
2025	4.000%	160,000	72,650	232,650
2026	4.000%	160,000	66,250	226,250
2027	4.000%	160,000	59,850	219,850
2028	4.000%	160,000	53,450	213,450
2029	4.000%	160,000	47,050	207,050
2030	4.000%	160,000	40,650	200,650
2031	4.000%	160,000	34,250	194,250
2032	1.000%	165,000	27,850	192,850
2033	1.125%	160,000	26,200	186,200
2034	1.250%	160,000	24,400	184,400
2035	2.000%	160,000	22,400	182,400
2036	2.000%	160,000	19,200	179,200
2037	2.000%	160,000	16,000	176,000
2038	2.000%	160,000	12,800	172,800
2039	2.000%	160,000	9,600	169,600
2040	2.000%	160,000	6,400	166,400
2041	2.000%	160,000	3,200	163,200
2042				-

\$4,755,000

General Obligation Affordable Housing Bonds, Series 2021B

G	General Obligation Affordable Housing Bonds, Series 2021B									
	FY	Coupon	Principal	Interest	Total					
	Total		4,755,000	1,168,135	5,923,135					
	2022	4.000%	235,000	120,785	355,785					
	2023	4.000%	240,000	127,338	367,338					
	2024	4.000%	240,000	117,738	357,738					
	2025	4.000%	240,000	108,138	348,138					
	2026	4.000%	240,000	98,538	338,538					
	2027	4.000%	240,000	88,938	328,938					
	2028	4.000%	240,000	79,338	319,338					
	2029	4.000%	240,000	69,738	309,738					
	2030	4.000%	240,000	60,138	300,138					
	2031	4.000%	240,000	50,538	290,538					
	2032	1.000%	240,000	40,938	280,938					
	2033	1.125%	240,000	38,538	278,538					
	2034	1.250%	235,000	35,838	270,838					
	2035	2.000%	235,000	32,900	267,900					
	2036	2.000%	235,000	28,200	263,200					
	2037	2.000%	235,000	23,500	258,500					
	2038	2.000%	235,000	18,800	253,800					
	2039	2.000%	235,000	14,100	249,100					
	2040	2.000%	235,000	9,400	244,400					
	2041	2.000%	235,000	4,700	239,700					
	2042				-					

Dated Date:	12/10/2019	Next Call:	Noncallable	Dated Date:	5/12/2021	Next Call:	4/1/2031	Dated Date:	5/13/2021	Next Call:	4/1/2031
Purpose:	Refunding	Insurance:	n/a	Purpose:	Parks & Rec, Public Safety, Streets & Sidewalks	Insurance:	n/a	Purpose:	Affordable Housing	Insurance:	n/a
Coupon Dates:	Apr 1 / Oct 1	Maturity Date:	Apr 1	Coupon Dates:		Maturity Date:	Apr 1	Coupon Dates:	Apr 1 / Oct 1	Maturity Date:	Apr 1



LOBs



\$32,805,000 Limited Obligation Bonds, Series 2021A

\$32,805,000 Limited Obligation Bonds, Series 2021A

Zimitou oongati	on Bondo, com	70			Emilitor obligati	on Bondo, Conco			
FY	Coupon	Principal	Interest	Total	FY	Coupon	Principal	Interest	Total
Total		26,190,000	10,238,856	36,428,856	Total		6,615,000	2,448,787	9,063,787
2022			859,394	859,394	2022			225,631	225,631
2023	5.000%	1,310,000	1,037,775	2,347,775	2023	5.000%	390,000	271,313	661,313
2024	5.000%	1,310,000	972,275	2,282,275	2024	5.000%	390,000	251,813	641,813
2025	5.000%	1,310,000	906,775	2,216,775	2025	5.000%	395,000	232,188	627,188
2026	5.000%	1,310,000	841,275	2,151,275	2026	5.000%	400,000	212,313	612,313
2027	5.000%	1,310,000	775,775	2,085,775	2027	5.000%	400,000	192,313	592,313
2028	5.000%	1,310,000	710,275	2,020,275	2028	5.000%	405,000	172,188	577,188
2029	5.000%	1,310,000	644,775	1,954,775	2029	5.000%	410,000	151,813	561,813
2030	5.000%	1,310,000	579,275	1,889,275	2030	5.000%	410,000	131,313	541,313
2031	5.000%	1,305,000	513,900	1,818,900	2031	5.000%	415,000	110,688	525,688
2032	5.000%	1,310,000	448,525	1,758,525	2032	5.000%	275,000	93,438	368,438
2033	4.000%	1,310,000	389,575	1,699,575	2033	4.000%	275,000	81,063	356,063
2034	4.000%	1,310,000	337,175	1,647,175	2034	4.000%	275,000	70,063	345,063
2035	4.000%	1,310,000	284,775	1,594,775	2035	4.000%	275,000	59,063	334,063
2036	3.000%	1,310,000	238,925	1,548,925	2036	3.000%	275,000	49,438	324,438
2037	1.750%	1,310,000	207,813	1,517,813	2037	1.750%	275,000	42,906	317,906
2038	3.000%	1,310,000	176,700	1,486,700	2038	3.000%	270,000	36,450	306,450
2039	3.000%	1,310,000	137,400	1,447,400	2039	3.000%	270,000	28,350	298,350
2040	3.000%	1,310,000	98,100	1,408,100	2040	3.000%	270,000	20,250	290,250
2041	3.000%	1,310,000	58,800	1,368,800	2041	3.000%	270,000	12,150	282,150
2042	3.000%	1,305,000	19,575	1,324,575	2042	3.000%	270,000	4,050	274,050
Dated Date:	8/12/2021		Next Call:	12/1/2031	Dated Date:	8/12/2021		Next Call:	12/1/2031
Purpose:	Rosemary Parl	king Deck	Insurance:	n/a	Purpose:	Elliot Road Project	ct, Refunding	Insurance:	n/a
Coupon Dates:	Jun 1 / Dec 3	1	Maturity Date:	Dec 1	Coupon Dates:	Jun 1 / Dec 1		Maturity Date:	Dec 1



LOBs



59

\$18,721,000

Taxable Limited Obligation Bond, Series 2021B (Pinnacle Bank)

\$18,721,000
Taxable Limited Obligation Bond, Series 2021B (Pinnacle Bank)

\$18,721,000
Taxable Limited Obligation Bond, Series 2021B (Pinnacle Bank)

FY	Coupon	Principal	Interest	Total	FY	Coupon	Principal	Interest	Total	FY	Coupon	Principal	Interest	Total
Total		7,849,000	1,491,450	9,340,450	Total		5,328,000	415,786	5,743,786	Total		5,544,000	171,593	5,715,593
2022		-	110,898	110,898	2022	1.760%	836,000	67,922	903,922	 2022	1.760%	1,465,000	65,439	1,530,439
2023	1.760%	393,000	134,684	527,684	2023	1.760%	828,000	71,773	899,773	2023	1.760%	1,404,000	59,435	1,463,435
2024	1.760%	393,000	127,767	520,767	2024	1.760%	609,000	59,127	668,127	2024	1.760%	1,358,000	35,130	1,393,130
2025	1.760%	393,000	120,850	513,850	2025	1.760%	401,000	50,239	451,239	2025	1.760%	1,317,000	11,590	1,328,590
2026	1.760%	393,000	113,934	506,934	2026	1.760%	359,000	43,551	402,551	2026				-
2027	1.760%	393,000	107,017	500,017	2027	1.760%	368,000	37,154	405,154	2027				-
2028	1.760%	393,000	100,100	493,100	2028	1.760%	372,000	30,642	402,642	2028				-
2029	1.760%	393,000	93,183	486,183	2029	1.760%	378,000	24,042	402,042	2029				-
2030	1.760%	393,000	86,266	479,266	2030	1.760%	384,000	17,336	401,336	2030				-
2031	1.760%	393,000	79,350	472,350	2031	1.760%	394,000	10,490	404,490	2031				-
2032	1.760%	392,000	72,442	464,442	2032	1.760%	399,000	3,511	402,511	2032				-
2033	1.760%	392,000	65,542	457,542	2033				-	2033				-
2034	1.760%	392,000	58,643	450,643	2034				-	2034				-
2035	1.760%	392,000	51,744	443,744	2035				-	2035				-
2036	1.760%	392,000	44,845	436,845	2036				-	2036				-
2037	1.760%	392,000	37,946	429,946	2037				-	2037				-
2038	1.760%	392,000	31,046	423,046	2038				-	2038				-
2039	1.760%	392,000	24,147	416,147	2039				-	2039				-
2040	1.760%	392,000	17,248	409,248	2040				-	2040				-
2041	1.760%	392,000	10,349	402,349	2041				-	2041				-
2042	1.760%	392,000	3,450	395,450	2042				-	2042				-

Dated Date: 8/12/2021 Next Call: Make Whole 9/1/2026 Purpose: Rosemary Parking Deck Insurance: n/a

Coupon Dates: $Jun\ 1/Dec\ 1$ Maturity Date: $Dec\ 1$ Note: Bond is only subject to a make-whole call prior to 9/1/2026, and is callable at par thereafter.

Dated Date: 8/12/2021 Next Call: Make Whole 9/1/2026Purpose: Refunding of 2012 LOBs - Insurance: n/aParking Portion

Coupon Dates: Jun 1 / Dec 1 Maturity Date: Dec 1

Note: Bond is only subject to a make-whole call prior to 9/1/2026, and is callable at par thereafter.

Dated Date: 8/12/2021 Next Call: Make Whole 9/1/2026Purpose: Refunding of 2012 LOBs - Insurance: n/aChapel Hill Portion

Coupon Dates: Jun 1/Dec 1 Maturity Date: Dec 1

Note: Bond is only subject to a make-whole call prior to 9/1/2026, and is callable at par thereafter.



IPCs



\$2,395,000 2015 IPC (Bank of NC)

\$7,984,000 2016 IPC (Raymond James)

2020 11 0 (2011)	(0, 1, 0)					10114 5411100)			
FY	Coupon	Principal	Interest	Total	FY	Coupon	Principal	Interest	Total
Total		160,000	17,856	177,856	Total		5,363,000	675,120	6,038,120
2022	2.239%	160,000	17,856	177,856	2022	2.320%	544,000	124,422	668,422
2023				-	2023	2.320%	551,000	111,801	662,801
2024				-	2024	2.320%	558,000	99,018	657,018
2025				-	2025	2.320%	566,000	86,072	652,072
2026				-	2026	2.320%	572,000	72,941	644,941
2027				-	2027	2.320%	499,000	59,670	558,670
2028				-	2028	2.320%	506,000	48,094	554,094
2029				-	2029	2.320%	514,000	36,354	550,354
2030				-	2030	2.320%	522,000	24,430	546,430
2031				-	2031	2.320%	531,000	12,319	543,319
2032				-	2032		-	-	-
2033				-	2033		-	-	-
2034				-	2034		-	-	-
2035				-	2035		-	-	-
2036				-	2036		-	-	-
2037				-	2037		-	-	-
2038				-	2038				-
2039				-	2039				-
2040				-	2040				-
2041				-	2041				-
2042					2042				-
Dated Date:	6/4/2015		Next Call:	Current	Dated Date:	3/10/2016		Next Call:	3/1/2026
Purpose:	Equipment / Bu	ildings	Insurance:	n/a	Purpose:	Capital / Fire Station / Insurance: EF / Town Hall		Insurance:	n/a
Coupon Dates:	Feb 1 / Aug 1		Maturity Date:	Aug 1	Coupon Dates:	Mar 1 / Sep 1		Maturity Date:	Mar 1

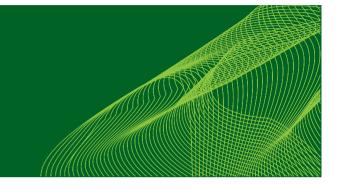
Note: Refunded by 2021A LOBs.





61

Existing Tax Supported Debt



By Fund



Tax Supported Debt



62

Total Tax Supported Debt Service		Debt Mana	Management Fund (Excluding Parking Fund)			Parking Fund					
FY	Principal	Interest	Total	FY	Principal	Interest	Total	FY	Principal	Interest	Total
Total	93,313,000	24,796,998	118,109,998	Total	53,946,000	12,650,905	66,596,905	Total	39,367,000	12,146,093	51,513,093
2022	5,847,000	2,780,913	8,627,913	2022	5,011,000	1,742,700	6,753,700	2022	836,000	1,038,213	1,874,213
2023	7,732,000	2,904,132	10,636,132	2023	5,201,000	1,659,900	6,860,900	2023	2,531,000	1,244,232	3,775,232
2024	7,473,000	2,647,723	10,120,723	2024	5,161,000	1,488,553	6,649,553	2024	2,312,000	1,159,169	3,471,169
2025	7,242,000	2,386,305	9,628,305	2025	5,138,000	1,308,441	6,446,441	2025	2,104,000	1,077,865	3,181,865
2026	5,718,000	2,140,906	7,858,906	2026	3,656,000	1,142,147	4,798,147	2026	2,062,000	998,760	3,060,760
2027	5,607,000	1,911,944	7,518,944	2027	3,536,000	991,999	4,527,999	2027	2,071,000	919,945	2,990,945
2028	5,301,000	1,697,110	6,998,110	2028	3,226,000	856,094	4,082,094	2028	2,075,000	841,017	2,916,017
2029	5,335,000	1,493,147	6,828,147	2029	3,254,000	731,147	3,985,147	2029	2,081,000	762,000	2,843,000
2030	5,364,000	1,285,525	6,649,525	2030	3,277,000	602,647	3,879,647	2030	2,087,000	682,877	2,769,877
2031	5,398,000	1,081,896	6,479,896	2031	3,306,000	478,157	3,784,157	2031	2,092,000	603,739	2,695,739
2032	3,806,000	880,518	4,686,518	2032	1,705,000	356,040	2,061,040	2032	2,101,000	524,478	2,625,478
2033	3,317,000	764,280	4,081,280	2033	1,615,000	309,163	1,924,163	2033	1,702,000	455,117	2,157,117
2034	3,312,000	661,281	3,973,281	2034	1,610,000	265,463	1,875,463	2034	1,702,000	395,818	2,097,818
2035	3,312,000	556,669	3,868,669	2035	1,610,000	220,150	1,830,150	2035	1,702,000	336,519	2,038,519
2036	3,312,000	457,020	3,769,020	2036	1,610,000	173,250	1,783,250	2036	1,702,000	283,770	1,985,770
2037	3,312,000	374,639	3,686,639	2037	1,610,000	128,881	1,738,881	2037	1,702,000	245,758	1,947,758
2038	2,857,000	291,721	3,148,721	2038	1,155,000	83,975	1,238,975	2038	1,702,000	207,746	1,909,746
2039	2,367,000	213,597	2,580,597	2039	665,000	52,050	717,050	2039	1,702,000	161,547	1,863,547
2040	2,367,000	151,398	2,518,398	2040	665,000	36,050	701,050	2040	1,702,000	115,348	1,817,348
2041	2,367,000	89,199	2,456,199	2041	665,000	20,050	685,050	2041	1,702,000	69,149	1,771,149
2042	1,967,000	27,075	1,994,075	2042	270,000	4,050	274,050	2042	1,697,000	23,025	1,720,025





63

Potential Refunding Candidate

\$4,655,000

2039 2040 2041

2042

Coupon Dates:

Genera

al Obligat	al Obligation Refunding Bonds, Series 2012										
FY	Coupon	Principal	Interest	Total							
otal		765,000	56,850	821,850							
022	3.000%	195,000	22,950	217,950							
023	3.000%	195,000	17,100	212,100							
	0.00004	400000	44.0=0	0010=0							

2024 3.000% 190,000 11,250 201,250 2025 3.000% 185,000 5,550 190,550 2026 2027

2028 2029 2030 2031 2032 2033 2034 2035 2036 2037 2038

Dated Date: 6/5/2012 Next Call: 4/1/2022 Purpose: Refunding Insurance: n/a

Maturity Date:

Potential Refunding Candidate

\$1,700,000

2041

2042

General Obligation Public Improvement Bonds, Series 2012

deneral obliga	don'i done impio	vernent bonds, 5	E1163 2012	
FY	Coupon	Principal	Interest	Total
Total		935,000	136,383	1,071,383
2022	2.000%	85,000	21,548	106,548
2023	2.000%	85,000	19,848	104,848
2024	2.000%	85,000	18,148	103,148
2025	2.100%	85,000	16,448	101,448
2026	2.200%	85,000	14,663	99,663
2027	2.300%	85,000	12,793	97,793
2028	2.450%	85,000	10,838	95,838
2029	2.500%	85,000	8,755	93,755
2030	2.550%	85,000	6,630	91,630
2031	2.600%	85,000	4,463	89,463
2032	2.650%	85,000	2,253	87,253
2033		-	-	-
2034		-	-	-
2035		-	-	-
2036		-	-	-
2037		-	-	-
2038				-
2039				-
2040				-

Dated Date:	7/3/2012	Next Call:	4/1/2022
Purpose:	Public Improvement	Insurance:	n/a

Coupon Dates: Apr 1 / Oct 1 Maturity Date: Apr 1 \$3,050,000 General Obligation Refunding Rond, Series 2013 (SunTrust)

General Obliga	ation Refunding B	ond, Series 2013		
FY	Coupon	Principal	Interest	Total
Total		1,494,000	88,518	1,582,518
2022	1.770%	272,000	26,444	298,444
2023	1.770%	266,000	21,629	287,629
2024	1.770%	260,000	16,921	276,921
2025	1.770%	255,000	12,319	267,319
2026	1.770%	249,000	7,806	256,806
2027	1.770%	192,000	3,398	195,398
2028		-	-	
2029		-	-	
2030		-	-	
2031		-	-	
2032		-	-	
2033		-	-	
2034		-	-	
2035		-	-	
2036		-	-	
2037		-	-	
2038				
2039				
2040 2041				
2041				
2042				

Dated Date: 2/28/2013 Next Call: 2/28/2020 Purpose: Refunding Insurance: n/a

Coupon Dates: May 1 / Nov 1 Maturity Date: May 1



Apr 1 / Oct 1

Principal

870,000

145.000

145,000

145,000

145.000

145,000

145,000

Interest

108,750

34.800

27,550

20,300

13,050

8,700

4,350

Total

978,750

179.800

172,550

165,300

158,050

153,700

149,350



\$1,460,000 General Obligation Public Safety Bonds, Series 2017

Total

2022

2023

2024

2025

2026

2027

2028

2029

2030

2031

2032

2033

2034

2035

2036

2037

2038 2039

2040

2041

2042

Coupon

5.000%

5.000%

5.000%

3.000%

3.000%

3.000%

\$9,000,000

General Obligation Public Improvement Bonds, Series 2017

FY Coupon Principal Interest Total 7,200,000 2.120.063 9.320.063 Total 2022 4.000% 450.000 268.875 718.875 2023 3.000% 450,000 250,875 700,875 2024 450,000 5.000% 237,375 687,375 2025 5.000% 450,000 214,875 664,875 2026 5.000% 450,000 192,375 642,375 2027 169,875 5.000% 450,000 619,875 2028 4.000% 450.000 147.375 597.375 2029 4.000% 450,000 129,375 579,375 2030 3.000% 450.000 111.375 561.375 2031 97.875 3.000% 450.000 547.875 2032 3.000% 450,000 84,375 534,375 2033 3.000% 450,000 70,875 520,875 2034 3.125% 450.000 57.375 507.375 2035 3.125% 450.000 43.313 493.313 2036 3.250% 450,000 29,250 479,250 2037 3.250% 450.000 14.625 464.625 2038 2039 2040 2041 2042

\$9,800,000 General Obligation Public Improvement Bonds, Series 2018 (No Stormwater)

derierar obligat	John ablic impre	Werneric Borias, e	CIIC3 2010 (IV	o otomiwater)
FY	Coupon	Principal	Interest	Total
Total		8,330,000	2,418,763	10,748,763
2022	5.000%	490,000	297,063	787,063
2023	5.000%	490,000	272,563	762,563
2024	5.000%	490,000	248,063	738,063
2025	5.000%	490,000	223,563	713,563
2026	5.000%	490,000	199,063	689,063
2027	2.500%	490,000	174,563	664,563
2028	2.500%	490,000	162,313	652,313
2029	3.000%	490,000	150,063	640,063
2030	2.875%	490,000	135,363	625,363
2031	2.875%	490,000	121,275	611,275
2032	3.000%	490,000	107,188	597,188
2033	3.000%	490,000	92,488	582,488
2034	3.125%	490,000	77,788	567,788
2035	3.125%	490,000	62,475	552,475
2036	3.125%	490,000	47,163	537,163
2037	3.250%	490,000	31,850	521,850
2038	3.250%	490,000	15,925	505,925
2039				-
2040				-
2041				-
2042				-

Dated Date: 2/21/2017 Next Call: Noncallable Dated Date: 2/22/2017 Next Call: 2/1/2027 Purpose: Equipment Insurance: n/a Purpose: Land. Streets. Insurance: n/a and Parks & Rec Coupon Dates: Feb 1 / Aug 1 Maturity Date: Coupon Dates: Feb 1 / Aug 1 Maturity Date: Feb 1

Dated Date: 4/19/2018 Next Call: 5/1/2026 Purpose: Parks & Rec and Insurance: n/a Streets & Sidewalks Only

Maturity Date:

May 1

64

May 1 / Nov 1 Note: Excludes Stormwater Component of issuance.

Coupon Dates:





\$9,505,000

2042

Coupon Dates:

General Obligation Refunding Bonds, Series 2019

deficial obligat	ion Refunding bo	ilius, Jelles 2013	9	
FY	Coupon	Principal	Interest	Total
Total		8,710,000	2,452,000	11,162,000
2022	5.000%	810,000	435,500	1,245,500
2023	5.000%	825,000	395,000	1,220,000
2024	5.000%	835,000	353,750	1,188,750
2025	5.000%	850,000	312,000	1,162,000
2026	5.000%	865,000	269,500	1,134,500
2027	5.000%	875,000	226,250	1,101,250
2028	5.000%	890,000	182,500	1,072,500
2029	5.000%	905,000	138,000	1,043,000
2030	5.000%	920,000	92,750	1,012,750
2031	5.000%	935,000	46,750	981,750
2032		-	-	-
2033		-	-	-
2034		-	-	-
2035		-	-	-
2036		-	-	-
2037		-	-	-
2038		-	-	-
2039		-	-	-
2040				-
2041				-

\$3,205,000

Coupon Dates:

General Obligation Public Improvement Bonds, Series 2021A

General Obliga	tion Public Impro	ovement Bonas, S	eries 2021A	
FY	Coupon	Principal	Interest	Total
Total		3,205,000	788,089	3,993,089
2022	4.000%	160,000	81,389	241,389
2023	4.000%	160,000	85,450	245,450
2024	4.000%	160,000	79,050	239,050
2025	4.000%	160,000	72,650	232,650
2026	4.000%	160,000	66,250	226,250
2027	4.000%	160,000	59,850	219,850
2028	4.000%	160,000	53,450	213,450
2029	4.000%	160,000	47,050	207,050
2030	4.000%	160,000	40,650	200,650
2031	4.000%	160,000	34,250	194,250
2032	1.000%	165,000	27,850	192,850
2033	1.125%	160,000	26,200	186,200
2034	1.250%	160,000	24,400	184,400
2035	2.000%	160,000	22,400	182,400
2036	2.000%	160,000	19,200	179,200
2037	2.000%	160,000	16,000	176,000
2038	2.000%	160,000	12,800	172,800
2039	2.000%	160,000	9,600	169,600
2040	2.000%	160,000	6,400	166,400
2041	2.000%	160,000	3,200	163,200
2042				-

4,75	55,000					
	_					

	General Obligat	ion Affordable H	n Affordable Housing Bonds, Series 2021B					
	FY	Coupon	Principal	Interest	Total			
9	Total		4,755,000	1,168,135	5,923,135			
9	2022	4.000%	235,000	120,785	355,785			
0	2023	4.000%	240,000	127,338	367,338			
0	2024	4.000%	240,000	117,738	357,738			
0	2025	4.000%	240,000	108,138	348,138			
0	2026	4.000%	240,000	98,538	338,538			
0	2027	4.000%	240,000	88,938	328,938			
0	2028	4.000%	240,000	79,338	319,338			
0	2029	4.000%	240,000	69,738	309,738			
0	2030	4.000%	240,000	60,138	300,138			
0	2031	4.000%	240,000	50,538	290,538			
0	2032	1.000%	240,000	40,938	280,938			
0	2033	1.125%	240,000	38,538	278,538			
0	2034	1.250%	235,000	35,838	270,838			
0	2035	2.000%	235,000	32,900	267,900			
0	2036	2.000%	235,000	28,200	263,200			
0	2037	2.000%	235,000	23,500	258,500			
0	2038	2.000%	235,000	18,800	253,800			
0	2039	2.000%	235,000	14,100	249,100			
0	2040	2.000%	235,000	9,400	244,400			
0	2041	2.000%	235,000	4,700	239,700			
-	2042				-			

Dated Date: 12/10/2019 Next Call: Noncallable Dated Date:

Purpose: Refunding Insurance: n/a Purpose:

Maturity Date: Apr 1

ted Date: 5/12/2021 Next Call: 4/1/2031

rpose: Parks & Rec, Public Safety, Insurance: n/a
Streets & Sidewalks

Apr 1 / Oct 1

Purp

Dated Date:

5/13/2021

Next Call: 4/1/2031

Purpose: Affordable Housing

Insurance: n/a

insurance:

65

Coupon Dates: Apr 1 / Oct 1 Maturity Date: Apr



Apr 1 / Oct 1

February 18, 2022 Town of Chapel Hill, NC

Maturity Date:



66

\$32,805,000

Limited Obligation Bonds, Series 2021A

\$18,721,000
Taxable Limited Obligation Bond, Series 2021B (Pinnacle Bank

FY	Coupon	Principal	Interest	Total	FY	Coupon	Principal	Interest	Total
Total		6,615,000	2,448,787	9,063,787	Total		5,544,000	171,593	5,715,593
2022			225,631	225,631	2022	1.760%	1,465,000	65,439	1,530,439
2023	5.000%	390,000	271,313	661,313	2023	1.760%	1,404,000	59,435	1,463,435
2024	5.000%	390,000	251,813	641,813	2024	1.760%	1,358,000	35,130	1,393,130
2025	5.000%	395,000	232,188	627,188	2025	1.760%	1,317,000	11,590	1,328,590
2026	5.000%	400,000	212,313	612,313	2026				-
2027	5.000%	400,000	192,313	592,313	2027				-
2028	5.000%	405,000	172,188	577,188	2028				-
2029	5.000%	410,000	151,813	561,813	2029				-
2030	5.000%	410,000	131,313	541,313	2030				-
2031	5.000%	415,000	110,688	525,688	2031				-
2032	5.000%	275,000	93,438	368,438	2032				-
2033	4.000%	275,000	81,063	356,063	2033				-
2034	4.000%	275,000	70,063	345,063	2034				-
2035	4.000%	275,000	59,063	334,063	2035				-
2036	3.000%	275,000	49,438	324,438	2036				-
2037	1.750%	275,000	42,906	317,906	2037				-
2038	3.000%	270,000	36,450	306,450	2038				-
2039	3.000%	270,000	28,350	298,350	2039				-
2040	3.000%	270,000	20,250	290,250	2040				-
2041	3.000%	270,000	12,150	282,150	2041				-
2042	3.000%	270,000	4,050	274,050	2042				-

Dated Date: 8/12/2021 Next Call: 12/1/2031

Purpose: Elliot Road Project, Refunding Insurance: n/a

of 2015 IPC

Coupon Dates: Jun 1 / Dec 1 Maturity Date: Dec 1

Dated Date: 8/12/2021 Next Call:

Make Whole 9/1/2026

Purpose: Refunding of 2012 LOBs - Insurance: n/a

Chapel Hill Portion

Coupon Dates: Jun 1 / Dec 1 Maturity Date: Dec 1 Note: Bond is only subject to a make-whole call prior to 9/1/2026, and is

callable at par thereafter.





\$2,395,000 2015 IPC (Bank of NC)

\$7,984,000 2016 IPC (Raymond James)

FY	Coupon	Principal	Interest	Total	FY	Coupon	Principal	Interest	Total	
Total		160,000	17,856	177,856	Total		5,363,000	675,120	6,038,120	
2022	2.239%	160,000	17,856	177,856	2022	2.320%	544,000	124,422	668,422	
2023				-	2023	2.320%	551,000	111,801	662,801	
2024				-	2024	2.320%	558,000	99,018	657,018	
2025				-	2025	2.320%	566,000	86,072	652,072	
2026				-	2026	2.320%	572,000	72,941	644,941	
2027				-	2027	2.320%	499,000	59,670	558,670	
2028				-	2028	2.320%	506,000	48,094	554,094	
2029				-	2029	2.320%	514,000	36,354	550,354	
2030				-	2030	2.320%	522,000	24,430	546,430	
2031				-	2031	2.320%	531,000	12,319	543,319	
2032				-	2032		-	-	-	
2033				-	2033		-	-	-	
2034				-	2034		-	-	-	
2035				-	2035		-	-	-	
2036				-	2036		-	-	-	
2037				-	2037		-	-	-	
2038				-	2038				-	
2039				-	2039				-	
2040				-	2040				-	
2041				-	2041				-	
2042				-	2042				-	
Dated Date:	6/4/2015		Next Call:	Current	Dated Date:	3/10/2016		Next Call:	3/1/2026	
Purpose:	Equipment / Bui	ldings	Insurance:	n/a	Purpose:	Capital / Fire S		Insurance:	n/a	
Coupon Dates: Note: Refunded	Feb 1 / Aug 1 by 2021A LOBs.		Maturity Date:	Aug 1	Coupon Dates:	Mar 1 / Sep 1		Maturity Date:	Mar 1	



Parking Fund



68

\$32,805,000

Limited Obligation Bonds, Series 2021A

\$18,721,000

Taxable Limited Obligation Bond, Series 2021B (Pinnacle Bank)

ΕV	Coupon	Dringinal	Interest
Taxable Limited	Obligation Bon	nd, Series 2021B	(Pinnacle Bank)
\$18,721,000			

FY	Coupon	Principal	Interest	Total	FY	Coupon	Principal	Interest	Total	FY	Coupon	Principal	Interest	Total
Total	•	26,190,000	10,238,856	36,428,856	Total	l	7,849,000	1,491,450	9,340,450	Total		5,328,000	415,786	5,743,786
2022		·	859,394	859,394	2022	2	-	110,898	110,898	2022	1.760%	836,000	67,922	903,922
2023	5.000%	1,310,000	1,037,775	2,347,775	2023	1.760%	393,000	134,684	527,684	2023	1.760%	828,000	71,773	899,773
2024	5.000%	1,310,000	972,275	2,282,275	2024	1.760%	393,000	127,767	520,767	2024	1.760%	609,000	59,127	668,127
2025	5.000%	1,310,000	906,775	2,216,775	2025	5 1.760%	393,000	120,850	513,850	2025	1.760%	401,000	50,239	451,239
2026	5.000%	1,310,000	841,275	2,151,275	2026	1.760%	393,000	113,934	506,934	2026	1.760%	359,000	43,551	402,551
2027	5.000%	1,310,000	775,775	2,085,775	2027	7 1.760%	393,000	107,017	500,017	2027	1.760%	368,000	37,154	405,154
2028	5.000%	1,310,000	710,275	2,020,275	2028	1.760%	393,000	100,100	493,100	2028	1.760%	372,000	30,642	402,642
2029	5.000%	1,310,000	644,775	1,954,775	2029	1.760%	393,000	93,183	486,183	2029	1.760%	378,000	24,042	402,042
2030	5.000%	1,310,000	579,275	1,889,275	2030	1.760%	393,000	86,266	479,266	2030	1.760%	384,000	17,336	401,336
2031	5.000%	1,305,000	513,900	1,818,900	2031	1.760%	393,000	79,350	472,350	2031	1.760%	394,000	10,490	404,490
2032	5.000%	1,310,000	448,525	1,758,525	2032	2 1.760%	392,000	72,442	464,442	2032	1.760%	399,000	3,511	402,511
2033	4.000%	1,310,000	389,575	1,699,575	2033		392,000	65,542	457,542	2033				-
2034	4.000%	1,310,000	337,175	1,647,175	2034		392,000	58,643	450,643	2034				-
2035	4.000%	1,310,000	284,775	1,594,775	2035		392,000	51,744	443,744	2035				-
2036	3.000%	1,310,000	238,925	1,548,925	2036		392,000	44,845	436,845	2036				-
2037	1.750%	1,310,000	207,813	1,517,813	2037		392,000	37,946	429,946	2037				-
2038	3.000%	1,310,000	176,700	1,486,700	2038		392,000	31,046	423,046	2038				-
2039	3.000%	1,310,000	137,400	1,447,400	2039		392,000	24,147	416,147	2039				-
2040	3.000%	1,310,000	98,100	1,408,100	2040		392,000	17,248	409,248	2040				-
2041	3.000%	1,310,000	58,800	1,368,800	2041		392,000	10,349	402,349	2041				-
2042	3.000%	1,305,000	19,575	1,324,575	2042	2 1.760%	392,000	3,450	395,450	2042				-

Dated Date: 8/12/2021 Next Call: 12/1/2031

Purpose: Rosemary Parking Deck Insurance: n/a

Coupon Dates: Jun 1 / Dec 1 Maturity Date: Dec 1

Dated Date: 8/12/2021 Next Call: Make Whole 9/1/2026

Purpose: Rosemary Parking Deck Insurance: n/a

Coupon Dates: Jun 1/Dec 1 Maturity Date: Dec 1 Note: Bond is only subject to a make-whole call prior to 9/1/2026, and is callable at par thereafter.

Dated Date: 8/12/2021 Next Call: Make Whole 9/1/2026 Purpose: Refunding of 2012 LOBs - Insurance: n/a Parking Portion

Coupon Dates: Jun 1 / Dec 1 Maturity Date: Dec 1 Note: Bond is only subject to a make-whole call prior to 9/1/2026, and is

callable at par thereafter.





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Appendix D

Rating Reports





CREDIT OPINION

13 April 2021



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Chapel Hill (Town of) NC

Update to credit analysis

Summary

Chapel Hill, NC (Aaa stable) benefits from a stable tax base that is home to the University of North Carolina at Chapel Hill (Aaa stable) and UNC Healthcare and proximity to the Research Triangle Park (RTP). Despite the high student population, income levels are strong. The town's financial position is healthy supported by formal policies and conservative budget management. While long-term liabilities are elevated relative to peers because of unfunded pension and OPEB liabilities, fixed costs remain manageable.

Credit strengths

- » Large stable tax base that benefits from the presence of UNC and proximity to RTP
- » Strong income and wealth levels
- » Healthy financial position
- » Manageable fixed costs and proactive funding of OPEB

Credit challenges

» Elevated long-term liabilities will increase given additional debt plans

Rating outlook

The stable outlook reflects the expectation that the town's financial position will remain healthy supported by formal policies, conservative budget management and stable property tax revenues. Additionally, the tax base will continue to benefit from ongoing development and the presence of UNC.

Factors that could lead to an upgrade

» N/A

Factors that could lead to a downgrade

- » Sustained trend of structural imbalance leading to weakened reserves and liquidity
- » Significant increase in debt or capital needs
- » Marked tax base deterioration or weakened income and wealth metrics

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Key indicators

Exhibit 1

Chapel Hill (Town of) NC	2016	2017	2018	2019	2020
Economy/Tax Base					
Total Full Value (\$000)	\$7,539,775	\$7,532,719	\$8,034,649	\$8,223,292	\$8,283,264
Population	59,005	59,234	59,561	63,634	63,634
Full Value Per Capita	\$127,782	\$127,169	\$134,898	\$129,228	\$130,170
Median Family Income (% of US Median)	170.2%	169.7%	170.2%	178.1%	178.1%
Finances					
Operating Revenue (\$000)	\$67,191	\$66,033	\$68,627	\$72,003	\$73,022
Fund Balance (\$000)	\$38,698	\$30,903	\$31,197	\$32,706	\$36,084
Cash Balance (\$000)	\$32,689	\$25,926	\$26,108	\$27,836	\$30,829
Fund Balance as a % of Revenues	57.6%	46.8%	45.5%	45.4%	49.4%
Cash Balance as a % of Revenues	48.7%	39.3%	38.0%	38.7%	42.2%
Debt/Pensions					
Net Direct Debt (\$000)	\$56,398	\$65,260	\$66,943	\$58,558	\$50,998
3-Year Average of Moody's ANPL (\$000)	\$55,610	\$74,843	\$78,025	\$78,939	\$84,727
Net Direct Debt / Full Value (%)	0.7%	0.9%	0.8%	0.7%	0.6%
Net Direct Debt / Operating Revenues (x)	0.8x	1.0x	1.0x	0.8x	0.7x
Moody's - adjusted Net Pension Liability (3-yr average) to Full Value (%)	0.7%	1.0%	1.0%	1.0%	1.0%
Moody's - adjusted Net Pension Liability (3-yr average) to Revenues (x)	0.8x	1.1x	1.1x	1.1x	1.2x

Source: Moody's Investors Service, town CAFRs

Profile

Located in the central portion of the state, the town sits within <u>Orange County</u> (Aaa stable). The town covers a land area of 21.3 square miles and has a population estimated at 63,634.

Detailed credit considerations

Economy and tax base: economic stability provided by UNC and proximity to RTP

The town's tax base will remain stable given the presence of UNC and the important role the town plays as one of the anchors of Research Triangle Park (RTP). The university enrolls over 29,000 students and employs approximately 13,000 people. UNC Healthcare is the second largest employer with over 12,000 employees. In addition to not-for-profit employment opportunities in surrounding communities including <u>Duke University</u> (Aa1 stable) and Duke University Health System (over 20,000 employees), the area is characterized by a robust and diverse private sector centered around RTP. Over 39,000 people are employed by RTP's various entities, producing an annual payroll of over \$2.7 billion.

Chapel Hill's \$8.4 billion tax base is below state and national medians for the rating category, which is mitigated by the significant tax-exempt property in the town. The base has grown at a compound annual rate of 2.3% for the past five years. The high quality nature of the tax base is evidenced by a full value per capita of \$134,128. Despite the large student presence, wealth levels are well above those of the state and the U.S.

Financial operations and reserves: strong financial position following surplus in FY21

The town's financial position will remain healthy given a solid track record of positive operating results, conservative budgeting practices, and sound reserve levels. The town reported a \$1.1 million surplus in fiscal 2020 due to expenditures under budget. Yearend available operating fund balance of \$36.1 million represents a strong 49.4% of revenue, which is in line with medians. The town maintains a formal policy that targets unassigned fund balance equal to 22% of budget, a target that the town remains in compliance with.

This publication does not announce a credit rating action. For any credit ratings referenced in this publication, please see the ratings tab on the issuer/entity page on www.moodys.com for the most updated credit rating action information and rating history.

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In fiscal 2021, the budget includes the use of \$2.4 million in reserves, consistent with prior years' appropriations. Given conservative estimates for revenues, including sales taxes, which are currently out performing budget, officials estimate that the town will at least break even by the end of the fiscal year.

Liquidity

The town continues to carry a healthy amount of cash and investments with \$30.8 million in fiscal 2020, representing 42.2% of combined operating fund revenues.

Debt and pensions: long-term liabilities will remain elevated given debt plans

The town's debt position will remain manageable despite future debt plans. Pensions and OPEB account for the majority of the town's long-term liabilities, which are well above the median for the rating category. Including the 2021 GO issuance, the town's debt burden represents 0.7% of full value, which is slightly below state and national medians.

The town has identified \$86 million in projects it intends to fund with GO and limited obligation bond proceeds through fiscal 2022. Despite additional debt needs, the town's debt burden will remain manageable given formal debt policies and limits.

Legal security

The general obligation bonds are payable from the town's unlimited ad valorem tax pledge.

Debt structure

All of the town's debt is fixed rate. Payout is slightly below average with 71% of principal repaid in 10 years.

Debt-related derivatives

The town has not entered into any swap agreements.

Pensions and OPEB

The town participates in the state-managed, defined benefit plan for all employees and maintains a single employer supplemental defined benefit plan for police. Contributions to the state plan, which represent 100% of the actuarial determined contribution, have met or exceeded our "tread water" indicator in recent years. The supplemental police plan is funded on a pay-go basis, per state statute.

The town contributed \$5 million to the plans in fiscal 2020. Moody's adjusted net pension liability (ANPL), based on a 3.51% discount rate, is \$132.5 million, or 1.8x operating revenues. Comparatively, the town's GASB reported net liability, based on an average 6.91% discount rate, is \$25.4 million.

The town's OPEB liabilities are elevated but will remain manageable over the long-run given closure of the plan to new employees in 2010 and the establishment of a trust, both of which will reduce the growth rate of the liability. The trust was approximately 10% funded as of June 30, 2020. In fiscal 2020, the town paid \$2.8 million towards OPEB, \$666,400 of which was a contribution to the trust. Management plans to continue to fund the liability, though contributions in fiscal 2021 were reduced given the uncertainty surrounding the pandemic. The town's Moody's adjusted OPEB liability, based on a 2.7% discount rate, is \$107.2 million, or 1.5x operating revenues.

Adjusted long-term liabilities are elevated and above medians, representing 4.0x operating revenues. Despite above-average liabilities, total fixed costs (pensions, OPEB and debt service) accounted for a manageable 21% of 2020 revenue.

ESG considerations

Environmental

Environmental factors represent a moderate risk to the town's credit profile. According to data compiled by Moody's affiliate Four Twenty Seven, Chapel Hill is exposed to an elevated risk of hurricanes and, to a lesser extent, heat stress and extreme rainfall. These exposures are mitigated by the town's revenue raising capacity, as well as federal government support for disaster recovery costs.

Social

Social considerations are key influencers of all local economies, financial and leverage trends and governance stability. Social factors are incorporated into the town's rating by way of wealth (full value per capita) and income (median family income) metrics. The town is

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proactive in taking steps to prevent and mitigate the impact of cyber events. We consider the coronavirus outbreak to represent social risk under our ESG framework, given the substantial implications for public health and safety.

Governance

Governance is also a material to the town's credit quality. The town's adopted policy requires management to maintain a minimum 22% of expenditures in unassigned general fund balance. The town maintains a 10 year operating and capital forecast. The formally adopted debt policy limits the town's net debt to a maximum of 1.5% of full value and debt service to 15% of expenditures.

North Carolina cities have an institutional framework score of "Aaa," or very strong. Property taxes, cities' main revenue source, are highly predictable and stable and revenue raising flexibility is strong. Expenditures are highly predictable and stable and cities have a high ability to reduce expenditures given modest fixed cost burdens and no collective bargaining units.

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Rating methodology and scorecard factors

The US Local Government General Obligation Debt methodology includes a scorecard, a tool providing a composite score of a local government's credit profile based on the weighted factors we consider most important, universal and measurable, as well as possible notching factors dependent on individual credit strengths and weaknesses. Its purpose is not to determine the final rating, but rather to provide a standard platform from which to analyze and compare local government credits.

Exhibit 2

Chapel Hill (Town of) NC

Scorecard Factors and Subfactors	Measure	Score
Economy/Tax Base (30%) [1]		
Tax Base Size: Full Value (in 000s)	\$8,448,072	Aa
Full Value Per Capita	\$132,760	Aa
Median Family Income (% of US Median)	178.1%	Aaa
Notching Factors: ^[2]		
Institutional Presence		Up
Finances (30%)		
Fund Balance as a % of Revenues	49.4%	Aaa
5-Year Dollar Change in Fund Balance as % of Revenues	4.8%	Α
Cash Balance as a % of Revenues	42.2%	Aaa
5-Year Dollar Change in Cash Balance as % of Revenues	4.5%	Α
Management (20%)		
Institutional Framework	Aaa	Aaa
Operating History: 5-Year Average of Operating Revenues / Operating Expenditures	1.0x	Α
Debt and Pensions (20%)		
Net Direct Debt / Full Value (%)	0.7%	Aaa
Net Direct Debt / Operating Revenues (x)	0.8x	Α
3-Year Average of Moody's Adjusted Net Pension Liability / Full Value (%)	0.9%	Aaa
3-Year Average of Moody's Adjusted Net Pension Liability / Operating Revenues (x)	1.0x	Α
Other		
Credit Event/Trend Not Yet Reflected in Existing Data Sets:		Down
Scorecard-Indica	Scorecard-Indicated Outcome	Aaa
	Assigned Rating	Aaa

^[1] Economy measures are based on data from the most recent year available.

^[2] Notching Factors are specifically defined in the US Local Government General Obligation Debt methodology. Source: US Census Bureau, Moody's Investors Service

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Summary:

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Summary:

Chapel Hill, North Carolina; Appropriations; **General Obligation**

Credit Profile			
US\$5.0 mil GO affordable hsg bnds ser 2021B due 04/01/2041			
Long Term Rating	AAA/Stable	New	
US\$3.205 mil GO pub imp bnds ser 2021A due 04/01/2041			
Long Term Rating	AAA/Stable	New	
Chapel Hill GO			
Long Term Rating	AAA/Stable	Affirmed	
Chapel Hill ltd oblig rfdg bnds			
Long Term Rating	AA+/Stable	Affirmed	

Rating Action

S&P Global Ratings assigned its 'AAA' long-term rating to Chapel Hill, N.C.'s series 2021A general obligation (GO) public improvement bonds and series 2021B GO affordable housing bonds. At the same time, we affirmed our 'AAA' long-term rating on the town's GO bonds outstanding and our 'AA+' long-term rating on the town's appropriation-backed debt. The outlook is stable.

Securing debt service on the bonds and GO debt outstanding is the town's full faith and credit, including its statutory authority to levy ad valorem taxes on all real and tangible personal property without limitation as to rate or amount. Proceeds from the series 2021A bond will fund various improvements to the town's parks and recreation facilities, public safety facilities, and streets and sidewalks. The series 2021B bond proceeds will fund affordable housing development efforts approved by a voter referendum held on Nov. 6, 2018.

Credit overview

The town mitigated negative budgetary performance in fiscal 2020 by implementing expenditure adjustments and as robust revenue collections received prior to the onset of the pandemic together led to an operating surplus that increased available reserves to \$17.7 million, or about 28% of general fund expenditures (according to S&P Global Ratings' calculations). These results were achieved despite the University of North Carolina (UNC) sending students home and broadly canceling athletic and other programming to protect the community from health and safety risks that contributed to revenue weakness in the final months of the fiscal year. Although the town's management team believes that economic uncertainty will continue as more contagious variants of the virus emerge, we believe the cautious approach is consistent with its long-term conservative planning efforts that underpins the 'AAA' GO rating. Furthermore, despite UNC's challenges with initially opening its campus in fall 2020, the institution developed a comprehensive testing and contact tracing program and is planning for all students to return to campus in fall 2021. In the long term, Chapel Hill's participation in the Research Triangle Park as well as expansion of affordable housing

options will help the town attract and retain employers leading to economic stability. Furthermore, we believe the town's liability and debt profile are well managed and are unlikely to create unsustainable fiscal pressure.

We rate Chapel Hill's GO debt higher than the sovereign because we believe the town can maintain better credit characteristics than the U.S. in a stress scenario. Under our criteria "Ratings Above The Sovereign: Corporate And Government Ratings--Methodology And Assumptions," published Nov. 19, 2013 on RatingsDirect, the town primarily has a locally derived revenue base and maintains independent taxing authority as well as independent treasury management from the federal government.

The GO rating also reflects our view of the town's:

- Very strong economy, with access to a broad and diverse metropolitan statistical area and a local stabilizing institutional influence;
- · Very strong management, with strong financial policies and practices under our financial management assessment methodology;
- · Strong budgetary performance, with a slight operating surplus in the general fund and an operating surplus at the total governmental fund level in fiscal 2020;
- Very strong budgetary flexibility, with an available fund balance in fiscal 2020 of 28% of operating expenditures;
- Very strong liquidity, with total government available cash at 86% of total governmental fund expenditures and 8.4x governmental debt service, and access to external liquidity we consider strong;
- · Strong debt and contingent liability profile, with debt service carrying charges at 10.2% of expenditures and net direct debt that is 78.5% of total governmental fund revenue, as well as low overall net debt at less than 3.0% of market value and rapid amortization, with 76.8% of debt scheduled to be retired in 10 years; and
- · Very strong institutional framework score.

Environmental, social, and governance factors

We analyzed the town's environmental, social, and governance risks relative to its economy, budgetary outcomes, management, and debt and long-term liability profile, and view them as consistent with those of the sector and, in particular, North Carolina issuers. However, we view the nearly 13% population growth over the past 10 years as a social opportunity, as it provides underlying economic strength to drive employment opportunities when compared with areas of the country experiencing population stagnation or loss. Furthermore, we view the town's affordable housing development as creating opportunities for diverse individuals to live in Chapel Hill to help it remain a viable community.

Stable Outlook

Downside scenario

While unlikely during the outlook period, persistent budgetary imbalances leading to recurring draws on reserves could result in a negative outlook or negative rating action.

Credit Opinion

Very strong economy

We consider Chapel Hill's economy very strong. The town, with an estimated population of 64,051, is located in Durham and Orange counties in the Durham-Chapel Hill metropolitan statistical area, which we consider broad and diverse. The town also benefits, in our view, from a stabilizing institutional influence. The town has a projected per capita effective buying income of 119% of the national level and per capita market value of \$129,323. Overall, the town's market value grew by about 1% to \$8.3 billion in 2020.

Anchoring Chapel Hill's economy is the UNC flagship campus, as well as UNC Medical Center, which together provide substantial stability while driving research and innovation activities throughout the region, particularly given the town's participation in the North Carolina Research Triangle. The region's economic diversity includes technology, electronics, pharmaceutical, biotech, and financial services employers. The diversity and ability for the bulk of the region's population to work from home through the pandemic stabilized the county's unemployment rate, with the monthly rate remaining below 10% through calendar 2020 despite an uptick to 9% in May. The rate recovered quickly and returned to a low 4.5% in December.

Given the town's proximity to major employers and access to transportation networks such as the I-95 corridor, Chapel Hill has grown as a premier residential location, with several mixed-used developments recently completed or underway. The Blue Hill district, a commercial, retail, and residential center, will evolve with additional infrastructure improvements, and has already garnered investment totaling \$100 million. Greenfield Place, an affordable housing development, is recently complete with 149 units and officials want to leverage the success of this development to attract 140 to 170 additional affordable housing units for seniors and low-income families. In addition, phase one of Glen Lennox is underway with 215 multifamily housing units, a parking deck, and an office building that is recruiting tenants. When development is complete, management expects investments in the area in excess of \$1 billion.

Over the long term, we expect the town's economy to remain very strong given UNC's master plan that calls for new development on existing parcels to serve students, faculty, and staff as well as construction of a surgical tower at UNC Health Care and an education building for UNC Medicine. In addition, the town will benefit from robust arts and culture activities, tourism, and sporting event attractions once a full recovery of the economy is underway later this year.

Very strong management

In June 2019, the town adopted a comprehensive set of financial policies, which complemented existing policies and procedures already in place. Inclusive in the policies is the objective to adopt, adhere, and regularly review the town's compliance with its policies and practices, which we view as with very strong management.

Management utilizes conservative budgeting practices that take into account historical and projected trends, which have contributed to the maintenance of the town's strong reserves over the past three fiscal years. Furthermore, quarterly formal reports provided to the town council supplement monthly monitoring of financial performance. Long-term financial planning is detailed in a rolling, multiyear plan that projects revenue and expenditures over a five-year period. The town also annually updates its 15-year capital improvement plan that identifies potential funding sources for its projects. A formal debt policy outlines key affordability metrics, including maintaining net tax-supported debt equal to 1.5% of assessed valuation, ensuring debt service expenditures do not exceed 15% of total governmental expenditures, and targeting 10-year principal amortization at 65% or better. The town's formal reserve policy requires maintenance of the unassigned general fund balance at a minimum of 22% of general fund expenditures. The policy also requires the town council to adopt a restoration plan should the unassigned amount fall below the minimum threshold. A formal cash management and investment policy dictates that investments will adhere to state guidelines, 20% will be immediately available for liquidity purposes, and all investments should mature in no less than 36 months.

In addition to financial policies, the town's 2020 comprehensive plan aims to increase community engagement and establishes biennial goals to provide accountability toward achieving progress. We believe this plan, coupled with formalized policies for technology and data security to protect the town's systems from cybersecurity incidents, is consistent with management's strong governance aspects.

Strong budgetary performance

Chapel Hill's budgetary performance is strong, in our opinion. The town had surplus results across its general fund and total governmental funds in fiscal 2020 of 1.5% of expenditures and 3.8%, respectively. We believe the town's strong performance in fiscal 2020 despite the shock of the pandemic is partly evident in its substantial reliance on property taxes to support the general fund budget (about 50%). Furthermore, although sales taxes generate nearly 23% of operating revenue, collections surpassed fiscal 2019 by more than \$500,000, or 3.7%. Collections trended 8% to 9% higher through the first seven to eight months of fiscal 2020, driving growth, after which they dropped 18% following the onset of the pandemic. In addition, with federal stimulus payments and an incremental easing of social activity restrictions, year-to-date sales tax collections are trending about \$1 million over budget, which management conservatively forecast to decline 5% from fiscal 2020 actual collections. As a result, we do not believe exposure to this economically sensitive revenue source will lead to operating weakness in fiscal 2021.

S&P Global Ratings' budgetary performance information reflects adjustments to the town's audited results to include recurring transfers into and out of the general fund, and removal of large one-time capital outlay expenditures funded with debt proceeds across total governmental funds.

The fiscal 2020 budget totaled \$68.1 million (a 5.5% increase over the fiscal 2019 original budget). The budget included an appropriation of fund balance equal to \$3.4 million, which is a typical practice. However, following the onset of the pandemic, the town implemented a hiring freeze with 100 to 110 positions held vacant (unless considered essential). In addition, the town received about \$1.5 million from Orange County for technology improvements to support employees who were working from home and used funds to partner with nonprofit organizations to allocate resources for community needs. As a result of these efforts as well as robust revenue trends prior to the pandemic, fiscal 2020 ended strong without a draw on reserves.

Going into fiscal 2021, management maintained its high-quality core services despite high uncertainty at the time of budget adoption. As a result, general fund expenditures were reduced to \$65.5 million (\$2.6 million, or 3.8%, below the fiscal 2020 adopted budget). The budget continued the hiring freeze and reduced capital and maintenance expenditures while appropriating nearly \$2.4 million from fund balance. Year-to-date trends show positive revenue variance, particularly for sales taxes, and officials believe fiscal 2021 will end with at least balanced operations. Fiscal

2022 is under development and with expected receipt of \$10 million under the American Rescue Plan, we believe the town's budgetary performance will remain strong.

Very strong budgetary flexibility

Chapel Hill's budgetary flexibility is very strong, in our view, with an available fund balance in fiscal 2020 of 28% of operating expenditures, or \$17.7 million.

Chapel Hill has historically maintained very strong reserves, in our view, with the unreserved fund balance exceeding the town's formal reserve policy target that requires maintenance of an unassigned general fund balance equal to 22% of operating expenditures. Although economic uncertainty stemming from the pandemic is not fully resolved, we believe improved coordination of the vaccine rollout, additional federal stimulus funds to support small businesses, individuals, and local governments, and management's conservative budgeting practices will result in fiscal 2021 ending without a draw on reserves. Furthermore, town officials report that \$8.8 million of reserves restricted in the general fund required by state statute and \$10.5 million in combined debt service and affordable housing development reserve funds are also available with the approval of council. Therefore, we expect the town's budgetary flexibility to remain very strong in the near term.

Very strong liquidity

In our opinion, Chapel Hill's liquidity is very strong, with total government available cash at 86% of total governmental fund expenditures and 8.4x governmental debt service in 2020. In our view, the town has strong access to external liquidity if necessary given its regular issuance of debt over the past 20 years.

While the state allows for what we view as permissive investments, we believe the town has no aggressive investments, with the majority of investments held in local government investment pools and mutual funds at the end of fiscal 2020. Additionally, we have identified no contingent liabilities that could pose a material risk to the town's liquidity. Therefore, we do not expect Chapel Hill's liquidity position to deteriorate from its very strong position in the near term.

Strong debt and contingent liability profile

In our view, Chapel Hill's debt and contingent liability profile is strong. Total governmental fund debt service is 10.2% of total governmental fund expenditures, and net direct debt is 78.5% of total governmental fund revenue. Overall net debt is low at 1.4% of market value, and approximately 77.0% of the direct debt is scheduled to be repaid within 10 years, which are, in our view, positive credit factors.

Following the current transactions, the town's net direct debt outstanding totals \$61.5 million. In summer 2021 the town will issue \$39.6 million in appropriation-backed debt for road improvements and a parking facility. However, we do not view the additional debt as significant given the town's debt policies that consider affordability as well as its rapid retirement of existing principal.

Pension and other postemployment benefit (OPEB) liabilities

· We do not view pension and OPEB liabilities as an immediate source of credit pressure for Chapel Hill, given our opinion of strong funding discipline and the largest plan's funded status that together limit escalating cost trajectory risk.

- Chapel Hill's required pension and actual OPEB contributions totaled 4.9% of total governmental fund expenditures in 2020. The town made its full annual required pension contribution.
- OPEB liabilities are primarily funded on a pay-as-you-go basis for all retirees hired before July 1, 2010. Although claims volatility and medical cost trends could lead to escalating costs, the town contributes to a trust fund to offset the liability. The net liability stood at about \$60 million as of June 30, 2020, after accounting for \$6.1 million in the trust fund (9.4% funded).

As of June 30, 2020, the town participated in two defined benefit pension plans:

- · Local Government Employees' Retirement System (LGERS), a state-administered plan that is 88.6% funded, with the city's proportional share of the net pension liability equal to about \$16.0 million
- Law Enforcement Officers' Special Separation Allowance, a single-employer plan that provides benefits to 22 retirees with 100 active employees in the plan. The plan is funded on a pay-as-you-go basis, had a funded ratio of 0% as of the most recent actuarial valuation date of Dec. 31, 2018, and carries a modest net liability outstanding of \$5.3 million.

In general, we expect LGERS contributions to meet our view of minimum funding progress, partly as a result of the plan's closed, level-dollar, 12-year amortization that should result in timely funding progress. Furthermore, North Carolina local governments are required to pay 100% of the actuarially determined contribution as set annually by the LGERS Board of Trustees, and the city met 100% of its static funding requirement in 2020. Despite primarily good assumptions governing the plan, LGERS' discount rate of 7% could lead to some contribution volatility over the long term given that it surpasses our view of a conservative discount rate equal to 6% that we believe is a rate sufficient to absorb market shocks.

The law enforcement officers' special separation allowance is funded on a pay-as-you-go basis and provides benefits to qualified law enforcement officers. In fiscal 2020, the town paid \$407,241 toward plan beneficiaries. Despite the low funded ratio, the discount rate for this plan is 3.26% and the large active employee population will likely help keep annual contributions and the liability manageable over the long term.

Additionally, the town provides OPEBs through its Healthcare Benefits Plan--a single-employer, defined benefit plan. The town pays all or a portion of the costs of coverage for the benefits based on years of service, and the plan is available to all qualified retirees until the age of 65 or until Medicare eligible. In June 2016, the town established an irrevocable trust to begin prefunding the liability. As a result, in fiscal 2020, the town contributed \$666,400 to the trust and paid \$1.7 million toward premium costs. In fiscal 2021 the town budgeted to contribute about \$455,000 toward the OPEB trust, which is slightly lower than previous years' amounts, but we believe active management of the OPEB liability through annual trust fund contributions is consistent with the town's very strong credit profile.

Very strong institutional framework

The institutional framework score for North Carolina municipalities is very strong.

Related Research

- Through The ESG Lens 2.0: A Deeper Dive Into U.S. Public Finance Credit Factors, April 28, 2020
- 2020 Update Of Institutional Framework For U.S. Local Governments

Ratings Detail (As Of April 12, 2021)

Chapel Hill go pub imp bnds ser 2004 dtd 10/01/2004 due 04/01/2006-2025

Long Term Rating Current

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