CAPITAL PROGRAM

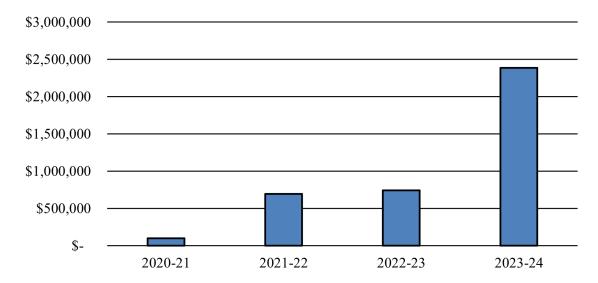
The Capital Program is a 15-year financial plan for the Town's major capital and infrastructure needs. The program identifies capital needs, establishes priorities, and identifies potential funding sources.

Key sources for development of the Capital Program include the Facility Condition Assessment, special studies, the Comprehensive Plan, and requests from the Council, citizens, and Town staff.

The Capital Program includes projects financed with bond funds, grants, or other sources. The Capital Improvements Fund and Capital Reserve Fund are generally funded by annual transfers from the Town's General Fund.

Expenditures in the Capital Improvements and Reserve Funds for 2023-24 are part of the 2023-24 annual budget. All other years are projected expenditures. Proposed funding levels will change in future years as capital programs are refined and the official Town budget is adopted for a given fiscal year.

Capital Improvements Fund Budget 2020-21 to 2023-24



CAPITAL PROGRAM – MAJOR REVENUE SOURCES

Capital Improvements Program

The Capital Improvements Program is a 15-year plan to fund capital projects that are selected based on a set of priorities and anticipated availability of funding. The program emphasizes projects at Town facilities, with the goal of addressing capital-related problems as they arise in order to avoid more costly repairs in the future.

2015 Bonds

In November 2015, voters approved \$40.3 million in bonds. The bond projects are assigned to five individual categories as follows:

- <u>Sidewalks and Streets</u> (\$16.2 million): For improvements for bicycle and pedestrian safety, sidewalks, streets and bridges, and Downtown Streetscape.
- Trails and Greenways (\$5 million): For expansion of the town's Greenway System.
- <u>Recreation Facilities</u> (\$8 million): Renovations to parks, Parks & Recreation administrative space, and a community programming space.
- <u>Solid Waste Options</u> (\$5.2 million): Develop options for future solid-waste removal.
- <u>Stormwater Improvements</u> (\$5.9 million): For drainage improvements, flood control, and stream restoration.

The Town has had three issuances under this referendum. The Town issued \$9 million of General Obligation bonds in February 2017, \$12.5 million of General Obligation bonds in March 2018, and \$7.7 million of General Obligation bonds in March 2023.

2018 Bonds

In November 2018, voters approved \$10 million for an Affordable Bond referendum. The Town issued the full amount of the referendum. The Town issued \$4.755 million in General Obligation bonds in May 2021 and \$5.245 million in General Obligation bonds in March 2023.

Two-Thirds Bonds

By NC General Statutes, the Town is able to issue two-thirds bonds without a referendum in an amount equivalent to two-thirds of the principal amount of debt retired in the prior fiscal year. The Town issued \$1.6 million in two-thirds bonds in March 2017, \$3,205,000 in two-thirds bonds in May 2021, and \$1.98 million in two-thirds bonds in March 2023.

CAPITAL PROGRAM – MAJOR REVENUE SOURCES

Stormwater Management Funds

Stormwater Management fees provide funding for the Town's Stormwater Management Department, including capital projects.

Parking Funds

Fees collected from Town-operated on-street and off-street parking areas provide funding for the Parking Services Department, including capital projects.

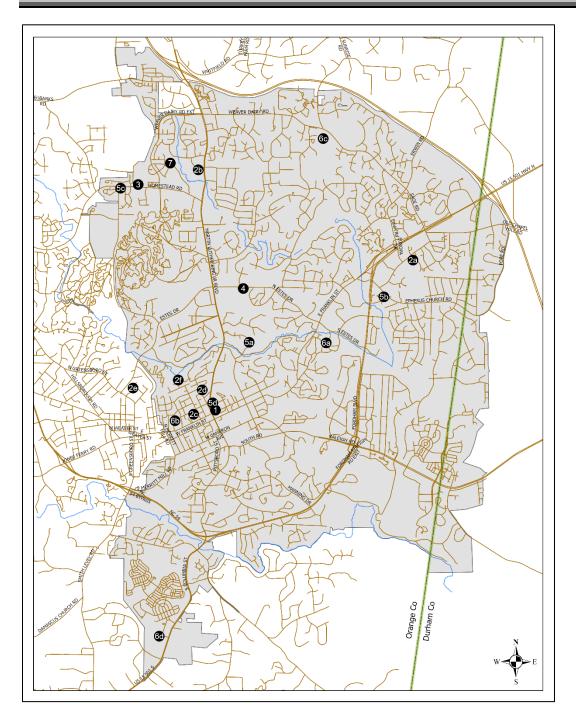
Other Sources

- <u>Community Development Block Grant (CDBG)</u>: The Town receives annual federal grants from the U. S. Department of Housing and Urban Development (HUD). The Council approves a general 5-year spending plan to benefit lower-income neighborhoods and adopts an annual budget for these funds by a capital projects ordinance.
- <u>Housing Capital Grant</u>: In fiscal year 1993-94, the Town began receiving an annual entitlement for public housing renovations from the U. S. Department of Housing and Urban Development (HUD).
- <u>N.C. Department of Transportation (NCDOT)</u>: For most public transit projects, the Federal Transit Administration provides 80% funding and the NCDOT provides an additional 10% match. For the State's thoroughfare, bikeways, and pedestrian programs, the NCDOT funds projects selected from an annual Transportation Improvements Program in which local governments request that the State fund these types of projects in their community. Local requests are considered in a State-wide priority list. Projects are implemented by the NCDOT.
- <u>Surface Transportation Program (STP):</u> The Surface Transportation Program provides flexible funding for projects on Federal-aid highways, including shared use paths and related facilities that may have recreational use, bridge projects on public roads, transit capital projects, and intracity and intercity bus terminals and facilities.
- <u>Gifts</u>: Occasionally, citizens of Chapel Hill will provide the Town with contributions to be used toward a project for which the citizen holds a special interest.
- Additional financing options include Certificates of Participation (COPS) and Asset-Backed Installment Debt.

This section highlights key projects included in the 2024-38 Capital Program. The map on the following page shows project locations.

Major projects in the program anticipated to take place over the next five years include the East Rosemary Street Redevelopment Project, repairs and renovations to several Public Housing sites, the Homestead Gardens affordable housing project, and expansions/improvements of bike and pedestrian lanes on Estes Drive. Other capital projects include various street and roadway improvements, making Town playgrounds more inclusive, and modernization of the Homestead Skatepark.

The Capital Program also emphasizes maintenance and renovation projects at Town facilities and Town-owned facilities leased by others, with the goal of addressing problems as they arise in order to avoid more costly repairs in the future.



Location of Key Capital Projects KEY

1. East Rosemary Street Redevelopment Project; 2. Public Housing Redevelopment: 2a. Colony Woods West; 2b. Rainbow Heights; 2c. Lindsay Street; 2d. North Columbia; 2e. Oakwood; 2f. Trinity Court; 3. 2200 Homestead Road Affordable Housing; 4. Estes Drive Bike & Ped Improvements (MLK to Caswell); 5. Street Construction/Roadway Improvements: 5a. Bolinwood Bridge Replacement; 5b. Elliott Road Extension; 5c. Homestead/Seawell School Rd Sidewalks; 5d. North Street construction; 6. Inclusive/Playground Improvements: 6a. Community Center; 6b. Hargraves Center; 6c. Cedar Falls Park; 6d. Southern Community Park; 7. Homestead Skatepark

1. East Rosemary Street Redevelopment Project/Parking Deck Construction

The Town of Chapel Hill is preparing to carry out the East Rosemary Street Redevelopment Project in conjunction with Grubb Properties, who exchanged the Wallace parking deck/land for 137 (CVS) parking deck and adjacent parcels. The project involves construction of a 1,100-space parking deck and an office building with web lab space, bringing an estimated \$50 million investment and 800 jobs. The project is expected to attract new entrepreneurs and retain local businesses. Additional community benefits include increased centralized parking, new greenspaces, improved bike and pedestrian connections, and downtown jobs to support our restaurant and retail businesses.

2. Public Housing/Trinity Court Redevelopment

The FY24 CIP includes funding for needed repairs and renovations to public housing apartments, facilities, and sites. These improvements to the public housing apartments will allow us to continue our efforts to provide safe and sanitary living conditions to a portion of the lower-income citizens of Chapel Hill. Locations for these planned improvements include our sites at Colony Woods West, Rainbow Heights, Lindsay Street, North Columbia, and Oakwood.

The Trinity Court Redevelopment project includes replacing all units located at the site and maximizing the number of additional units, all while ensuring that the new development is compatible with the surrounding neighborhoods.

3. 2200 Homestead Road Affordable Housing

The Homestead Gardens project at 2200 Homestead Road is one of the Town's first efforts to develop affordable housing on Town land. The project will include about 100 mixed income affordable housing units, including rental apartments and for-sale duplexes and townhomes surrounded by a variety of community amenities, including a multi-use greenway path, walking trails, basketball court, and a community garden.

4. Estes Drive Bike & Ped Improvements (MLK to Caswell)

This project includes constructing raised bike lanes on both sides of Estes Drive, a multiuse path on the north side, and a sidewalk on the south side from Martin Luther King Jr. Blvd. to Caswell Road. Intersection improvements at MLK/Estes are also part of the project. Staff has made progress on ROW and easements, and only one easement is outstanding. Plans are at 100% and are about to be submitted to NCDOT for review.

5. Street Construction/Roadway Improvements

Various street projects include the replacement of Bolinwood Bridge, Estes Drive connectivity, Elliot Road extension, Homestead/Seawell School Road sidewalks, North Street construction, and various street resurfacing projects. These projects will address long-term needs, provide alternative modes of transportation, and improve congestion and traffic control.

6. Inclusive/Playground Improvements

This project includes designing and constructing an inclusive playground at the Chapel Hill Community Center Park to replace the current playground. An inclusive playground allows park users of all abilities to access and enjoy the amenities regardless of physical, social, or cognitive needs. Additionally, adaptative play equipment will be added to playgrounds within Parks and Recreation's inventory. Adaptive play equipment installations will occur at playgrounds located at Hargraves Center, as well as Cedar Falls and Southern Community Parks in FY 24 and 25. Staff has initiated this project which will include public engagement, permitting, design, and construction.

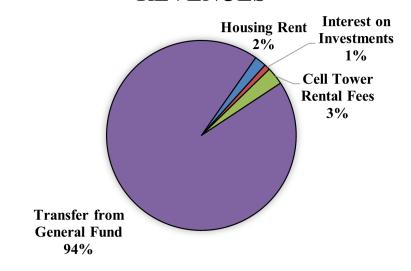
7. Homestead Skatepark

This skatepark improvement project at 100 Aquatic Drive within Homestead Park will modernize the current facility. An investment of \$500,000 will replace the wooden vertical elements at the 10,000 square feet park and construct new features utilizing concrete. Community benefits include access to a low to zero cost recreation amenity for all ages and the ability to facilitate skill development classes. This project provides the Town an opportunity to host local, state, and regional adventure sporting events. Staff has made progress on identifying design vendors. Public engagement, permitting, design, and construction will take place in FY 24 and 25.

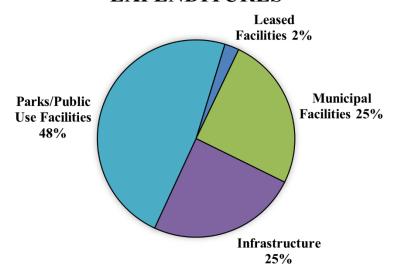
CAPITAL IMPROVEMENTS FUND

The Capital Improvements Fund generally accounts for purchases and construction that can be completed within a single year. Capital Improvements Fund (CIP) projects are prioritized as part of the Town's 15-year capital program.

CAPITAL IMPROVEMENTS FUND REVENUES



CAPITAL IMPROVEMENTS FUND EXPENDITURES



CAPITAL IMPROVEMENTS FUND BUDGET SUMMARY

The budget for the Capital Improvements Program for 2023-24 totals \$2,386,104 and includes projects to be completed in 2023-24. Beginning in FY 2018-19, the Town began budgeting funds for facility maintenance in the General Fund. Each year, depending on the nature of the planned projects, a portion of those funds will be transferred into the Capital Improvements Fund.

	_	2021-22 Actual	(2022-23 Original Budget	2022-23 Revised Budget	2022-23 Estimated	2023-24 Adopted Budget	% Change from 2022-23
Municipal Facilities	\$	558,466	\$	299,000	\$ 1,729,466	\$ 1,729,466	\$ 601,000	101.0%
Public Safety		-		-	950,000	950,000	-	N/A
Facilities Leased by Others		48,899		36,241	154,917	154,917	56,701	56.5%
Infrastructure		154,500		186,000	342,500	342,500	587,403	215.8%
Communication/Technology		36,399		_	51,615	51,615	-	N/A
Parks/Public Use Facilities		68,027		220,000	323,103	323,103	1,141,000	418.6%
Transfers/Financing Costs		-		-	-	-	-	N/A
Total	\$	866,291	\$	741,241	\$ 3,551,601	\$ 3,551,601	\$ 2,386,104	221.9%

REVENUES							
	2021-22 Actual		2022-23 Original Budget	2022-23 Revised Budget	2022-23 Estimated	2023-24 Adopted Budget	% Change from 2022-23
Housing Rent Proceeds Cell Tower Rental Fees	\$ 37,98 69,97	9	36,241 70,000	\$ 36,241 70,000	\$ 36,241 70,000	\$ 56,701 70,000	56.5% 0.0%
Interest on Investments Transfer from General Fund Appropriated Fund Balance	2,423,00 (1,664,76	0	500 634,500	500 1,384,500 2,060,360	10,000 1,384,500 2,050,860	10,500 2,248,903	2000.0% 254.4% N/A
Total	\$ 866,29	1 \$	741,241	\$ 3,551,601	\$ 3,551,601	\$ 2,386,104	221.9%

CAPITAL IMPROVEMENTS FUND DETAIL EXPENDITURES

		021-22 Actual	(2022-23 Original Budget	2022-23 Revised Budget	_	2022-23 stimated	A	2023-24 Adopted Budget
MUNICIPAL OPERATIONS FACIL	ITIE	S							
Extraordinary Maintenance, Emergency Repairs	\$	258,333	\$	100,000	\$ 100,000	\$	100,000	\$	100,000
Teen Center		-		-	18,700		18,700		-
Police Department HVAC		-		-	30,900		30,900		-
Council Chamber Upgrade		-		-	250,000		250,000		-
Town Hall Parking Deck Repairs		-		-	349,000		349,000		-
Post Office/Courthouse		4,825		-	703,654		703,654		60,000
Town Hall Roof		295,308		-	2,712		2,712		-
Facility Condition Assessment		-		58,000	58,000		58,000		-
Hargraves HVAC		-		54,000	54,000		54,000		-
Community Center Roof		-		52,000	42,400		42,400		441,000
Community Center HVAC		-		35,000	35,000		35,000		-
Town Operations Center					85,100		85,100		
Subtotal	\$	558,466	\$	299,000	\$ 1,729,466	\$	1,729,466	\$	601,000
PUBLIC SAFETY									
Fire Truck	\$	-	\$	-	\$ 750,000	\$	750,000	\$	-
Fire Station #3 Design		-		-	200,000		200,000		
Subtotal	\$	-	\$	-	\$ 950,000	\$	950,000	\$	-

CAPITAL IMPROVEMENTS FUND DETAIL EXPENDITURES

	_	021-22 Actual	C	2022-23 Original Budget	2022-23 Revised Budget	2022-23 stimated	A	2023-24 Adopted Budget
TOWN FACILITIES LEASED BY O	THE	RS						
Housing Maintenance	\$	48,899	\$	36,241	\$ 154,917	\$ 154,917	\$	56,701
Subtotal	\$	48,899	\$	36,241	\$ 154,917	\$ 154,917	\$	56,701
INFRASTRUCTURE								
Everywhere to Everywhere	\$	-	\$	-	\$ -	\$ -	\$	401,403
Path, Trail and Lot Maintenance		25,000		25,000	25,000	25,000		25,000
Vision Zero		-		50,000	50,000	50,000		50,000
Curbs / ADA		36,000		36,000	36,000	36,000		36,000
Bike/Ped Safety		93,500		75,000	231,500	231,500		75,000
Subtotal	\$	154,500	\$	186,000	\$ 342,500	\$ 342,500	\$	587,403
COMMUNICATIONS AND TECHNO	OLO	GY						
GovTV Equipment	\$	36,399	\$	-	\$ 9,699	\$ 9,699	\$	-
General Technology		_		_	41,916	41,916		
Subtotal	\$	36,399	\$	-	\$ 51,615	\$ 51,615	\$	-
PARKS AND OTHER PUBLIC USE FACILITIES								
Greenways	\$	388	\$	50,000	\$ 86,988	\$ 86,988	\$	50,000
Playground Replacement		26,650		50,000	56,622	56,622		50,000
Cemetery Beautification		8,963		20,000	28,039	28,039		20,000
Parks Maintenance		-		50,000	48,940	48,940		971,000
Small Park Improvements		32,026		50,000	102,514	102,514		50,000
Subtotal	\$	68,027	\$	220,000	\$ 323,103	\$ 323,103	\$	1,141,000
TOTALS	\$	866,291	\$	741,241	\$ 3,551,601	\$ 3,551,601	\$	2,386,104

This section provides descriptions of various capital projects funded in the 2023-24 budget shown in Table 1. The projects listed are those funded or proposed to receive funding through the Capital Improvements Fund, Stormwater Management Funds, Grant Funds, and/or Special Purpose Funds.

The descriptions include information on the total funding proposed for each project, the funding source, the project location, the estimated impact on the operating budget, and where the project is listed in the 15-Year Project Tables which follow this section.

Explanation: Operating Budget Impact

Each project includes an assessment of the operating budget impact from the project. implementing example, the development of a new park would increase the maintenance and programming costs for the Parks and Recreation Department. Not all projects would increase the operating budget costs. For example, renovations of a Town facility would have a net positive effect on the reducing operating budget by funded maintenance out of departments' operating budgets. The impact levels are to the right.



High: More than \$25,000 a year

Moderate: \$5,000 to \$25,000 a year

Low: \$1,000 to \$5,000 a year

No impact: No impact on operating

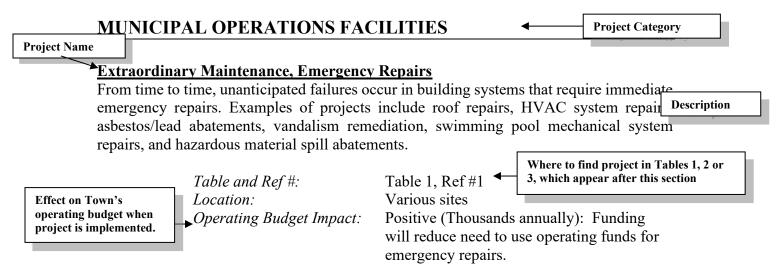
budget



Positive: Project will save operating

budget funds

Illustration: Tips for Reading Project Descriptions



Adopted 2023-24 Budget and Projected Expenditures

Fiscal Yea	r				5-Year Total	15-Year Total*	Funding Source
2023-24	2024-25	2025-26	2026-27	2027-28	Through 2027-28	Through 2037-38	
\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$500,000	\$1,500,000	Capital Improvements Fund

Summary of 2023-24 budget and projected expenditures for project. See Projects by Funding Source tables (Tables 1 through 3) for projected expenditures for all 15 years.

MUNICIPAL OPERATIONS FACILITIES

Extraordinary Maintenance & Emergency Repairs

From time to time, unanticipated failures occur in building systems that require immediate emergency repairs. Examples of projects include roof repairs, HVAC system repairs, asbestos/lead abatements, vandalism remediation, swimming pool mechanical system repairs, and hazardous material spill abatements.

Table and Ref #: Table 1, Ref #1 Location: Various sites

Operating Budget Impact: Positive (Thousands annually): Funding

will reduce need to use operating funds for

emergency repairs.

Adopted 2023-24 Budget and Projected Expenditures

Fiscal Year			•	5-Year Total	15-Year Total*	Funding Source	
2023-24	2024-25	2025-26	2026-27	2027-28	Through 2027-28	Through 2037-38	
\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$500,000	\$1,500,000	Capital Improvements Fund

Multi-Agency Complex

Proceeds from the sale of the old Library building at 523 East Franklin Street are going toward the design and other related costs for the planned multi-agency complex. This building will house Town departments.

Table and Ref #: Table 2, Ref #65
Location: Various sites
Operating Budget Impact: No Impact

(\$1,692,474 Year 2014- Fiscal Year		rom sale of	5-Year Total	15-Year Total*	Funding Source		
2023-24	2024-25	2025-26	2026-27	Through 2027-28	Through 2037-38		
-	-	-	-	-	-	-	Multi-Year Capital Project Ordinance

INFRASTRUCTURE

Capital Repairs: Bike Paths, Paved Trails and Public Parking Areas

Funds will pay for repair and maintenance of existing paved pedestrian paths, trails, and parking lots. Repair needs have been identified at fire stations, public housing developments, Parks and Recreation facilities, and other locations.

Table and Ref #: Table 1, Ref #26 Location: Various Sites

Operating Budget Impact: Positive (More than \$1,000 annually):

Repairs will reduce need to use operating

budget funds to address needs.

Adopted 2023-24 Budget and Projected Expenditures

Fiscal Year	_			5-Year Total	15-Year Total	Funding Source	
2023-24	2024-25	2025-26	2026-27	2027-28	Through 2027-28	Through 2037-38	
\$25,000	\$50,000	\$50,000	\$50,000	\$50,000	\$225,000	\$725,000	Capital Improvements Fund

Curb Repairs: ADA Compliance

The Town is retrofitting curb ramps by installing truncated domes that alert pedestrians with vision impairments of their approach into a street. The inclusion of funds in the Town's annual CIP confirms our commitment to meeting ADA requirements as presently interpreted to include truncated domes. We also believe that this plan satisfies legislative intent.

Table and Ref #: Table 1, Ref #34
Location: Various Sites
Operating Budget Impact: No Impact

Fiscal Year			•	5-Year Total	15-Year Total	Funding Source	
2023-24	2024-25	2025-26	2026-27	2027-28	Through 2027-28	Through 2037-38	
\$36,000	\$50,000	\$50,000	\$50,000	\$50,000	\$236,000	\$736,000	Capital Improvements Fund

Stormwater Project Construction/Design

Funding will provide stream channel and infrastructure improvements, stream restoration, and infrastructure repair/retrofit throughout the Town. This project will mitigate flooding/drainage problems, as well as improve water quality conditions.

Table and Ref #:Table 2, Ref #95Location:Various SitesOperating Budget Impact:No Impact

Adopted 2023-24 Budget and Projected Expenditures

Fiscal Year			•		5-Year Total	15-Year Total	Funding Source
2023-24	2024-25	2025-26	2026-27	2027-28	Through 2027-28	Through 2037-38	
\$80,400	\$80,400	\$80,400	\$80,400	\$80,400	\$402,000	\$1,206,000	Stormwater Management Fund

Rogers Road Design & Engineering

This collaborative project between the Town of Chapel Hill, the Town of Carrboro, and Orange County will provide funding for a new sewer service and to create a master plan for the Rogers Road – Eubanks Road Neighborhood.

Table and Ref #: Table 2, Ref #108

Location: Rogers Road-Eubanks Road Neighborhood

Operating Budget Impact: No Impact

(\$216,794) i Orange Cou Fiscal Year	inty as part o			5-Year Total	15-Year Total	Funding Source	
					Through	Through	
2023-24	2023-24					2037-38	

Estes Drive Bike and Pedestrian Improvements

Funding will include bike lanes and sidewalks on the north and south sides of Estes Drive and an off-road multi-use trail on the north side. The work supports goals outlined in the Chapel Hill 2020 comprehensive plan and the Chapel Hill Bike Plan.

Table and Ref #: Table 2, Ref #107
Location: Various sites
Operating Budget Impact: No Impact

Adopted 2023-24 Budget and Projected Expenditures

(\$3,686,618) Years 2017- Fiscal Year	0	_		5-Year Total	15-Year Total	Funding Source
2023-24	2024-25	2025-26	2026-27	Through 2027-28	Through 2037-38	
-	-	-	-	-	-	CMAQ Grant

Elliott Road Storage Project

This project involves constructing a stormwater control facility along with making park and pedestrian improvements to the area. Public Works staff are working with WK Dickson, a stormwater engineering consultant, to execute construction management services for the Elliott Road Storage Facility.

Table and Ref #: Table 3, Ref #164
Location: Various sites
Operating Budget Impact: No Impact

(\$2,829,554) budgeted in 2018 Bond Sale in FY 2018-19 Fiscal Year					5-Year Total	15-Year Total	Funding Source
2023-24	2024-25	2025-26	2026-27	2027-28	<i>Through</i> 2027-28	Through 2037-38	
-	-	-	-	-	-	-	2018 Bond Sale

PUBLIC SAFETY

Public Safety Radios

Funding will replace aging public safety radios.

Table and Ref #: Table 3, Ref #157
Location: Technology Solutions

Operating Budget Impact: No Impact

Adopted 2023-24 Budget and Projected Expenditures

(\$2,497,827) budgeted in Two-Thirds Bonds in FY 2016-17 & 2022-23 Fiscal Year				5-Year Total	15-Year Total	Funding Source	
2023-24	2024-25	2025-26	2026-27	2027-28	Through 2027-28	Through 2037-38	
-	-	-	-	-	-	-	Two-Thirds Bonds

PARKS AND OTHER PUBLIC USE FACILITIES

Playgrounds

Playground equipment in various locations throughout the Town is in need of replacement in order to comply with current safety and ADA guidelines. Playground equipment will be replaced at Homestead Park and Southern Community Park.

Table and Ref #: Table 1, Ref #52
Location: Various locations

Operating Budget Impact: Positive (Hundreds per year): Projects will

reduce need to use operating budget for

repairs.

Fiscal Year					5-Year Total	15-Year Total	Funding Source
2023-24	2024-25	2025-26	2026-27	2027-28	Through 2027-28	Through 2037-38	
\$50,000	\$100,000	\$100,000	\$100,000	\$100,000	\$450,000	\$1,450,000	Capital Improvements Fund

Morgan Creek Trail

The next phases of the Morgan Creek Trail are currently in the design phase. There are four separate sub-projects for design purposes. For construction, these might be bid separately or bundled together. One project will extend the trail east from Merritt's Pasture, along Fordham Boulevard to Morgan Creek Road. Another project will extend the trail from the existing parking lot westward to Smith Level Road. We are also designing an expansion of the existing parking lot and a separate pedestrian bridge at Ashe Place.

Table and Ref #: Table 3, Ref #167
Location: Morgan Creek
Operating Budget Impact: No Impact

(\$2,446,694) budgeted in multi-year fund in FY 2016-17 Fiscal Year					5-Year Total	15-Year Total	Funding Source
2023-24	2024-25	2025-26	2026-27	2027-28	Through 2027-28	Through 2037-38	
-	-	ı	-	-	-	-	2015 Bond Issue

CAPITAL PROGRAM TABLES – INTRODUCTION

The Capital Improvements Program contains tables that outline the adopted budget for CIP projects in fiscal year 2023-24 and projected expenditures in future fiscal years for all funds, from 2023-24 through 2037-38. These tables are as follows:

- Table 1. Capital Improvements. Table 1 lists projects identified for Capital Improvements. Projects listed include adopted projects for 2023-24 and other identified capital improvement needs for future years.
- **Table 2. Other Sources.** Table 2 lists capital projects funded by grants or other available or anticipated funding sources other than the Capital Improvements Fund. These project budgets would be established by separate project ordinances.
- **Table 3. Approved Bond Schedule.** Table 3 lists projects to be funded using voter approved bonds and shows the bond-sale schedule approved by the Council.

TABLE 1: Capital Improvements

ТЛИ	LE 1: Capital Improvements			
Reference #	Project	2022-23 Budget Revised	2023-24 Adopted Budget	2024-25
	Municipal Operations Facilities			
1	Extraordinary Maintenance	\$ 100,000	\$ 100,000	\$ 100,000
2	Teen Center	18,700	-	-
3	Facility Condition Assessment Town Hall - Safety & Security Improvements	58,000	-	171,720
5	Town Hall Parking Deck Maintenance	349,000	-	- 171,720
6	Town Hall Elevators	-	-	-
7	Town Hall Roof	2,712	-	-
8	Fire Station #3 Roof	-	-	80,000
9	Fire Station #3 Generator Station 1 Bay Door Replacement	-	-	-
	Fire Station #1 Generator	-	-	-
	Fire Station #4 Generator	-	-	98,000
13	Fire Station #4 Roof	-	-	100,000
14	Post Office Roof Replacement Council Chambers Upgrade	703,654 250,000	60,000	150,200
	Small Capital Improvements	250,000	-	100,000
17	Hargraves HVAC	54,000	-	-
18	Community Center Roof	42,400	441,000	-
19	Community Center HVAC	35,000 30,900	-	-
21	Police Department HVAC Town Operations Center	85,100	-	-
	Public Safety			
	Fire Radios	-	-	250,000
	Fire Truck	750,000	-	-
24	Fire Station #3 Design	200,000	-	-
25	Town Facilities Leased by Others Housing Maintenance	154,917	56,701	36,241
23	Infrastructure	134,917	30,701	30,241
26	Parking Lots/Paths/Trails	25,000	25,000	50,000
27	Wood Cir/Velma Rd Closed System Improvements	-	-	-
	Booker Creek Rd/Lakeshore Ln Closed System Improvements	-	-	-
29 30	Chelsey Ln Closed System Improvements Old Oxford Rd. Cosed System Improvements	-	-	-
31	Downtown Lighting LED Upgrade	-	-	150,000
32	Barclay Rd Crossing	-	-	-
33	Bennett Rd Sidewalk	36,000	36,000	205,000 50,000
	Curb Cut Improvements (ADA) Bike/Ped Safety	231,500	75,000	-
36	Vision Zero	50,000	50,000	-
37	Everywhere to Everywhere	-	401,403	-
	Communications			
	GovTV Equipment	9,699	-	-
39	General Technology	41,916	-	-
	Parks and Other Public Use Facilities			
40	Parks Needs Assessment Small Parks Improvements	102.514	50,000	150,000
41	Small Parks Improvements Old Chapel Hill Cemetery Paths Renovation	102,514	50,000	150,000
43	Umstead Park Renovations	-	-	-
44	Greenways	86,988	50,000	75,000
45	Cemetery Beautification	28,039	20,000	20,000
46	Community Center Pool Shell Re-Plastering	-		
47	Homestead Aquatics Center Pool Shell Re-Plastering	-	-	-
48	Homestead Park Dog Park Renovations	-	-	75,000
49	Replacement of HVAC Equipment at Public Works	-	-	-
	Replacement of HVAC Equipment at Transit	-	-	-
51 52	Cedar Falls Picnic Shelter Inclusive Playground	-	-	-
53	North Forest Hills Park Renovations	-	-	-
54		-	-	75,000
55	Homestead Park Path Renovation	-	-	-
56	Playgrounds	56,622	50,000	100,000
57	Parks Maintenance	48,940	971,000	-
	Total	\$ 3,551,601	\$ 2,386,104	\$ 2,036,161

^{*}Future years after FY2023-24 are for planning purposes only.

2025-26	2026-27	2027-28	2028-38	Reference #
\$ 100,000	\$ 100,000	\$ 100,000	\$ 1,000,000	1
-	-	-	- 1,000,000	2
-	60,000	-	-	3
-	-	-	-	5
-	-	-	300,000	6
-	-	-	-	7
-	-	-	180,115	9
114,000	-	-	-	10
161,000	-	-	-	11 12
-	-	-	-	13
-	-	-	-	14 15
100,000	100,000	100,000	1,000,000	16
-	•	•	-	17
-	-	-	-	18 19
-	-	-	-	20
-	-	-	-	21
-	-	-	-	22
-	-	-	-	23
-	-	-	-	24
36,241	36,241	36,241	36,241	25
	·			
50,000	50,000	50,000	500,000	26
-	-	-	165,500 262,600	27
-	-	-	146,400	29
64,000	232,000	-	-	30
-	100,000	-	-	32
50,000	50,000	50,000	500,000	33
-		-	-	35
-	-	-	-	36
-	-	-	-	38
-	-	-	-	39
	90.000			40
150,000	80,000 150,000	150,000	1,500,000	40
-	35,000	-	-	42
135,000	-	-	-	43
75,000 20,000	75,000 20,000	75,000 20,000	750,000 200,000	44
20,000	20,000	20,000	84,000	46
-	-	-	165,000	47
- 22.500	60,000	-	-	48
32,500 21,500	390,000 215,000	-	180,000	49 50
21,300	210,000	-	180,000	51
-		-	211,000	52
-	205,000	-	-	53
75,000	75,000 200,000	75,000	450,000	54 55
100,000	100,000	100,000	1,000,000	56
-	-	-	-	57
\$ 1,284,241	\$ 2,543,241	\$ 756,241	\$ 8,630,856	

TABLE 2: Other Sources - Current Year Budget and Future Budget Requests

		et unu 1 uture 1		
Reference #	Project	Revised Budget 2022-23	Adopted 2023-24	2024-25
	Municipal Operations Facilities			
58	Comprehensive Public Housing Renovations	\$ -	\$1,168,203	\$1,168,203
	Comprehensive Public Housing Renovations	935,260	ψ1,100,203 -	ψ1,100,203 -
	Comprehensive Public Housing Renovations	901,510	-	_
	Comprehensive Public Housing Renovations	818,462	-	-
	Comprehensive Public Housing Renovations	684,700	-	-
	Comprehensive Public Housing Renovations	200,461	_	_
	Wallace Parking Facility	552,657	-	_
	Multi-Agency Complex Project	259,203	_	_
	Police Station Environmental Remediation	259,205	_	_
	Fire Station 1 Replacement	_	_	_
	Fire Station 3 Replacement	_	_	
	Fire Station 4 Replacement	_		
	Fire Station 6	_		
	Live Fire Training Building Replacement			1,000,000
	Building Addition to Public Works			1,000,000
	Library Roof Replacement			
	Transit HVAC Replacement			
	Transit Building Facilities Maintenance	-	-	-
	Transit Park and Ride Facilities Maintenance	-		-
	Public Works Roof Replacement	-	-	-
	Historic Town Hall Renovation	-	-	-
	Public Safety Headquarters (MSC)	-	-	-
	Parks & Recreation Facility	-	-	-
	Solid Waste Transfer Station	-	-	-
	Library HVAC Replacement	-	-	-
	Town Facilities - Security & Safety Upgrades	-	-	-
	Town Hall 2nd Floor Renovation	-		-
	Public Works HVAC Replacement	-	-	-
	Town Hall Roof Replacement	-	-	-
86	-	-	-	-
0.7	Public Safety			
	Engine 35	-	-	-
	Engine 34	-	-	-
	Engine 32	-	-	-
	Engine 31	-	-	-
	Squad 61	-	-	-
	Ladder 72	-	-	-
	Ladder 74	-	-	-
94	Police Radios	-	-	1,536,585
	Infrastructure			
	Stormwater Projects	170,676	80,400	80,400
	Small/Medium Drainage Maintenance and Improvements	-	-	-
97	Teen Center/Archives Renovation	-	-	-
	Infrastructure Capital Improvement Program	-	-	-
99	Water Quality Capital Improvement Program	-	-	-
	Lake Ellen Flood Storage Project	-	-	-
	Dobbins Culvert Improvements	-	-	1
102	Subwatershed Modeling	741,369	338,560	-
	Library Parking Lot Expansion	-	-	-
104	Cedar Falls Parking Lot Renovation	-	-	-

2025-26	2026-27	2027-28	2028-38	Fund Source	Reference #
\$1,168,203	\$1,168,203	\$1,168,203	\$1,168,203		58
\$1,100,203	\$1,100,203	\$1,100,203	\$1,100,205	HUD Grant	59
	_	-		110D Gluit	60
_	-	-	_	HUD Grant	61
_	-	_	_	HUD Grant	62
_	-	-	_	HUD Grant	63
-	-	-	-	Limited Obligation Bonds	64
-	-	-	-	Multi-year Capital Project Ord.	65
-	-	-	10,000,000	Future Financing	66
-	3,376,527	-	-	Future Financing	67
600,000	1,029,000	1,971,000	-	Future Financing	68
-	550,000	926,000	1,324,000	Future Financing	69
-	-	-	2,050,000	Future Financing	70
-	-	-	-	Future Financing	71
-	-	-	2,253,000	Future Financing	72
-	-	-	725,000	Future Financing	73
418,000	-	-	-	Transit Funds	74
300,000	-	-	290,800	Transit Funds	75
-	300,000	-	-	Transit Funds	76
-	-	-	1,005,500	Future Financing	77
-	328,000	262,000	3,950,000	Future Financing	78
1,020,876	1,722,377	21,651,971	191,375		79
142,982	257,368	3,235,350	28,596	Future Financing	80
	75,000	425,000	4,700,000	Future Financing	81
	-	-	1,017,000	Future Financing	82
	-	518,663	-	Future Financing	83
420,000	-	-	-	Future Financing	84
	-	-	445,318	ž	85
	-	-	263,452	Future Financing	86
	-	-	577,500		87
566,500	-	-	-	Future Financing	88
-	-	640,000	-	Future Financing	89
	-	-	605,000		90
-	-	825,000	-	Future Financing	91
-	-	1,700,000	-	Future Financing	92
	900,000	-	-	Future Financing	93
-	-	-		Future Financing	94
00.400	00.400	00.400	004.000	I a	0.5
80,400	80,400	80,400	804,000	Stormwater Management Funds	95
-	-	175 000	1,000,000	Stormwater Management Funds	96
-	-	175,000	1,850,000	Future Financing	97
-	-		5,500,000	Stormwater Management Funds	98
-	-	165 000	5,500,000	Stormwater Management Funds Stormwater Management Funds	99
-	-	165,000 199,800		Ü	100 101
-	-	177,800		Stormwater Management Funds Stormwater Management Funds	101
-	-	191,100	<u>-</u>	Future Financing	102
-	750,000	191,100		Future Financing Future Financing	103
	750,000	-		1 didic I mancing	104

TABLE 2 (cont'd): Other Sources - Current Year Budget and Future Budget Requests

Reference #	Project	Revised Budget 2022-23	Adopted 2023-24	2024-25
105	Road Diet Traffic Studies	_	_	
		1,096,596	_	
	Estes Drive Bike & Ped Improvements*	4,370,635	_	
	Rogers Road Design and Engineering	421,742	_	
	Traffic Signal Improvement	226,069	_	
	Streetscape Improvements	220,007	-	
	Bolinwood Drive Bridge Replacement	_	-	
	Downtown Streetscape Improvements	_	-	
	Street Resurfacing	_	-	
	Fordham Blvd Multiuse Paths	-		
		-	-	
	Martin Luther King Jr Blvd Flood Storage	-	-	
	Honeysuckle Rd	-	-	-
	Piney Mountain Rd Flood Storage	-	-	
	New Parkside Flood Storage	-	-	
	Willow Dr Flood Storage	-	-	
	Ephesus Church Rd Closed System Improvements	-	-	-
	Markham Dr/Old Oxford Rd Closed System Improvements	-	-	-
		-	-	
	Red Bud Flood Storage	-	-	
	Foxcroft Dr Culvert Improvement	-	-	-
	Daley Rd Flood Storage	-	-	-
126	Raleigh Rd Improvements	-	-	-
127	Meadowmont Dam Replacement	-	-	-
128	Franklin St Underpass	-	-	-
129	Mid-Block Pedestrian Signal Heads	-	-	-
130	N. Elliott Rd Complete Street	-	-	-
131	Cameron Ave Buffered Bike Lanes	_	-	-
	Parks and Other Public Use Facilities			
122	Meadowmont Bridge		-	
	Burlington Park Renovations	_		
	Homestead Park Skate Park Ramp Replacement	_	-	
	Homestead Park Trail Extension	-	-	
		-	-	
	Millhouse Rd. Park	-	-	
	S C	-	-	
	Boundary Marking	-	-	
	Cedar Falls Ballfields Renovations	-	-	
	Ephesus Park Toilet Building	-	-	
	Oakwood Park Toilet Building	-	-	
	Meadowmont Park Toilet Building	-	-	
	Cedar Falls Park Tennis Court Replacement	-	-	268,000
	Morgan Creek Trail, Phase 3	-	-	-
	Homestead Park Synthetic Turf Replacement	-	-	-
146	Barclay Trail	-	-	-
147	P&R Community Center - Roof Replacement	-	-	-
	Cedar Falls Synthetic Turf Replacement	-	-	
	Battle Park Trail Upgrade	-	-	-
	Hargraves - HVAC Equipment Replacement	-	-	-
	P&R Community Center - HVAC Replacement	-	-	-
	P&R Homestead Aquatic Center - HVAC Replacement	-	-	-
	Bolin Creek Trail, Phase 4	<u> </u>	_	-
	Timberlyne Trail	_	-	-
10.	TOTAL	\$ 9,553,671	\$ 418,960	\$ 2,884,985
	IVIAL	φ 2,333,0/1	₩ 1 10,700	φ <u>4,004,705</u>

Note: Future years after FY2023-24 are for planning purposes only.

^{*}In addition to the funding shown on this table, these projects are also funded by Streets & Sidewalks Bonds.

2025-26	2026-27	2027-28	2028-38	Fund Source	Doforonoo #
470,000	-	-	-	Future Financing	10
-	-	-	-	NCDOT Direct Allocation Grant	10
-	-	-	-	Multiple Sources	10
-	-	-	-	Multi-year Capital Project Ord.	10
-	-	-	-	NCDOT Direct Allocation Grant	10
825,000	-	-	-	Future Financing	1
1,115,000	-	-	-	Future Financing	1
-	400,000	-	-	Future Financing	1
-	800,000	-	-	Future Financing	1
-	300,000	-	1,948,000	Future Financing	1
-	-	-	3,788,651	Stormwater Funds	1
-	335,900	-	-	Future Financing	1
-	-	622,900	1,283,000	Stormwater Funds	1
-	-	437,525	2,248,275	Stormwater Funds	1
45,000	378,000	398,000	3,190,000	Stormwater Funds	1
-	-	151,000	895,000	Future Financing	1
-	-	96,000	355,000	Future Financing	1
-	-	-	1,285,100	Stormwater Funds	1
-	-	-	914,200	Stormwater Funds	1
-	-	112,000	552,000	Stormwater Funds	1
-	-	434,000	2,709,000	Stormwater Funds	1
-	-	-	900,000	Future Financing	1
705,000	_	_	-	Future Financing	1
_	-	-	1,000,000		1
_	-	-	420,000	Future Financing	1
-	-	-	375,000	Future Financing	1
_	_	-	600,000	Future Financing	1
				8	
	_	620,000		Future Financing	1
		260,000		Future Financing	1
	_	3,000,000		Future Financing	1
	330,000	3,000,000		Future Financing	1
	330,000	-	3,400,000	Future Financing	1
	1,400,000	-	3,400,000	Future Financing	1
750,000	1,400,000	_		Future Financing	1
750,000	450,000		<u> </u>	Future Financing Future Financing	1
428,000			<u>-</u>	Future Financing Future Financing	1
		387,000	<u>-</u>	Future Financing Future Financing	1
	_	387,000		Future Financing	1
	-	207,000		Future Financing	1
	-	609,000	2,962,000	Future Financing	1
		507,000	940,000	Future Financing	1
		20,000	430,000	Future Financing Future Financing	1
	-	20,000	536,205	Future Financing Future Financing	1
<u>-</u>	-	-	895,000	Future Financing Future Financing	1
	-	-	3,000,000	Future Financing Future Financing	1
414,000	-	-	3,000,000	Future Financing Future Financing	1
271,000	-	-		Future Financing Future Financing	1
2/1,000	-	1,186,704		Future Financing Future Financing	1
	-	1,180,704	3,120,000	Future Financing Future Financing	1
	-		3,120,000	Future Financing Future Financing	1
_	_ 1	- 1	3 1111111111	Filture Financinσ	

TABLE 3: Issued Bond Projects

				2017 Bond Sale (\$9,615,091)	2017 Two- Thirds Bonds (1,614,703)
Reference #	Council Priority	Project Name	Category	201	6-17
		c Safety			
155	5	100 Foot Fire Ladder Truck	Public Safety	\$ -	\$ 1,348,000
156	5	Fire Engine	Public Safety	-	-
157	5	Public Safety Radios/Body Cameras	Public Safety	-	241,322
	Infras	structure			
158	2	Downtown Improvements - Streetscape	Sidewalks & Streets	414,266	-
159	7	Capital Project Management, Bond Issuance Costs	Sidewalks & Streets	425,091	25,381
160	2	Neighborhood Traffic Calming, Pedestrian, and Bicycle Improvements	Sidewalks & Streets	670,134	-
161	7	Public Art	Sidewalks & Streets	30,000	-
162	2	Streets and Bridges	Sidewalks & Streets	1,000,000	-
163	2	Sidewalks and Bicycle Facilities	Sidewalks & Streets	1,075,600	-
164	6	Elliott Road Storage Project	Stormwater	-	-
	Parks	and Other Public Use Facilities			
165	2	Bolin Creek Trail	Parks/Recreational Facilities	1,163,306	-
166	2	Tanyard Branch Trail	Parks/Recreational Facilities	1,390,000	-
167	2	Morgan Creek Trail	Parks/Recreational Facilities	2,446,694	-
168	2	Playground Improvements	Parks/Recreational	1,000,000	-

COLUMN DESCRIPTION KEY

Council Priority

- 1 Council Authorized Contracts
- 2 Projects that have a Council mandate
- 3 Projects that we have a legal requirement to perform or complete
- 4 Projects that would repair or maintain existing Town facilities/infrastructure above and beyond
- 5 Projects involving public safety
- 6 Projects which are part of an adopted master plan
- 7 Other projects

2018 Bond Sale (\$13,099,788)	2021 Two-Thirds Bonds (3,511,731)	2021 Bond Sale (\$5,213,966)	2023 Two- Thirds Bonds (\$2,256,505)	2023 Bond Sale (\$14,384,697)		
2017-18	2020-21		2022-23		TOTAL	Reference #
\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,348,000	155
-	654,500	-	2.25(.505	-	654,500	156
	-	-	2,256,505	-	2,497,827	157
800,000	-	-	-	-	1,214,266	158
263,907	69,759	-	-	-	784,138	159
-	-	-	-	-	670,134	160
55,000	-	-	-	-	85,000	161
775,000	1,323,581	-	-	9,057,087	12,155,668	162
3,870,000	223,581	-	-	-	5,169,181	163
2,829,554	-	-	-	-	2,829,554	164
-	-	-	-	-	1,163,306	165
-	-	-	-	-	1,390,000	166
-	-	-	-	-	2,446,694	167
	-	-	-	-	1,000,000	168

TABLE 3 (cont'd): Issued Bond Projects

				2015 Bond Sale (\$9,615,091)	Two-Thirds Bonds (1,614,703)		
Reference #	Council Priority	Project Name	Category	201	2016-17		
169	2	Cedar Falls Park Tennis Complex	Parks/Recreational Facilities	-	-		
170	2	Hargraves Parks Tennis Courts	Parks/Recreational Facilities	-	-		
171	2	Ephesus Parks Tennis & Pickleball Courts	Parks/Recreational Facilities	-	-		
172	2	Hargraves Park Playground	Parks/Recreational Facilities	-	-		
173	2	AD Clark Pool	Parks/Recreational Facilities	-	-		
174	2	Hargraves Center Ballfield	Parks/Recreational Facilities	-	-		
175	2	Umstead Park Basketball Court	Parks/Recreational Facilities	-	-		
176	2	Homestead Aquatic Center Pool	Parks/Recreational Facilities	-	-		
177	2	American Legion Property	Open Space and Areas	-	-		
	Affor	dable Housing					
178	2	Weavers Grove Development	Affordable Housing	-	-		
179	2	Johnson Street Apartments	Affordable Housing	-	ı		
180	2	2200 Homestead Road	Affordable Housing	-	1		
181	2	Perry Place	Affordable Housing	-	-		
182	2	Trinity Court	Affordable Housing	-	-		
183	2	Capital Project Management, Bond Issuance Costs	Affordable Housing	-	-		
184	2	Affordable Housing Project Reserve	Affordable Housing	-	-		
		TOTAL		\$ 9,615,091	\$ 1,614,703		

COLUMN DESCRIPTION KEY

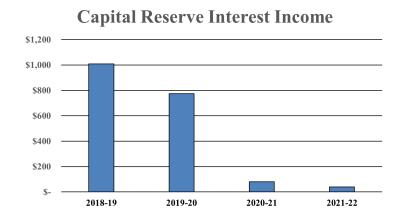
Council Priority

- 1 Council Authorized Contracts
- 2 Projects that have a Council mandate
- 3 Projects that we have a legal requirement to perform or complete
- 4 Projects that would repair or maintain existing Town facilities/infrastructure above and beyond
- 5 Projects involving public safety
- $\boldsymbol{6}$ Projects which are part of an adopted master plan
- 7 Other projects

	2023 Bond Sale (\$14,384,697)			2018 Bond Sale (\$13,099,788)	
TOTAL	2-23	202)-21	2017-18	
371,310	-	-	-	371,310	-
215,000	-	-	-	215,000	-
109,000	-	-	-	109,000	-
32,000	-	-	-	32,000	-
58,000	-	-	-	58,000	-
225,000	-	-	-	225,000	-
30,000	-	=	-	30,000	-
200,000	-	-	-	200,000	-
4,506,327	-	-	-	-	4,506,327
3,105,692	1,850,000	-	1,255,692	-	-
200,000	-	-	200,000	-	-
6,220,204	2,920,204	-	3,300,000	-	-
246,913	-	-	246,913	-	-
474,796	474,796	-	-	-	-
186,027	82,610	-	103,417	-	-
107,944	-	-	107,944	-	-
\$ 35,130,279	\$ 14,384,697	\$ 2,256,505	\$ 5,213,966	\$ 3,511,731	\$ 13,099,788

CAPITAL RESERVE FUND

The Capital Reserve Fund accounts for funds reserved for specific capital improvement projects including water and sewer improvements.



CAPITAL RESERVE FUND BUDGET SUMMARY

No appropriations are planned for the Capital Reserve Fund for 2023-24, which had a fund balance of \$218,089 at June 30, 2022.

EXPENDITURES								
	21-22 ctual	Ori	22-23 ginal dget	2022-23 Revised Budget	 22-23 mated	Ad	23-24 opted idget	% Change from 2022-23
Reserved for CIP Transfer to Capital	\$ -	\$	- :	\$ -	\$ -	\$	-	N/A
Improvements Fund	-		-	-	-		-	N/A
Transfer to General Fund	 -		-	-	-		-	N/A
Total	\$ -	\$	- :	\$ -	\$ -	\$	-	N/A

REVENUES									
	21-22 ctual	Ori	22-23 ginal dget	2022-23 Revised Budget		22-23 mated	A	023-24 dopted Budget	% Change from 2022-23
Interest on Investments Appropriated	\$ 40	\$	-	\$	- \$	-	\$	-	N/A
Fund Balance	 (40)		-		-	-		-	N/A
Total	\$ -	\$	-	\$	- \$	-	\$	-	N/A

MAJOR CAPITAL BOND PROJECTS

Several major capital improvement projects were approved by bond referenda in November 2003, November 2015, and November 2018 and limited obligation bonds in 2012 and 2021.

As authorized by General Statute 159.13.2, capital project ordinances were established for each of the projects for the life of the projects.

Expenditures for these projects through June 30, 2023 are shown in the table at the right.

			E	xpenditures	
				as of	
Major Capital Bond Projects		Budget	June 30, 2023		
2003 Bond Projects					
Streets and Sidewalks	\$	5,600,000	\$	5,564,000	
Parks and Recreation		5,000,000		4,882,000	
Subtotal	\$	10,600,000	\$	10,446,000	
2012 LOBS Projects					
Lot 5 Project	\$	5,770,000	\$	5,770,000	
Parking Projects		836,000		836,000	
TOC Projects		202,000		202,000	
Subtotal	\$	6,808,000	\$	6,808,000	
2015 Bond Projects					
Streets and Sidewalks	\$	16,200,000	\$	7,303,000	
Parks Trails	Ψ	5,000,000	Ψ	3,510,000	
Parks Facilities		5,300,000		4,733,000	
Subtotal	\$	26,500,000	\$	15,546,000	
Subtotal	ψ	20,300,000	Ψ	13,340,000	
2018 Bond Projects					
Affordable Housing Projects	\$	10,000,000	\$	1,728,000	
2021 LOBS Projects					
East Rosemary Deck	\$	39,370,000	\$	23,590,000	
Elliott Road Reconstruction		6,480,000		6,244,000	
Subtotal	\$	45,850,000	\$	29,834,000	
2023 Two-Third Bond Projects	\$	1,980,000	\$	1,913,000	
TOTAL	\$	101,738,000	\$	66,275,000	